

**SOUTH YORKSHIRE AND BASSETLAW
INTEGRATED CARE SYSTEM**

July 2019

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Sponsor													
Is your report for Approval / Consideration / Noting													
For noting and discussion													
Links to the STP (please tick)													
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Are there any resource implications (including Financial, Staffing etc)?													
N/A													
Summary of key issues													
This monthly paper from the South Yorkshire and Bassetlaw Chief Executive provides a summary update on the work of the South Yorkshire and Bassetlaw Integrated Care System (SYB ICS) for the month of June 2019.													
Recommendations													
The SYB Collaborative Partnership Board (CPB) and SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.													

South Yorkshire and Bassetlaw Integrated Care System CEO Report

SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM

July 2019

1. Purpose

This paper from the South Yorkshire and Bassetlaw Integrated Care System Chief Executive provides an update on the work of the South Yorkshire and Bassetlaw Integrated Care System for the month of June 2019.

2. Summary update for activity during June 2019

2.1 Launch of the South Yorkshire and Bassetlaw Regional Stroke Service

We have now launched the first phase of the South Yorkshire and Bassetlaw (SYB) Regional Stroke Service, in line with the NHS Long Term Plan ambition to roll out expert stroke teams across the country to ensure thousands more people 'survive and thrive'.

The SYB Regional Stroke Service concentrates the expertise and equipment under one roof in three locations to provide world-class care and treatment around the clock, reducing death rates and long-term disability. Patients with suspected strokes will be taken to the Royal Hallamshire Hospital and Doncaster Royal Infirmary, and for those who live in north Barnsley, to Pinderfields Hospital.

Rotherham Hospital stopped providing the hyper acute stroke service (up to the first 72 hours) on 1 July and Barnsley Hospital will stop on 1 October. Both hospitals will continue to provide care and treatment after the first 72 hours as part of a network of local hospitals.

Recently Professor Stephen Powis, NHS national medical director, cited a major new study which found 170 extra lives are saved a year in London and Manchester alone thanks to the establishment of Hyper Acute Stroke Units (HASUs). They give patients faster access to specialist diagnosis and treatment, such as brain scans, clot-busting drugs and mechanical thrombectomy. Patients treated at the specialist centres also spend less time in hospital, which is better for them and frees up staff and beds to care for more patients.

I would like to record my thanks to the team behind making this happen and particularly to Richard Jenkins and Marianna Hargreaves. With their leadership and the support of clinicians and managers, they have ensured a smooth transition to the new service.

2.2 SYB Allied Healthcare Professionals Conference and Awards

I was delighted to attend the SYB Allied Healthcare Professionals (AHP) Annual Conference and present their Awards at the Doncaster Keepmoat Stadium on 3 July. I was joined by Joanne Fillingham, Clinical Director Allied Health Professions for NHS Improvement and SYB Integrated Care System (ICS) Medical Director Des Breen.

The Conference highlighted some of the excellent work taking place locally, regionally and nationally and generated good discussions. The AHP Awards, the first ever in South Yorkshire and Bassetlaw, recognised a broad range of schemes being led by AHPs, from a project in Doncaster linking primary school children with people with dementia to organisations in Barnsley helping people make faster recoveries by getting them the right support after a hospital stay.

Our workforce, of which we have over 72,000, are our biggest champions in helping to make our ambition a reality and our AHP colleagues are really leading the way in making this happen. I heard about some fantastic initiatives taking place in local neighbourhoods, organisations, towns and across the region and commend not just the winners but all those who took part.

Suzanne Bolam, Chartered Physiotherapist and Lead for the South Yorkshire and Bassetlaw AHP Council has demonstrated strong leadership in getting the AHP Council and Awards off the ground and is to be commended for making the Conference and Awards such a success.

2.3 National Award for the South Yorkshire and Bassetlaw Nursing Bank Management team

The South Yorkshire and Bassetlaw Nursing Bank Management team has won the Award for Workforce Contribution in Health and Social Care Systems (sponsored by NHS England) in the Healthcare People Management Association (HMPA) 2019 Awards.

This is an innovative partnership with a single nurse bank provider (NHS Professionals) across all of the trusts. For the first time local bank nurses can now work at any of the hospitals and this is enabling a more flexible workforce with the same high quality standard of patient care wherever they work. There is now a reduced reliance on staff from nursing agencies and a saving of £1.2m year to date (at January 2019) has been made which has been reinvested back into healthcare through the trusts' banks. This has allowed an extra 87,000 hours of support from bank nurses to be provided via frontline care.

This is a good example of how the ICS workforce team is increasingly identifying areas for joined up approaches that benefit all and I would like to extend my thanks to Linda Crofts, Ben Chico and the HR teams in our Partner organisations for co-ordinating the initiative.

2.4 National Recognition for Medicines Optimisation in Care Homes Team

The South Yorkshire and Bassetlaw ICS Medicines Optimisation in Care Homes Team was highlighted as good practice in the national Future Health and Care Bulletin last month. The team, which is made up of pharmacists and pharmacy technicians, works in care homes to make sure residents get the most from their medication, reduce the risk of harm, and improve residents' quality of life.

2.5 Performance Scorecard

The attached scorecards show our collective position at June 2019 (using predominantly April/May 2019 data) as compared with other areas in the North of England and also with the other nine advanced ICSs in the country.

The data shows that across the system, our overall performance has declined since last month. This trend is in keeping with other systems. We were the only ICS in the North and advanced ICS to meet the two week wait time and although our A&E performance is below the NHS

Constitutional Standard, we have seen an improvement in the month (from 88.2 to 90.9). However, our performance has worsened on Referral To Treatment (RTT) and Diagnostic Waits. We are only just below the NHS Constitutional Standards in many of the areas and are working hard collectively to improve these.

In our financial position, there are small variances at month 2 in year to date positions compared to plan. As is to be expected at this stage in the year, all organisations are forecasting achievement of plans. There is a potential risk to system Provider Sustainability Funding (PSF) of £5.7 million depending on the outcome of further discussions.

2.6 Place Reviews

A further two formal Place reviews were undertaken this month with Rotherham Accountable Care Partnership on 17 June and Doncaster Accountable Care Partnership on 26 June. Following the reviews carried out in April (Sheffield) and May (Bassetlaw and Barnsley) this now completes the first round across our Places.

We are now reviewing the approach we took during the first round to refine it and maximise the focus on delivery and transformation at Place while exploring both good practice and issues or areas where additional support would be helpful.

2.7 Simon Stevens visit to South Yorkshire and Bassetlaw

I was delighted to welcome Simon Stevens to South Yorkshire and Bassetlaw on 18 June when he visited Doncaster and Rotherham as part of his tour to the new regions to meet staff and wider NHS colleagues. In the morning he visited Doncaster Royal Infirmary to hear about the local NHS's Long Term Plan for children's mental health and in the afternoon Simon he met with NHS England and Improvement staff in Rotherham to share his vision for the NHS.

2.8 Sheffield City Region

I met with Sheffield City Region Mayor, Dan Jarvis and his team to explore how we could strengthen the work of the Mayor and the ICS. It was an informative and productive discussion and we agreed that there are areas of crossover where the population of SYB would benefit greatly from a more joined up approach. This included exercise and active travel, homelessness and a continuation of the support to help people into work or back to work. We agreed to meet regularly to take this agenda forward and to also arrange an information sharing session with all our MPs in the Autumn

2.9 Health and Well Being Board Leads

On June 10, I met with the South Yorkshire and Bassetlaw Health and Wellbeing Board Leads. The session is one of my regular meetings with leaders across the system to provide an update on the work of the ICS and to hear from them on issues and topics that are of significance.

2.10 Commissioning Development

Across South Yorkshire and Bassetlaw commissioning; deciding what services should be provided to local populations, who should provide them and how they should be paid for has already started to evolve and adapt to better meet the need of people and patients as set out in the ambition of the Long Term Plan which is more integrated.

In each of our local places NHS commissioners continue to develop closer working with Local Authorities enabling joint working and joint teams and supporting and enabling the development of neighborhood working and the development of Primary Care Networks. Across South Yorkshire and Bassetlaw, commissioners are working jointly with providers and others to agree population health ambitions and outcomes together, decide priorities together and plan together where this make sense to do so especially where this reduces variation in standards, quality and accesses to

services. A number of workshops have been established bringing together each of the 5 CCG Clinical Chairs and Accountable Officers, NHS England and senior leadership from the ICS to identify proposals for how commissioning could develop further to strengthen delivery of ambitions set out in the NHS Long Term Plan with a view to having this in place for 2020/21.

2.11 Long Term Plan Implementation Framework

Following the publication of the NHS Long Term Plan, NHS England and NHS Improvement committed to publishing an implementation framework, setting out further detail on how it would be delivered.

The Implementation Framework summarises these commitments alongside further information to help local system leaders refine their planning and prioritisation. This includes detail about where additional funding will be made available to support specific commitments and where activity will be paid for or commissioned nationally. It is available on the NHS England website <https://www.longtermplan.nhs.uk/implementation-framework/>

2.12 South Yorkshire and Bassetlaw Integrated Care System Focus Meeting with NHS England and Improvement

I reported last month that the first ‘focus’ meeting with NHS England and Improvement and South Yorkshire and Bassetlaw ICS took place on 16th May 2019. The discussion was the first since the ICS took on greater responsibilities on April 1st 2019 and was between senior managers in the ICS Chief Executive Lead’s team and the Joint Regional Director’s team.

I have now received the formal feedback from NHE England and Improvement Regional Director, Richard Barker and attach it to this report for your information.

2.13 ICS Guiding Coalition event

This Autumn we will set out our refreshed vision and ambition for the South Yorkshire and Bassetlaw Integrated Care System Five Year Plan. The aim is for our collective strategic intentions to build on the work we set in motion three years ago when we came together to develop our Sustainability and Transformation Plan.

Partners’ contributions are crucial in shaping the refreshed plan and I have invited representatives from our wide partnership to a workshop to take part in its development on Tuesday 9th July at the New York Stadium in Rotherham from 9.30am to 12.30pm. We will consider the key themes within the NHS Long Term Plan, published earlier this year, alongside the discussions that have already been taking place across the system, in each of our Places and also with the public.

2.14 Health Oversight Board

The ICS Health Oversight Board (HOB) met for the first time on 27 June. The Board provides a joint forum between health providers, health commissioner, NHS England, NHS Improvement and other national arms’ length bodies, to respond to the national policy direction for health and implementation of the NHS Long Term Plan. It also builds on the SYB partnership working on strategic health priorities requiring closer working across systems.

Discussions at the meeting included a focus on purpose and turning our attention to delivery, with an emphasis on the ICS adding value and having robust governance.

2.15 ICS Review

As we prepare for discussions on refreshing our vision and ambition, it is timely to look back on our work as a Partnership and we are preparing an ICS Review to do this.

We have much to celebrate and the Review will capture the work that has been taking place across the system over the last three years. With support from staff, the public and stakeholders we are making real inroads into transforming the way we do things at a system level so that people continue to receive high quality services but in ways that are more convenient and with better outcomes. You will be able to read about some of the initiatives making a difference to people's lives across the region when it is published, both in print and online, in July.

Andrew Cash

Chief Executive, South Yorkshire and Bassetlaw Integrated Care System

Date 4 July 2019