

Chief Executive Report
Collaborative Partnership Board

8th January 2021

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Sponsor			
Is your report for Approval / Consideration / Noting			
For noting and discussion			
Links to the ICS Five Year Plan (please tick)			
Developing a population health system <input type="checkbox"/> <ul style="list-style-type: none"> Understanding health in SYB including prevention, health inequalities and population health management Getting the best start in life Better care for major health conditions Reshaping and rethinking how we flex resources 		Strengthening our foundations <input type="checkbox"/> <ul style="list-style-type: none"> Working with patients and the public Empowering our workforce Digitally enabling our system Innovation and improvement 	
Building a sustainable health and care system <input type="checkbox"/> <ul style="list-style-type: none"> Delivering a new service model Transforming care Making the best use of resources 		Broadening and strengthening our partnerships to increase our opportunity <input type="checkbox"/> <ul style="list-style-type: none"> Partnership with the Sheffield City Region Anchor institutions and wider contributions Partnership with the voluntary sector Commitment to work together 	
Are there any resource implications (including Financial, Staffing etc)?			
N/A			
Summary of key issues			
<p>This paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care System (SYB ICS) provides a summary update on the work of the SYB ICS. The paper is usually quarterly but during the last year, the Board has not met and this update presents a review of the last quarter of 2020.</p>			
Recommendations			
<p>The SYB ICS Collaborative Partnership Board partners are asked to note the update and are asked to share the paper with their individual Boards, Governing Bodies and Committees.</p>			

Chief Executive Report

SOUTH YORKSHIRE AND BASSETLAW INTEGRATED CARE SYSTEM

Collaborative Partnership Board- 8th January 2021

1. Purpose

This paper from the South Yorkshire and Bassetlaw Integrated Care System System Lead provides an update on the work of the South Yorkshire and Bassetlaw Integrated Care System for the last quarter of 2020.

This is the first time the Collaborative Partnership Board has met since January 2020 for many reasons, including dealing with the ongoing incident that is the pandemic, developing new ways of working and regularly meeting partners such as our voluntary sector, local authorities and Sheffield City Region in new forums.

Monthly updates from the SYB ICS System Lead during this time have continued to be shared with Chief Executives, Accountable Officers and System Leads for discussion at Boards, Governing Bodies and Committees.

2. Summary update for activity during October - December 2020

2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position

On 4th January 2021, the Prime Minister announced a national lockdown in England and once again instructed people to stay at home to control the virus, protect the NHS and save lives. The decision was made following a rapid rise in infections, hospital admissions and case rates across the country, with many hospitals under more pressure than they have been at any other point throughout the pandemic.

Rates have been rising rapidly in London and the South East, as well as the North West and the North East. In South Yorkshire and Bassetlaw, the current position is stable though rates are slowly and gradually rising. Hospital admissions in SYB are generally level, with slight variation on a daily basis.

The new (Kent) variant of the virus has caused dramatic increases in other regions, but as yet has not been as virulent in SYB. The combination of this and the stable SYB rates before lockdown means that we are in a good position and will likely see a lower rise in cases over the coming weeks as a result. That said, the new variant is stronger and causes greater impact in outbreaks and it will evolve as the main strain which means we cannot be complacent and must continue with all the preventative measures in place.

In the coming weeks, the vaccination programme will be our top priority. Our ambition and hope is that the vaccination roll out, alongside the national lockdown restrictions, continued social distancing, handwashing and other preventative measures, we will see a sufficiently low enough rate of cases to support us out of lockdown.

2.2 Regional and national update

The North East and Humber Regional ICS Leaders have been meeting weekly with the NHS England and Improvement Regional Director to discuss the ongoing Covid-19 incident, planning

that is taking place to manage the pandemic and where support should be focused. Discussions during October, November and December focused on the ongoing extensive seasonal flu vaccination programme, planning for a Covid-19 vaccination programme, and preparations for asymptomatic testing of the health and care workforce. In addition, the Leaders have been working through the NHS England and Improvement document: *Integrating Care: Next steps to building strong and effective integrated care systems across England* which sets out a future vision where there will be greater emphasis on local communities, neighbourhoods and places. National priorities such as improving BAME inclusion, the People Plan and digital progress were also discussed.

2.3 COVID-19 and Flu vaccination programmes

The launch of the national COVID-19 vaccination programme within SYB took place in early December when Sheffield Teaching Hospitals NHS Foundation Trust was one of 50 hospital hubs in the country to start vaccinating the over-80s. The following week, the community roll-out phase began as designated sites in communities began vaccinating over-80s.

Aside from the temperature control measures needed for the transport and storage of the Pfizer/BioNTech vaccine, the new immunisation sites needed to reinforce basic infrastructure relating to IT systems and workforce management. Despite all these challenges, many thousands of people are now vaccinated with the Pfizer/BioNTech vaccine in SYB. The approval of the Oxford-AstraZeneca vaccine means greater numbers of our population will now start to be vaccinated in GP-led centres from this week and it is the 'game changer' and puts us in a much stronger position to roll out community vaccination among our most vulnerable groups.

Communications planning continues to take place in which the South Yorkshire Local Resilience Forum (LRF) - and Nottinghamshire LRF – are coordinating activity to ensure national messaging targets vaccine hesitant groups. There will be increased focus on dispelling COVID-19 vaccine myths, utilising the national toolkits and assets, and starting reassurance campaigns early.

I would like to recognise the fantastic work that has taken place – in rapid time and at scale – by our Primary Care Networks and CCGs in SYB, Sheffield Teaching Hospitals NHS Foundation Trust and the new COVID-19 Vaccine Steering Group for their phenomenal work over the last few weeks.

Meanwhile, the SYB Flu Board has reported seeing big improvements on last year's performance with workforce vaccinations and the targeted community programmes are also performing very well. The flu vaccination programme was extended to cover more vulnerable groups than in previous years in a bid to reduce the threats of COVID-19 affecting the most vulnerable groups. Additionally, this also helps to relieve pressure on acute trusts which are seeing far fewer seasonal flu cases as a result.

2.4 Local Authorities

Discussions with Local Authority Chief Executives have been taking place on working together to tackle health inequalities in SYB. The initial focus for the work is to identify some system-wide priorities with a particular focus on Covid-19, the most vulnerable and the widened health inequalities as a result of the pandemic.

It has been agreed to hold a workshop early in 2021 to share initiatives and examples of good practice in tackling health inequalities from the first wave of the pandemic from each place. This will enable partners to learn from each other about how they supported vulnerable populations, shielding, and what data and tools were used to best understand needs and respond to them.

This will hopefully lead to opportunities at scale across the ICS footprint and a SYB Health Inequalities Network of key people across the system who will continue to meet during the year to carry on the learning and sharing and identify work to take forward.

2.5 Sheffield City Region

Mayor Dan Jarvis and the four South Yorkshire Local Authority Leaders negotiated an economic package of £41m for the region as part of the Tier Three discussions in October. £30m has been allocated to support businesses and £11m to support ongoing public health requirements.

The funding was in addition to the government schemes that are already providing some financial support to business and individuals that are temporarily out of employment. The agreed economic package will provide a range of vital resources to support our regional NHS partners and the local economy.

2.6 CCG annual assessment ratings 2019/20

NHSE and Improvement has published the 2019/20 annual assessment ratings for Clinical Commissioning Groups (CCGs) across England.

CCG ratings across South Yorkshire and Bassetlaw are as follows:

- Outstanding – Barnsley, Bassetlaw, Doncaster and Rotherham
- Good – Sheffield

I would like to acknowledge these achievements and for the excellent work of colleagues in CCGs during these challenging times.

2.7 Integrating care: Next steps to building strong and effective integrated care systems across England

At NHS England and Improvement's November meeting in public, the Board set out its proposals for taking Integrated Care Systems further.

'Integrating care: Next steps to building strong and effective integrated care systems across England', focuses on the future of system working and establishing some form of legislative framework, which will clearly have implications for us all.

It builds on the vision set out in the NHS Long Term Plan for health and care to be even better joined up around people's needs. It also sets a course for greater collaboration, with a strong emphasis on provider collaboration and the role of partnership working at place level with local authorities and the voluntary sector. There is also focus on decision making as close to people and communities as possible, improving population health and outcomes, tackling unequal access, and supporting broader economic and social development.

SYB already has a track record in working together to deliver significant improvements for people who live and work here. Over the last four years partnerships in neighbourhoods, places and as a system have evolved with arrangements across CCGs, Councils, Providers and VCSE partners and Healthwatch. During the COVID-19 pandemic efforts were combined wherever possible and SYB should be well placed to consolidate strong effective partnerships going forward.

The paper describes options for giving ICSs a firmer footing in legislation, which if passed would take effect from April 2022 (subject to Government decision). There are two potential options being considered (depending on the consultation) - a legal partnership board or a statutory integrated care authority.

NHSE/I is inviting feedback based on these proposals and in addition to individual organisation responses, we are intending to pull together a co-ordinated SYB partnership response on the consultation which ends on Friday 8th January 2021.

Partners are now taking forward the ICS development work in response to the document, building on the work of our places, collaboratives and partnerships. This includes setting up working groups which will examine how places, provider collaboratives and commissioning will work together in the future and what an ICS should look like to support this.

2.8 Working Win extended

The South Yorkshire support service helping people with mild or moderate mental health conditions and or physical health conditions to stay in work, known as “Working Win” has been extended until 31st March 2021.

The extended service will support people who are absent from work due to ill health or in-work and struggling. This includes people with health conditions who might be at risk of redundancy due to Covid-19 or otherwise struggling to remain in employment at the current time. The Working Win team will provide practical advice and support to help people manage their health conditions at work, to manage debt and maximise income and to seek alternative employment, where required.

In the extension period, Working Win is looking to support 450 people who are currently in a job but off sick and are struggling to remain in employment. The service will continue until March 31st 2021 with referrals open until 31st January 2021.

2.9 South Yorkshire and Bassetlaw Maternity System allocated national funding to support education

£29,400 in national funding has been allocated to support the greater standardisation of Maternity Support Workers (MSW) education in South Yorkshire and Bassetlaw.

Reducing the differences in skills and experience of those undertaking the role will help to ensure that women receive good quality care provision. The new consistency will also provide the Maternity Support Workers with high quality education and training to support them in the assessment of competencies, as well as ensuring they are paid correctly for the work they do as part of the maternity team.

The MSW Competency Framework will offer Maternity Support Workers staff greater flexibility in worker in other maternity systems across the country where the framework is also being put in place, helping to reduce variation and duplication in training. Developing the framework in South Yorkshire and Bassetlaw will take place over a four month period with midwife project leads appointed to undertake this work in each of the acute Trusts.

2.10 Emergency Children's Surgery Pathway

Emergency children's surgery in South Yorkshire and Bassetlaw was brought together at Sheffield Children's Hospital once again as all hospital trusts work together in response to the second wave of the Covid-19 outbreak. The pathway re-commenced on 2nd November 2020.

The temporary change impacts children up to the age of 16 who would currently receive emergency surgery at Barnsley, Doncaster and Rotherham hospitals. The exception is children who have very time-critical conditions, who will still be taken to their nearest hospital if it is safe to do so.

2.11 Diabetes Pilot Scheme

In early September it was announced that South Yorkshire and Bassetlaw had received £50k towards funding implementation of a promising new diabetes scheme across the region. The NHS Low Calorie Diet Programme is an important new development involving ten localities across the

UK. In SYB we are aiming to recruit 500 suitable patients to take part within a two year window, which will contribute towards the 5,000 national target.

The NHS, and its partners Public Health England and Diabetes UK, are working together to tackle a rise in Type 2 diabetes cases, which is estimated to cost the NHS £10 billion a year. One in every 20 prescriptions by GPs relates to diabetes treatment and this scheme aims to address this using a preventative, drug-free approach.

Patients enlisted onto the Programme will have a strict 900 calories a day diet for up to 12 weeks, replacing normal meals with soups, shakes and supplements. It is thought the majority of take-up will be amongst overweight patients, where the risk of complications and serious illness (including death) from Covid-19 is greater.

Research earlier this year revealed people with Type 2 diabetes are two times more at risk of dying from Covid-19.

2.12 Yorkshire and Humber Care Record

The Yorkshire and Humber Care Record has been successful with a funding bid for £4.8M. NHS X is going to send a formal confirmation and a number of conditions linked to the funding. The YHCR team have been working with suppliers to prepare for a successful award and further updates on this important development will follow.

2.13 Barnsley CCG Accountable Officer

In September, Barnsley Clinical Commissioning Group announced the appointment of Chris Edwards as their new Accountable Officer. Chris will continue in his existing role as Accountable Officer at Rotherham Clinical Commissioning Group and lead both CCGs.

2.14 Shadow Board Development - Health Executive Group

At the June 2019 Health Executive Group meeting it was agreed to support the first SYB ICS Shadow Board development programme. The Shadow Board forms part of an approach to talent management and supporting our next generation of leaders. During September 2020 they came together to celebrate their learning and share their experiences. It was great to hear from the participants how they felt that the programme had stretched and developed them and their offer of continuing to support system working. Congratulations to all participants on completing the programme.

2.15 Partner Board appointments

Following robust appointment processes, Fatima Khah-Shah has been appointed to the role of non-executive director at Sheffield Childrens' NHS Foundation Trust and Annette Laban to the role of Chair at Sheffield Teaching Hospitals NHS Foundation Trust.

Fatima took up her role, for an initial term of three years, on 1st December 2020 and Annette started her role on 1 January 2021. Both bring a wealth of expertise and knowledge to their roles and I look forward to personally welcoming them to the ICS in due course.

Annette succeeded Tony Pedder, OBE who retired at the end of December after almost 10 years as Chair of one of the largest NHS Foundation Trusts in the country, overseeing many patient-focused initiatives and breakthroughs in clinical research and innovation which have benefitted patients across the whole region. I know all partner organisations would wish to acknowledge the superb leadership contribution provided by Tony over many years.

2.16 Awards and recognition

Congratulations to partners across SYB who were shortlisted for the prestigious Health Service Journal (HSJ) Awards 2020:

NHS Workplace Race Equality Award:

- Rotherham, Doncaster and South Humber NHS Foundation Trust (RDaSH) are shortlisted for 'Developing, Promoting and Implementing Equality Diversity and Inclusion - The RDaSHWay'

System Leadership Initiative of the Year:

- The combined efforts of Sheffield Clinical Commissioning Group (Sheffield CCG), Primary Care Sheffield, Sheffield Children's NHS Foundation Trust, Sheffield City Council and Sheffield Teaching Hospitals NHS Foundation Trust for the 'Sheffield Health and Care Covid-19 Testing Service'
- Sheffield CCG, Sheffield Health and Social Care NHS Foundation Trust, Sheffield Teaching Hospitals NHS Foundation Trust, Sheffield Children's NHS Foundation Trust, Sheffield Mind, Sheffield Flourish, Mental Health Voluntary, Community and Social Enterprise (VCSE), Saffron, Share Psychotherapy, South Yorkshire Eating Disorders Association (SYEDA), Sheffield Public Health and The University of Sheffield for the 'Sheffield Psychology Board: The Art of the Possible'

Primary Care Networks, GP or Community Provider of the Year:

- The joint approach from Peak Edge Primary Care Network, King Egbert School, Meadowhead School, Door 43, Chillipep, Sheffield Futures and Sheffield CCG for 'Peak Edge Neighbourhood School Transformation Project'

Primary Care Innovation of the Year:

- The Seven Hills 'Cold Visiting Service' (of Sevenhills Primary Care Network /Primary Care Sheffield) shortlisted for a new home visiting service in response to the COVID-19 so that vulnerable patients could continue to receive help.

Congratulations also to Dr John Corlett, of The Scott Practice (Doncaster), named as winner of the Lifetime Achievement award for the NHS Parliamentary Awards 2020.

Finally, congratulations to Yorkshire and Humber Care Record (YHCR) - with whom we closely work – which was announced as winners of the Computing Technology Product Awards 2020 for 'Best Digital Transformation Product or Service – Public and Third Sector'.

Andrew Cash

System Lead, South Yorkshire and Bassetlaw Integrated Care System

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