South Yorkshire & Bassetlaw Integrated Care Systems

Health Executive Group

9 July 2019

Place Based Reviews – Quarter 1, 2019/20

Background

The ICS agreed to introduce Place-Based Reviews in 2019/20 to provide assurance on the delivery and transformation of health services in each of the five places across South Yorkshire & Bassetlaw.

The ICS lead, Sir Andrew Cash, wrote to individual organisations (March 2019) in the partnership setting out the proposed format:

- (i) A chief executive level discussion about delivery within the NHS partners. The agenda to be agreed in advance.
- (ii) A transformation discussion with wider partners to develop a more in-depth understanding of the work in place. The scope and format of this session would be agreed by place partners.

Following each review, a letter would be sent summarising the discussion and agreed actions. The complete set of letters will be shared with all NHS partners, each quarter.

In line with the national MOU for 2019/20 and the ICS's draft assurance framework, the place-based reviews replace meetings between NHSEI and individual organisations except where issues have escalated and are agreed as requiring closer oversight.

Progress

The approach to place-based reviews was trialled in Doncaster and Bassetlaw in December 2018 and the learning from this taken into quarter 1 reviews across the system.

We have completed all five place-based reviews and letters have been sent to Sheffield, Bassetlaw and Barnsley. The letters for Rotherham and Doncaster are in the process of being agreed.

	Areas of Good Practice	Areas of Focus for 2019/20
Barnsley	RightCare Barnsley – single point of access Flow management Community Integration pilot (Dearne Valley)	UEC demand management Learning disabilities – alternatives to inpatient care Resilience of smaller specialities
Bassetlaw	Take 5 – developing personal resilience in children Electronic integrated Health & Care Records for children (pilot area)	Delivering RTT standard Financial plan for 2019/20
Doncaster	Doncaster Care Record	DBHFT CIP delivery Delivering RTT standard CQC report and action plan
Rotherham	Rotherham Care Record	CQC report and action plan

	Health & Social Care Integrated Discharge	UEC demand and capacity
	Team	Suicide prevention action plan
	Quality strategy for care homes	
Sheffield	Development of "lifespan" mental health	UEC 4-hour standard
	services	Cancer 62-day
	Employment and health	SCHFT financial plan for 2019/20
	Community asset model in primary care	

Observations on Process

The ICS has agreed to review the process of Place-Based Reviews at the end of each quarter and to build in improvements through the year. Issues to date include:

- (i) Agenda setting outside of the issues which are already identified within the ICS as requiring "enhanced oversight", the approach to agreeing items for discussion should be strengthened. It is proposed that the ICS use the planned quarterly assurance statements from each organisation to identify issues for discussion.
- (ii) Attendance individual organisations and places took differing approaches to attendance for the delivery discussion. The original plan was that this would be a chief executive level discussion. It is proposed that the discussions are at chief executive level, focussed on assurance that plans are in place and on track for delivery with any more detailed discussions taking place outside of the place-based review.

Recommendation

The Health Executive Group is asked to note the progress to date and to discuss the further development of place-based reviews for quarter 2.