



Chief Executive Report

Health Executive Group

14th September 2021

Author(s)	Andrew Cash		
Sponsor			
Is your report for Approval / Consideration / Noting			
For noting and discussion			
Links to the ICS Five Year Plan (please tick)			
Developing a population health system <input checked="" type="checkbox"/> Understanding health in SYB including prevention, health inequalities and population health management <input checked="" type="checkbox"/> Getting the best start in life <input checked="" type="checkbox"/> Better care for major health conditions <input checked="" type="checkbox"/> Reshaping and rethinking how we flex resources		Strengthening our foundations <input checked="" type="checkbox"/> Working with patients and the public <input checked="" type="checkbox"/> Empowering our workforce <input checked="" type="checkbox"/> Digitally enabling our system <input checked="" type="checkbox"/> Innovation and improvement	
Building a sustainable health and care system <input checked="" type="checkbox"/> Delivering a new service model <input checked="" type="checkbox"/> Transforming care <input checked="" type="checkbox"/> Making the best use of resources		Broadening and strengthening our partnerships to increase our opportunity <input checked="" type="checkbox"/> Partnership with the Sheffield City Region <input checked="" type="checkbox"/> Anchor institutions and wider contributions <input checked="" type="checkbox"/> Partnership with the voluntary sector <input checked="" type="checkbox"/> Commitment to work together	

Where has the paper already been discussed?	
Sub groups reporting to the HEG: <input type="checkbox"/> Quality Group <input type="checkbox"/> Strategic Workforce Group <input type="checkbox"/> Performance Group <input type="checkbox"/> Finance and Activity Group <input type="checkbox"/> Transformation and Delivery Group	System governance groups: <input type="checkbox"/> Joint Committee CCGs <input type="checkbox"/> Acute Federation <input type="checkbox"/> Mental Health Alliance <input type="checkbox"/> Place Partnership
Are there any resource implications (including Financial, Staffing etc)?	
N/A	
Summary of key issues	
<p>This monthly paper from the System Lead of the South Yorkshire and Bassetlaw Integrated Care System provides a summary update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of August 2021.</p>	
Recommendations	
<p>The SYB ICS Health Executive Group (HEG) partners are asked to note the update and Chief Executives and Accountable Officers are asked to share the paper with their individual Boards, Governing Bodies and Committees.</p>	

Chief Executive Report
SOUTH YORKSHIRE AND BASSETLAW
INTEGRATED CARE SYSTEM

Health Executive Group

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1. Purpose

This paper from the South Yorkshire and Bassetlaw (SYB) Integrated Care System (ICS) System Lead provides an update on the work of the South Yorkshire and Bassetlaw health and care partners for the month of August 2021.

2. Summary update for activity during August

2.1 Coronavirus (COVID-19): The South Yorkshire and Bassetlaw position

Covid case rates in SYB remain at around 300-400 (per 100,000) which is due to increased levels of social mixing and large public events. There are also higher-than-expected rates among our vulnerable groups where case rates for the over-60's are at 250 per 100,000. This could translate into an increase in hospitalisations.

One of the main causes for concern among public health teams is that this appears to be a low figure and likely to rise in the coming weeks, especially now that schools have returned and subsequent Covid testing frequency will start to increase.

There also appears to be a natural slowing-down of vaccine uptake among our more vulnerable unvaccinated populations (over-50's) and the ongoing reluctance among those who remain unvaccinated, despite repeated offers, signalling uptake will not gather any further pace.

Our hospitals currently have 226 patients admitted for Covid-related illnesses (28 of those in intensive care beds) continue to find that the majority of their Covid patients are unvaccinated or have only had one vaccine dose (instead of two).

There are also preparations for a reassessment of workforce priorities if the Joint Committee on Vaccination and Immunisation (JCVI) changes its advice on eligible groups, especially in regards to 12-17 year-olds (currently only vaccinated in exceptional circumstances) and the proposed Covid vaccine booster campaign likely aimed at eligible cohorts identified as Clinically Extremely Vulnerable (not necessarily all).

These new vaccination commitments will have a knock-on effect on workforce demand, especially across our Primary Care Networks (PCNs), and so plans are being discussed on realigning workforce skills based on priority areas with the highest clinical need/capacity.

2.2 Regional update

2.2.1 Leaders meeting

The North East and Yorkshire (NEY) Regional ICS Leaders meet weekly with the NHS England and Improvement Regional Director. During August, discussions focused on urgent and emergency care and winter resilience, planning and recovery, the ongoing Covid response and

vaccination programme and ICS development (including feedback from the NEY transition oversight group).

2.3 National update

2.3.1 Social Care reform

A new health and social care tax will be introduced across the UK to pay for reforms to the care sector and NHS funding in England.

This new funding aims to generate £36bn for frontline services over the next three years and support the NHS' commitments to address the waiting list backlog exacerbated by the Covid-19 pandemic.

The tax will begin as a 1.25% rise in National Insurance (NI) from April 2022 and is paid by both employers and workers.

It will become a separate tax on earned income from 2023 (calculated in the same way as NI and appearing on an employee's payslip), paid by all working adults, including older workers.

You can [find out more](#) on the Government website.

2.3.2 Pride in the NHS Week and NHS Virtual Pride 2021 (#UnderTheRainbow)

The first ever national Pride in the NHS Week and NHS Virtual Pride finale will take place as an 'always-on' virtual festival.

Spanning 6th-10th September, this year's theme for 2021 is 'Elevate, Educate, Celebrate' to promote rest, relaxation and recovery for NHS colleagues from our LGBT+ communities.

The grand finale to Pride in the NHS Week will be the 'NHS Virtual Pride' returning for a second year on 10th September (4-6pm).

2.4 Integrated Care System update

2.4.1 System Development Plans

The new HR Framework to support the transition to Integrated Care Boards (ICBs) has now been published alongside a range of other guidance which can be found on the NHS England and NHS Improvement (NHS E/I) website:

- (1) [Interim guidance on the functions and governance of the integrated care board](#)
- (2) [HR Framework for developing Integrated Care Boards](#)
- (3) [Building strong integrated care systems everywhere: guidance on the ICS people function](#)

The guidance documents are intended to help NHS system leaders and their partners support the aforementioned 'one workforce' approach by delivering key outcome-based people functions from April 2022.

The HR Framework document provides a clear outline of the proposed changes relating to the Employer Commitment for colleagues within CCGs (and other NHS employers hosting ICS staff) that will move across during this transition to the SY ICB.

2.5 National award nominations for South Yorkshire and Bassetlaw

SYB has been successful in receiving nominations for two national awards.

A number of services were shortlisted for the 2021 [Health Service Journal \(HSJ\) Awards](#) with special recognition for the SYB ICS in the category of '*Integrated Care System of the Year*' based on our work in the transformation of the hyper acute stroke unit (HASU) pathway which has been firmly established by our [Integrated Stroke Delivery Network](#).

The following teams/services were also shortlisted:

- Primary Care Innovation of the Year: The South Yorkshire and Bassetlaw ICS Cancer Alliance: Nudge the Odds - Adopting behavioural science to increase early diagnosis of cancer
- Provider Collaboration of the Year: Sheffield Clinical Commissioning Group, Primary Care Sheffield, Sheffield Health and Social Care NHS Foundation Trust, Sheffield Mind, Sheffield City Council and Sheffield Primary Care Networks, Sheffield Mental Health Collaboration (Primary & Community Mental Health Transformation Programme)
- Environmental Sustainability Award: Sheffield Children's NHS Foundation Trust
- Primary Care Networks, GP or Community Provider of the Year: Barnsley Healthcare Federation, Covid-19 Response - Blue Clinic, Out of Hours, Extended Hours and PCN Vaccination Programme
- Digitising Patient Services Award: The Rotherham NHS Foundation Trust, Expanding Speech Therapy Services through synchronous and asynchronous digital care using Microsoft Teams
- Services and Information Award: Barnsley Hospital NHS Foundation Trust, Oxygen supply management during Covid-19 pandemic

SYB was also successful in the nomination process for this year's [Nursing Times Workforce Summit and Awards](#) (2021).

In the category of '*Preceptorship of the Year - Under 1,500 Nursing Staff*', SYB's Primary Care Workforce and Training Hub have been recognised for their work towards the primary care nurse pipeline project (nurse vocational training scheme).

NHS Professionals, International recruitment for South Yorkshire and Bassetlaw ICS also made the shortlist for the '*Best International Recruitment Experience*' category.

2.6 A new digital accelerator programme by Yorkshire & Humber AHSN

The Propel@YH scheme led by the Yorkshire & Humber Academic Health Science Network (AHSN) aims to find digital health solutions to strengthen our system priorities in the areas of reducing health inequalities, supporting our workforce and enabling patients to manage their long-term conditions.

With access to a six-month structured course of support and advice from experts in the field, this unique accelerator programme connects researchers, academia, local businesses and digital innovators to work together to implement new ideas to support SYB's five-year transformation plans (2019 - 2024). Applications close on 1st October 2021 ([see brochure](#)).

2.7 Media interest for SYB's green social prescribing schemes

Our [green social prescribing](#) initiatives were featured in WIRED magazine as an exemplary case study thanks to a direct approach to the SYB ICS from one of their journalists.

The article also includes patient perspectives and one of our GPs, Dr Ollie Hart (Clinical Director at Heeley Plus Primary Care Network and GP at Sloan Medical Centre, Sheffield).

In addition, BBC Radio Sheffield also hosted a live phone interview (8th September) with two project officers from the Sheffield and Rotherham Wildlife Trust to learn about our pre-work developments, the benefits of these social inclusion programmes to reduce non-medical interventions and an insight into a local walk – including an interview with a group participant.

Thank you to Karen Smith (Prevention Programme Manager at SYB ICS) for coordinating this and to Jenny King and Kieran Boden from the Wildlife Trust.

2.8 Better Health Sheff campaign helps smokers quit

Sheffield City Council has launched the 'Better Health Sheff' campaign to help raise awareness of the importance of quitting smoking, eating well and moving more.

The campaign is particularly focused on Black, Asian and Ethnic Minority communities aged over 40 who are likely to be at increased risk of Covid-19 due to poorer diet, lack of exercise and higher smoking rates. The campaign is inclusive and has been developed locally with the support of the BAME PH inequalities group.

This campaign aligns closely with SYB's recently launched QUIT programme, which provides patients (and those recently discharged) with specialist support from the relevant Trusts' own smoking cessation team, alongside as-needed clinical interventions such as nicotine replacement therapy.

Further [information](#) is available on the Sheffield Council website.

2.9 Developments for SYB's Health and Wellbeing 'emotional resilience' Hub

There have been further additions to raise the internal profile of staff support services which includes Vivup, the 24/7 helpline providing a potential gateway for staff counselling. SYB's wellbeing support also includes wellbeing webinars and self-help resources (videos/podcasts).

Developments include:

- A [new wrap-around website](#)
- 90-second promotional video filmed across multiple locations within SYB
 - Alternate formats include a [British Sign Language version of the video](#) and four additional non-English languages)
- A webinar 'launch' event with over 135 guests with talks by Professor Michael West, CBE (The King's Fund), Tracey Paxton (Vivup) and Dean Royles. You can now also [watch a recording of the event](#)

2.10 RDaSH Bee Gardens featured on BBC Radio 2

BBC Radio 2 broadcast their entire breakfast show (20th August) from the Doncaster site of Rotherham Doncaster and South Humber NHS Foundation Trust (RDaSH). The new Walled Garden and The Bee Garden, unveiled by Radio 2 DJ Zoe Ball and a host of other celebrities, is situated outside their new Children's and Young People's Mental Health unit. The interview also included a short interview with RDaSH's Christina Harrison (Children's Care Group Director) and a patient.

RDaSH were chosen to host the garden after a national children's competition to design it. The design was taken by Gardner's World presenter Adam Frost and turned into reality.

You can [watch a video](#) to see how the garden was transformed.

2.11 New Britain Thinks report – patient and public satisfaction of NHS services measured across the Covid pandemic

A new report '[Attitudes towards and experiences of the NHS during Covid-19: views from patients, professionals and the public](#)' by Britain Thinks and The Richmond Group of Charities provides an insight and useful benchmark to consider in our response to planning how health and care services will be delivered in the future.

3. Finance

At Month 4 the ICS has a surplus of £23.4m which is £20.8m better than plan. The forecast has improved from a surplus of £3.4m to a surplus of £20m as a result of a further review of forecast positions at Month 4. The key movements were an improved forecast position at STH of £16.8m and at SHSC £0.5m. These changes better align the year to date and forecast positions.

The forecast capital position is for an overspend of £13.2m which is made up of the £12.4m of additional costs that will be incurred at Doncaster Royal Infirmary as a result of the critical incident in the Women & Children's block an underspend at RDASH of £0.6m and an allowable overspend on accelerator capital of £1.4m. Work is ongoing to agree slippage of £12.4m to ensure that the ICS remains within its capital envelope for 21/22. This requires to be concluded by Month 5 reporting. A separate paper, on this issue, will be considered by HEG once agreed by provider Directors of Finance.

Andrew Cash

System Lead, South Yorkshire and Bassetlaw Integrated Care System

Date: 8th September 2021