

Primary Care Commissioning Committee Thursday, 28 November 2019 at 2.30 – 3.30pm in the Boardroom Hillder House, 49-51 Gawber Road, Barnsley, S75 2PY

PUBLIC AGENDA

Item	Session	Committee Requested to	Enclosure Lead	Time
Housel	keeping	Information	Chair	2.30pm 5mins
1	Apologies	Note	Chair	2.35pm
2	Quoracy	Note	Chair	2.35pm
3	Declarations of Interest relevant to the agenda	Assurance	PCCC/19/11/03 Chair	2.35pm
4	Minutes of the meeting held on 26 September 2019	Approve	PCCC/19/11/04 Chair	2.35pm 5mins
5	Matters Arising Report	Note	PCCC/19/11/05 Chair	2.40pm 5mins
	Strategy, Planning, Needs Assessment and Co	o-ordination o	f Primary Care	
6	Primary Care Network Update		PCCC/19/11/06 Julie Frampton	2.45pm 10mins
7	Primary Care Strategy Update		PCCC/19/11/07 Julie Frampton	2.55pm 5mins
8	GP IT Update		PCCC/19/11/08 Julie Frampton	3.00pm 10mins
	Quality and Finance	_		
9	Finance Update	Note	PCCC/19/11/09 Ruth Simms	3.10pm 10mins
10	CQC Updates	Note	PCCC/19/11/10 Julie Frampton	3.20pm 10mins
11	Apollo Court Update Item to be taken at the beginning of the meeting	Note	Verbal Dr Guntamukkala James Barker	
	Contract Management	_		
12	Contractual Issues Report	Assurance/ Note	PCCC/19/11/12 Julie Frampton	3.30pm 5mins
13	PDA 2019/20 Mid-Year Review		PCCC/19/11/13 Julie Frampton	3.35pm 10mins

Item	Session	Committee Requested to	Enclosure Lead	Time
	Governance, Risk and Assurance			
14	Risk and Governance Report Including PCCC Terms of Reference (Vice Chair)	Assurance	PCCC/19/11/14 Richard Walker	3.45pm 5mins
	Reflection on conduct of the meeting			
15	Conduct of meetingsAny areas for additional assuranceAny training needs identified	Note	Verbal Chris Millington	3.50pm 5mins
	Other			
16	Questions from the public relevant to the agenda	Note	Verbal Chris Millington	3.55pm 5mins
17	Items for escalating to the Governing Body	Note	Verbal Lesley Smith	3.55pm
18	Date and time of the next scheduled meeting: Thursday, 30 January 2020 at 2:30 – 3:30pm in the Boardroom, Hillder House, 49-51 Gawber Road, Barnsley, S75 2PY.	Note	Verbal Chris Millington	4.00pm Close

Exclusion of the Public:

The CCG Primary Care Commissioning Committee should consider the following resolution:

"That representatives of the press and other members of the public be excluded from the remainder of this meeting due to the confidential nature of the business to be transacted - publicity on which would be prejudicial to the public interest" Section 1 (2) Public Bodies (Admission to meetings) Act 1960



PRIMARY CARE COMMISSIONING COMMITTEE

28 November 2019

Declaration of Interests, Gifts, Hospitality and Sponsorship Report

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS FOR								
	Decision	Appro	nval		Λοοι	ırance	X	Information	
	Decision	Αρριο	vai		7334	iranice		IIIIOIIIIaliOII	
2.	PURPOSE								
	To foresee any p	otential co	onflicts of i	ntere	ests r	elevant	to the	agenda.	
3.	REPORT OF								
			Name					gnation	
	Executive / Clini	cal Lead	Richard	Walk	er		Head of Governance & Assurance		&
	Author		Paige Da				Governance, Risk & Assurance Facilitator		r
4.	SUMMARY OF F	PREVIOUS	GOVER	NAN	ICE				
	The matters raise following forums:	ed in this p	aper have	e bee	en sul	bject to	prior c	onsideration in	the
	Group / Comm	ittee	D	ate		Outcor	ne		
	N/A								
5.	EXECUTIVE SUMMARY								
	Conflicts of interest are defined as a set of circumstances by which a reasonable person would consider that an individual's ability to apply judgement or act, in the context of delivering, commissioning, or assuring taxpayer funded health and care services is, or could be, impaired or influenced by another interest they hold. The table below details what interests must be declared:								

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Туре	Description
Financial interests	Where individuals may directly benefit financially from the consequences of a commissioning decision e.g., being a partner in a practice that is commissioned to provide primary care services;
Non-financial professional interests	Where individuals may benefit professionally from the consequences of a commissioning decision e.g., having an unpaid advisory role in a provider organisation that has been commissioned to provide services by the CCG;
Non-financial personal interests	Where individuals may benefit personally (but not professionally or financially) from a commissioning decision e.g., if they suffer from a particular condition that requires individually funded treatment;
Indirect interests	Where there is a close association with an individual who has a financial interest, non-financial professional interest or a non-financial personal interest in a commissioning decision e.g., spouse, close relative (parent, grandparent, child, etc.) close friend or business partner.

Appendix 1 to this report details all Committee Members' current declared interests to update and to enable the Chair and Members to foresee any potential conflicts of interests relevant to the agenda. In some circumstances it could be reasonably considered that a conflict exists even when there is no actual conflict.

Removals:

- Sarah Tyler
- Jamie Wike
- Lee Eddell

Members should also declare if they have received any Gifts, Hospitality or Sponsorship.

6. THE GOVERNING BODY / COMMITTEE IS ASKED TO:

 Note the contents of this report and declare if Members have any declarations of interest relevant to the agenda or have received any Gifts, Hospitality or Sponsorship.

7. APPENDICES / LINKS TO FURTHER INFORMATION

 Appendix A – Primary Care Commissioning Committee Members' Declaration of Interest Report

Agenda time allocation for report:	5 minutes

PART 1B - SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GBAF and Risk Register					
	This report provides assurance against the following corporate priorities on the					
	Governing Body Assurance Framework					
	1.1 Urgent & Emergency Care		6.1 Efficiency Plans			
	2.1 Primary Care		7.1 Transforming Care for peop LD	le with		
	3.1 Cancer		8.1 Maternity			
	4.1 Mental Health		9.1 Digital and Technology	dution (
	5.1 Integrated Care @ System		10.1 Compliance with statutory	duties 🗸		
	5.2 Integrated Care @ Place					
	The report also provides assurance following red or amber risks on the Register:	_				
2.	Links to statutory duties					
	This report has been prepared with set out in Chapter A2 of the NHS A		d to the following CCG state	utory duties		
	Management of conflicts of interest (s140)	✓	Duties as to reducing inequalitie (s14T)	es		
	Duty to promote the NHS Constitution (s14P)		Duty to promote the involvement each patient (s14U)			
	Duty to exercise its functions effectively, efficiently and economically (s14Q)		Duty as to patient choice (s14V)			
	Duty as to improvement in quality of services (s14R)		Duty as to promoting integration (s14Z1)			
	Duty in relation to quality of primary medical services (s14S)		Public involvement and consulta (s14Z2)			
3.	Governance Considerations Check where a proposal or policy is brough		•	levant		
3.1	Clinical Leadership					
	Have GB GPs and / or other appropriate leadership?	clinicia	ns provided input and	NA		
3.2	Management of Conflicts of Interes	est (s	140)			
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate?					
3.3	Discharging functions effectively, efficiently, & economically (s14Q)					
	Have any financial implications been considered & discussed with the Finance Team?					
-	Where relevant has authority to commit e Management Team (<£100k) or Governir			NA		
3.4	Improving quality (s14R, s14S)					
	Has a Quality Impact Assessment (QIA) b			NA		
	Have any issues or risks identified been a advice from the Chief Nurse (or Deputy) i			NA		

PCCC 19/11/03

3.5	Reducing inequalities (s14T)					
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA				
3.6	Public Involvement & Consultation (s14Z2)					
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	NA				
3.7	Data Protection and Data Security					
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA NA				
3.8	Procurement considerations	<u>. I</u>				
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA				
	Has a Single Tender Waiver form been completed if appropriate?	NA				
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA				
3.9	Human Resources					
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	NA				
3.10	Environmental Sustainability					
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA				



NHS Barnsley Clinical Commissioning Group Register of Interests

This register of interests includes all interests declared by members and employees of Barnsley Clinical Commissioning Group. In accordance with the Clinical Commissioning Group's Constitution the Clinical Commissioning Group's Accountable Officer will be informed of any conflict of interest that needs to be included in the register within not more than 28 days of any relevant event (e.g. appointment, change of circumstances) and the register will be updated as a minimum on an annual basis.

Register: Primary Care Commissioning Committee

Name	Current position (s) held in the CCG	Declared Interest
Nick Balac	Chairman	Partner at St Georges Medical Practice (PMS)
		Practice holds AQP Barnsley Clinical Commissioning Group Vasectomy contract
		Member Royal College General Practitioners
		Member of the British Medical Association
		Member Medical Protection Society
		The practice is a member of Barnsley Healthcare Federation which may provide services for Barnsley CCG
		Two Partners at St Georges Medical Practice (PMS) are Partners on the Practice Contract at Kingswell Surgery (PMS).
Nigel Bell	Lay Member for Governance	 Ad hoc provision of Business Advice through Gordons LLP Lay Member representing South Yorkshire & Bassetlaw organisations on the Integrated Assurance Committee of South Yorkshire & Bassetlaw Integrated Care System
Dr Sudhagar Krishnasamy	Medical Director	 GP Partner at Royston Group Practice, Barnsley Member of the Royal College of General Practitioners GP Appraiser for NHS England Member of Barnsley LMC

Name	Current position (s) held in the CCG	Declared Interest
		 Member of the Medical Defence Union Director of SKSJ Medicals Ltd Wife is also a Director The practice is a member of Barnsley Healthcare Federation which may provide services for Barnsley CCG Undertakes sessions for IHeart Barnsley
Chris Millington	Lay Member	 Partner Governor Barnsley Hospital NHS Foundation Trust (ceased July 18) Partner Governor role with Barnsley Hospital NHS Foundation Trust (from 6 February 19)
Mike Simms	Secondary Care Clinician	Provider of Corporate and Private healthcare and delivering some NHS Contracts.
Lesley Smith	Governing Body Member	 Husband is Director/Owner of Ben Johnson Ltd a York based business offering office interiors solutions, furniture, fit out and recruitment services for private sector and potentially public sector clients. Interim Accountable Officer NHS Sheffield CCG
Mark Smith	GP Governing Body Member	 Senior Partner at Victoria Medical Centre also undertaking training and minor surgery roles. Director of Janark Medical Ltd The practice is a member of Barnsley Healthcare Federation which may provide services for Barnsley CCG

Name	Current position (s) held in the CCG	Declared Interest
Richard Walker	Head of Governance & Assurance	• NIL
Julie Frampton	Senior Primary Care Commissioning	• NIL

PCCC/19/11/03.1

Name	Current position (s) held in the CCG	Declared Interest
	Manager	
Victoria Lindon	Assistant Head of Primary Care Commissioning (NHSE and NHSEI)	• NIL



Minutes of the PUBLIC Primary Care Commissioning Committee meeting held on Thursday, 26 September 2019 at 2.30pm in the Boardroom Hillder House, 49–51 Gawber Road S75 2PY

PRESENT: (VOTING MEMBERS)

Chris Millington (Chair) Lay Member for Patient & Public Engagement and Primary

Care Commissioning

Lesley Smith Chief Officer

Nigel Bell Lay Member for Governance Mike Simms Secondary Care Clinician

GP CLINICAL ADVISORS: (NON-VOTING)

Dr Sudhagar Krishnasamy Medical Director

Dr Mark Smith Governing Body Member

IN ATTENDANCE:

Julie Frampton Senior Primary Care Commissioning Manager

Angela Musgrave Executive Personal Assistant

Victoria Lindon Assistant Head of Primary Care Co-Commissioning, NHSE

Ruth Simms Assistant Finance Manager

Paige Dawson Risk, Governance & Assurance Facilitator

Rebecca Clarke Public Health Principal

APOLOGIES:

Dr Nick Balac CCG Chairman

Julia Burrows Director of Public Health, BMBC

Roxanna Naylor Chief Finance Officer

Richard Walker Head of Governance & Assurance

MEMBERS OF THE PUBLIC:

Agenda Item	Note	Action	Deadline
PCCC 19/09/01	APOLOGIES		
	The Chair welcomed members to the meeting and apologies were noted as above.		
PCCC 19/09/02	QUORACY		
	The meeting was declared quorate.		
PCCC 19/09/03	DECLARATIONS OF INTEREST RELEVANT TO THE AGENDA		
	The following amendments to the Declarations of Interest were noted:-		

	Remove: Lee Eddell, Commissioning Manager, NHSE Sarah Tyler, Lay Member, Accountable Care Jamie Wike, Director of Strategic Planning & Performance Include Victoria Lindon, Assistant Head of Primary Care Co-Commissioning, NHSE Amend Dr Krishnasamy's title to read 'Medical Director'.		
	Action: Declarations of Interest report to be updated to reflect the above.	PD	Complete
PCCC 19/09/04	MINUTES OF THE LAST MEETING		
	The minutes of the meeting held on 19 July 2019 were verified as a correct record of proceedings with the following amendment. Primary Care Networks Update It was noted that the minutes should read: "that GP practices had completed and submitted the required Network Contract DES documentation to the CCG" (rather than the PCN.). Action: Minutes to be amended to reflect GP practices had submitted the Network Contract DES	АМ	Complete
	documentation to the CCG. Amend Dr Krishnasamy's title to read 'Medical Director'.	АМ	Complete
PCCC	MATTERS ARISING REPORT		
19/09/05	Working Win Update The Committee noted the Working Win Referral Close Down Briefing note.		
QUALITY AND	FINANCE		
PCCC 19/09/06	FINANCE UPDATE The Assistant Finance Manager presented the Finance Update on the financial position detailing funding allocations for delegated Primary Care Co-Commissioning budgets as at 31 July 2019 (Month 4).		

Forecast Position 2019/20

The Committee noted that the forecast position as at Month 4 (July) was £10k overspend which related to Data Protection Officer funding required as detailed in the new GP contract.

ICS Transformation Funding

The Committee were informed that to support delivery of the General Practice Forward View (GPFV) and development of Primary Care Networks (PCNs), South Yorkshire & Bassetlaw (SYB) ICS had an available resource of £2,395k to be shared across the footprint. Barnsley CCG had been allocated £219k of the resource which would be received in Month 6 (September).

This funding would support the following schemes:

- GP Retention £59k
- Practice Resilience £37k
- Reception & Clerical Training £47k
- Online Consultation £76k

The Committee noted that not all the £2,395k resource would be dispersed straight away and £1,156k of the funding would be shared across the footprint to support Primary Care Network development. Barnsley CCG had submitted plans to the ICS for an additional share of the resource which would be considered by the ICS Primary Care Board.

2020/21 - 2023/24 Planning

The Finance & Contracting teams were currently working on the Long Term Financial Plan for 2020/21 to 2023/24 which would incorporate the Network Contract Direct Enhanced Service (DES) and other cost pressures that were funded from the Primary Care Co-Commissioning budgets.

It was noted that there was an increasing pressure on the Delegated Primary Care budget for 2019/20 that could necessitate the use of Programme budgets to fund any shortfall against allocations.

Full details of the plans would be reported at the CCG's Governing Body in November following which an update report would be shared with the Primary Care Commissioning Committee.

PCCC 19/09/08

CQC UPDATES

The Senior Primary Care Commissioning Manager introduced the CQC Report that provided members with an update on the current CQC position in relation to Primary Care contracts.

BHF Practices

The Committee were reminded that following a CQC inspection of BHF Practices at Highgate Surgery, Lundwood Practice and Brierley Medical Centre in August and September 2018, all 3 Practices had received an overall rating of 'Requires Improvement'.

Each Practice had worked hard to address the concerns detailed in the CQC's initial report and, following a re-inspection on 4 July 2019 all 3 Practices had received a rating of 'Good' in all domains.

Hoyland First PMS Practice

Hoyland First PMS practice was inspected on 6 August 2019. In the report published on 28 August the practice received a rating of 'Good' overall.

The CCG had written to all practices to congratulate staff and thank them for their continued efforts to provide high quality services.

Planned CQC Inspections

The CQC had also completed inspections of the following Practices:

- Huddersfield Road Surgery 11 September 2019
- Grimethorpe Surgery 18 September 2019

Details of the outcome and the CQC report would be shared when published.

The Committee were informed that overall most GP Practices were providing high quality services with only 2 Practices receiving a rating of 'Inadequate/ Requires Improvement' which was a considerable improvement.

The CQC had now completed all of 2019's Annual Regulatory Reviews for those practices with a 'Good' or Outstanding' rating. The CCG had been informed that there were no thematic concerns raised from the reviews undertaken and they were assured that everything was going well in Barnsley.

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	Breakdown of Practice Achievement by Domain The Committee noted the update included in the report that provided details of where Barnsley Practices were in terms of the overall standing within each of the different CQC domains. The Chairman reminded members that feedback from the CQC Inspector for Barnsley had been that there was a high calibre of General Practices within Barnsley providing an excellent service to patients. The Inspector had also observed potential areas of outstanding practice in some GP Practices that could possibly achieve 'outstanding' ratings with guidance on how to increase evidence at future inspections. The Chief Officer commented that the success of BHF Brierley Medical Centre receiving a 'Good' CQC rating displayed how that underpinned the importance of Primary Care at Scale. The Committee:- Noted the 'Good' rating from the CQC inspections of BHF Brierley Medical Centre, BHF Highgate Surgery, BHF Lundwood Practice and Hoyland First PMS Practice. Noted the awaited CQC reports for: Huddersfield Road Surgery inspection Grimethorpe Surgery inspection Grimethorpe Surgery inspection		
	Reviews		
	Noted the overall CQC ratings of Barnsley		
	Practices		
CONTRACT MA	ANAGEMENT		
PCCC	PUBLIC CONTRACTUAL ISSUES REPORT		
19/09/09			
	The Senior Primary Care Commissioning Manager introduced the Contractual Issues Report which provided members with an update on the current contractual issues in relation to Primary Care contracts.		
	 PMS Contract Changes Penistone Group Practice Contract Variation An application had been received to add one GP partner, Dr Matthew Teesdale, to the Penistone Group Practice contract from 1 September 2019. 		

Rose Tree Practice

An application had been received to add the MEI partnership Limited Company as a new partner onto the Rose Tree Practice contract from 1 September 2019.

Details of this application had been circulated to voting members of the Committee on 4 September 2019 and approval was agreed virtually.

A further application had now been received to remove Dr Athale from the Rose Tree Contract from 1 October 2019 due to retirement. Dr Athale ceased to provide clinical work on 31 July 2019.

The CCG had been advised that once Dr Athale was removed from the Rose Tree contract, it was the intention of two other current contract holders, Mrs L Rippon and Dr MA Ghani to apply to be removed from the contract during 2019.

The report confirmed that NHS England had carried out all due diligence checks relating to the above and recommended that these been approved by the PCCC members following which the Primary Care Team would ensure the contract was amended accordingly.

GP Retainer Scheme Application

The CCG had received an application from Dr NL Emad for the National GP Retention Scheme which was supported by Hoyland First practice (Walderslade).

The National GP Retention Scheme provided a package of educational and financial support to help eligible doctors, who might otherwise leave the profession, to remain in general practice.

In response to a query, members were informed that the scheme supported both the retained GP and the practice employing them by offering financial support. The CCG would be responsible for the financial cost of the scheme which would be provided from an allocated budget. Approval of any further applications would be dependent on the limitations of the budget.

Practice Opening Hours

Following recent reviews over the last twelve months, members were provided with an update of the current core hours access to primary medical services in Barnsley.

The Senior Primary Care Commissioning Manager shared a summary which provided the Committee with assurance that all Barnsley GP Practices were now compliant with their core hours as set out in the new Network Contract DES.

Where practices were closing for staff training purposes or closing earlier than 18:30 on various days of the week, practices were utilising the sub-contracting arrangements and transferring cover to the i-Heart Barnsley Healthcare Federation.

The Assistant Head of Primary Care Co-Commissioning, NHSE informed the meeting that a national GP access review was currently underway looking at extended access services and what those services meant for the extended hours DES, core access and core opening hours.

It was acknowledged that as NHSE would be contacting CCGs to provide the necessary assurances relating to extended access, the current core hour's access to primary medical services update would prove very timely.

Network Contract DES

The Committee were provided with an update on the requirement for PCNs to develop the infrastructure to support delivery of the Neighbourhood Services Specification and the seven national contract specifications expected from 2020/21.

The update provided a summary of where the focus of the work and plans were going to be which would be supported by the CCG's national contract budget and the £1.50 per head of population as required by NHSE. Further transformation funding was also expected to be allocated from the Primary Care ICS work stream.

The Committee: In Year Contract Variations Approved the Penistone Group Practice Contract Variation to add Dr M Teesdale ii) Ratified the approval to add the MEI Partnership Limited Company to the Rose Tree contract and approve the removal of Dr Athale. 2. Approved the application for the GP Retainer Scheme. 3. Noted the review of practice opening hours. 4. Noted the PCN development and delivery **GOVERNANCE, RISK AND ASSURANCE PCCC** RISK AND GOVERNANCE REPORT 19/09/10 The Risk, Governance & Assurance Facilitator provided an overview of the Risk and Governance Report confirming that no new risks had been identified since the previous meeting which needed to be brought to the attention of the Committee from either the Assurance Framework or the Risk Register. **Assurance Framework 2018/19** Appendix 1 of the report provided the Committee with an extract from the GBAF of the one risk for which the Committee were the assurance provider. The risk had been scored as 'Amber' High Risk and related to Risk Ref 2.1 - the delivery of Primary Care priorities if identified threat(s) were not successfully managed and mitigated. Risk Register There were currently six risks on the Corporate Risk Register for which the Committee were responsible for managing. Of the six risks, there was one red risk (extreme), one amber risk (high), three yellow risks (moderate) and one green (low) risk. The Committee noted that the mitigating actions relating to risk reference CCG 14/10 'Primary Care clinical workforce' had recently been updated to include the recruitment of Phase 2 Clinical Pharmacists.

	The Committee:-		
	Reviewed the risk on the Assurance Framework for which the Primary Care Commissioning Committee was responsible;		
	Reviewed the Risk Register attached and: i. Confirmed all risks identified were appropriately described and scored ii. Confirmed there were no other risks which needed to be included on the Risk Register		
PCCC	PCCC TERMS OF REFERENCE		
19/09/11	The Risk, Governance & Assurance Facilitator introduced the updated annual PCCC Terms of Reference for consideration.		
	It was noted that the revised terms of reference now included a non-voting representative from NHSE.		
	The Committee were also reminded that following the resignation of the Lay Member for Accountable Care, the role of PCCC Vice Chair was now vacant.		
	Following a brief discussion, the Lay Member for Governance agreed to act as the PCCC Vice Chair providing this did not cause a conflict of interest with his other CCG work responsibilities.		
	After further consideration if, following the required governance checks there was a conflict of interest, the Secondary Care Clinician agreed to act as the PCCC Vice Chair until a replacement was sought for the Lay Member for Accountable Care.		
	Action: Governance checks to be carried out to establish whether the Lay Member for Governance could act as the PCCC Vice Chair.	RW	
OTHER			
PCCC 19/09/12	REFLECTION OF CONDUCT OF THE MEETING The Committee agreed that the meeting had been conducted appropriately.		
PCCC 19/09/13	QUESTIONS FROM MEMBERS OF THE PUBLIC RELEVANT TO THE AGENDA There were no members of the public present at the meeting.		

PCCC 19/09/14	ANY OTHER BUSINESS PCCC Meeting Dates for 2020 The Committee noted that the PCCC meeting dates for 2020 had now been agreed and meeting requests had been circulated to members.
PCCC 19/09/15	ITEMS FOR ESCALATING TO THE GOVERNING BODY It was agreed to escalate the following items to the Governing Body:- • CQC Updates • Practice Opening Hours • Terms of Reference • Appointment of Vice Chair
PCCC 19/09/16	DATE & TIME OF NEXT MEETING Thursday, 28 November 2019 at 2.30pm in the Boardroom, Hillder House, 49-51 Gawber Road, Barnsley S75 2PY



MATTERS ARISING REPORT TO THE PUBLIC PRIMARY CARE COMMISSIONING COMMITTEE

28 NOVEMBER 2019

1. MATTERS ARISING

The table below provides an update on actions arising from the meeting of the Primary Care Commissioning Committee held on **26 September 2019**

Minute ref	Issue	Action	Action/Outcome
PCCC 19/09/11	PCCC Terms of Reference Governance checks to be carried out to establish whether the Lay Member for Governance was able to act as the Vice Chair for the PCCC.	RW	Complete Included in Risk & Governance Report

2. ITEMS FROM PREVIOUS MEETINGS CARRIED FORWARD TO FUTURE MEETINGS

Table 2 provides an update/status indicator on actions arising from earlier Board meetings held in public.

Table 2

Minute ref	Issue	Action	Action/Outcome
	None		



PRIMARY CARE COMMISSIONING COMMITTEE 28 NOVEMBER 2019

Primary Care Network Update

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS FOR				
	Decision Appro	oval	Assu	urai	nce X Information
2.	PURPOSE				
	The purpose of this paper i work undertaken by the PC		te PCCC	me	embers to the progress of the
3.	REPORT OF				
		Name			Designation
	Lead	Julie Fra	ampton		Senior PC Commissioning Manager
	Author	Julie Fra	ampton		Senior PC Commissioning Manager
4.	SUMMARY OF PREVIOUS	S GOVER	NANCE		
	The matters raised in this processed following forums:	aper hav	e been su	bje	ect to prior consideration in the
	Group / Committee	D	ate	0	utcome
	N/A				
5.	EXECUTIVE SUMMARY				
	 There are a number of areas of work progressing within Barnsley PCN. The following is an update on work delivered: All Neighbourhoods Networks have appointed their Network Clinical Director and some of the CDs attended a recent NHS England PC workshop where the refresh of the ICS PC Strategy was started to include their input Extended access appointments are available at all practices in line with the Network Contract DES 				

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PCCC 19/11/06

- Work is in progress regarding the recruitment of the Social Prescribing Link Workers and Clinical Pharmacists as part of the additional roles funded provision. Barnsley Healthcare Federation has been discussing the link worker roles with the providers of the My Best Life contract linking into the ICS work regarding these role to ensure a consistent approach is taken so to not undermine contracts and staffing
- A PCN Development plan has been produced and is informing the ICN PC Strategy
- The Maturity Network Matrix assessment has been completed by the PCN and will link into the OD offer from NHS England as well as local OD offers
- Work to progress the digital requirements is underway e.g. 111 Direct Booking, GP Connect, Doctorlink

There are a number of areas of work that will need to be actioned to ensure that they are completed by the 31 March 2020. The PC team will be working closely with the PCN to ensure that this completed as scheduled.

6.	THE GOVERNING BODY / COMMITTEE IS ASKED TO:
	 Note the contents of the update.
7.	APPENDICES / LINKS TO FURTHER INFORMATION
	None

Agenda time allocation for report:	10 minutes.

PART 1B - SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GB	AF ar	d Risk Register			
	This report provides assurance again Governing Body Assurance Framework			-	n the	е
	1.1 Urgent & Emergency Care		6.1 Efficiency Plans			
	2.1 Primary Care	1	7.1 Transforming C	7.1 Transforming Care for people with		
	24 02227	Ť	LD	8.1 Maternity		
	3.1 Cancer 4.1 Mental Health		9.1 Digital and Tech	nology		
	5.1 Integrated Care @ System		10.1 Compliance wi			
	5.2 Integrated Care @ Place		10.1 Compliance W	in otatatory datioo		
	The report also provides assurance following red or amber risks on the Register:			N/A		
2.	Links to statutory duties					
	This report has been prepared with set out in Chapter A2 of the NHS Ac					es
	Management of conflicts of interest (s140)	See 3.1	Duties as to reducin	g inequalities	Se 3.4	
	Duty to promote the NHS Constitution (s14P)		Duty to promote the each patient (s14U)	involvement of		
	Duty to exercise its functions effectively, efficiently and economically (s14Q)	See 3.2	Duty as to patient ch	noice (s14V)		
	Duty as to improvement in quality of services (s14R)	See 3.3	Duty as to promoting (s14Z1)	g integration		
	Duty in relation to quality of primary medical services (s14S)	See 3.3	Public involvement a (s14Z2)	and consultation	Se 3.5	
2A.	PCCC ONLY					
	Links to delegated primary care of					
	This report is relevant to the following					
	commissioning delegated to the CC	G (pla	ace ✓ beside all tl	nat are relevant):	
	Decisions in relation to the		Decisions in relation			
	commissioning, procurement and		management of poo	orly performing GP		
	management of GMS, PMS and APMS contracts (inc breach notices etc.)		Practices			
	Planning the primary medical services		Decisions in relation	to the Premises		
	provider landscape in Barnsley (inc		Costs Directions Fu			
	closures, mergers, dispersals)					
	Planning the Commissioning of Primary Medical Services in Barnsley		Co-ordinating a con the commissioning of services		,	✓
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley	✓				
3.	Governance Considerations Chec where a proposal or policy is brough					

3.1	Clinical Leadership	
	Have GB GPs and / or other appropriate clinicians provided input and leadership?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	1
3.2	Management of Conflicts of Interest (s140)	
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate? If relevant provide brief details here OR cross refer to detailed report if used	NA
0.0		40)
3.3	Discharging functions effectively, efficiently, & economically (s1	4Q)
	Have any financial implications been considered & discussed with the Finance Team?	NA
	Where relevant has authority to commit expenditure been sought from Management Team (<£100k) or Governing Body (>£100k)?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.4	Improving quality (s14R, s14S)	
	Has a Quality Impact Assessment (QIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken	NA
	advice from the Chief Nurse (or Deputy) if appropriate? If relevant provide brief details here OR cross refer to detailed report if used	
3.5	Reducing inequalities (s14T)	
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.6	Public Involvement & Consultation (s14Z2)	
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.7	Data Protection and Data Security	
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.8	Procurement considerations	
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA
	Has a Single Tender Waiver form been completed if appropriate?	NA
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	<u> </u>
3.9	Human Resources	

PCCC 19/11/06

	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate? If relevant provide brief details here OR cross refer to detailed report if used	NA
3.10	Environmental Sustainability	
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	



PRIMARY CARE COMMISSIONING COMMITTEE 28 NOVEMBER 2019

Primary Care Network Update

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS	FOR							
					_		17		
	Decision	Appro	oval		Assura	ance	X	Information	
2.	PURPOSE								
	The purpose of t work to develop		•	e P	CCC m	embers t	o the	e progress of the	
3.	REPORT OF								
			Name			Design	natio	on	
	Lead		Julie Fra	mpt	on	Senior	Senior PC Commissioning Manager		
	Author		Julie Fra	mpt	on	Senior PC Commissioning Manager			
4.	SUMMARY OF I	PREVIOUS	S GOVER	IAN	NCE				
	The matters raise following forums:		aper have	e be	en subj	ect to pri	or co	onsideration in the	
	Group / Comm	ittee	D	ate	(Outcome			
	N/A								
5.	EXECUTIVE SUMMARY								
	Long Term Plan,	Network (6 Neighbo	Contract Dourhood N	ES etw	and de orks. Ar	velopmer n early dr	nt of aft v	oublication of the our Primary Care vas shared with the the ICS PC	

1

	The CCG PC strategy requires some further work to widen the input to include the aspirations the CCG has in moving towards fully integrated Primary and Community teams and services, our aspirations for Mental Health in the Community, Urgent Care, the PCN development plan and Maturity Matrix achievement, Network CD role in supporting delivery and ICS PC developments.				
6.	THE GOVERNING BODY / COMMITTEE IS ASKED TO:				
	Note the contents of the update.				
7.	APPENDICES / LINKS TO FURTHER INFORMATION				
	None				

Agenda time allocation for report:	5 minutes.

PART 1B – SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GBAF and Risk Register							
	This report provides assurance against the following corporate priorities on the Governing Body Assurance Framework (<i>place</i> ✓ <i>beside all that apply</i>):							
	1.1 Urgent & Emergency Care		6.1 Efficiency Plan					
	2.1 Primary Care	✓	7.1 Transforming C LD	are for people with				
	3.1 Cancer		8.1 Maternity					
	4.1 Mental Health		9.1 Digital and Tecl					
	5.1 Integrated Care @ System 5.2 Integrated Care @ Place		10.1 Compliance w	ith statutory duties				
	The report also provides assurance following red or amber risks on the Register:	_		N/A				
2.	Links to statutory duties							
	This report has been prepared with set out in Chapter A2 of the NHS Ac							
	Management of conflicts of interest (s140)	See Duties as to reducing 3.1 (s14T)			See 3.4			
	Duty to promote the NHS Constitution (s14P)		Duty to promote the each patient (s14U)					
	Duty to exercise its functions effectively, efficiently and economically (s14Q)	See 3.2	Duty as to patient c					
	Duty as to improvement in quality of services (s14R)	See 3.3	Duty as to promotin (s14Z1)					
	Duty in relation to quality of primary medical services (s14S)	See 3.3	Public involvement (s14Z2)	and consultation	See 3.5			
2A.	PCCC ONLY		alaalawlu w francii					
	Links to delegated primary care of							
	This report is relevant to the followir commissioning delegated to the CC	_	•	-):			
	Decisions in relation to the commissioning, procurement and management of GMS, PMS and APMS		Decisions in relation management of poor Practices					
	contracts (inc breach notices etc.) Planning the primary medical services provider landscape in Barnsley (inc closures, mergers, dispersals)		Decisions in relation Costs Directions Fu					
	Planning the Commissioning of Primary Medical Services in Barnsley		Co-ordinating a con the commissioning services		✓			
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley							
3.	Governance Considerations Chec where a proposal or policy is brough							

3.1	Clinical Leadership						
	Have GB GPs and / or other appropriate clinicians provided input and leadership?	NA					
	If relevant provide brief details here OR cross refer to detailed report if used	1					
3.2	Management of Conflicts of Interest (s140)						
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate?	NA					
	If relevant provide brief details here OR cross refer to detailed report if used						
3.3	Discharging functions effectively, efficiently, & economically (s14Q)						
	Have any financial implications been considered & discussed with the Finance Team?	NA					
	Where relevant has authority to commit expenditure been sought from Management Team (<£100k) or Governing Body (>£100k)?	NA					
	If relevant provide brief details here OR cross refer to detailed report if used						
3.4	Improving quality (s14R, s14S)						
	Has a Quality Impact Assessment (QIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the Chief Nurse (or Deputy) if appropriate?	NA					
	If relevant provide brief details here OR cross refer to detailed report if used						
3.5	Reducing inequalities (s14T)						
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA					
	If relevant provide brief details here OR cross refer to detailed report if used						
3.6	Public Involvement & Consultation (s14Z2)						
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken	NA					
	advice from the Head of Comms & Engagement if appropriate? If relevant provide brief details here OR cross refer to detailed report if used						
3.2 3.3 3.4 3.5 3.6	Data Protection and Data Security						
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA					
	If relevant provide brief details here OR cross refer to detailed report if used						
3.8	Procurement considerations						
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA					
		1					
	Has a Single Tender Waiver form been completed if appropriate?	NA					
		NA NA					

3.9	Human Resources					
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	NA				
	If relevant provide brief details here OR cross refer to detailed report if used					
3.10	Environmental Sustainability					
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA				
	If relevant provide brief details here OR cross refer to detailed report if used					



PRIMARY CARE COMMISSIONING COMMITTEE 28 NOVEMBER 2019

Digital Developments and IT Project Update for Primary Care

PART 1A – SUMMARY REPORT

1.	THIS PAPER IS	FOR							
					1			_	
	Decision	Арр	roval		Assur	rance	Χ	Information	
2.	PURPOSE								
	This report provides an update on the digital developments and IT projects for Primary Care.								
3.	REPORT OF								
			Nome			Decig	201:	- n	
	Lead		Name Julie Fra	mni	on	Design		nary Care	
	Lead		Julie 1 12	шр	.011			ning Manager	
	Author		Louise D	_ouise Dodson		Primar	Primary Care Transformation Manager		
4.	SUMMARY OF F	PREVIO	JS GOVER	NAI	NCE				
	The Digital Deve consideration in t	•			oaper h	ave beer	ı suk	oject to prior	
	Group / Comm	ittee	Date			Outcom	е		
	Membership Co	uncil	17 Septe 2019	emb	er	Noted			
5.	EXECUTIVE SU	MMARY							
	As part of its Digital Transformation strategy, NHSE is encouraging the use of technology to empower patients and make it easier for clinicians to deliver high quality care, enabling patients to seamlessly navigate services. In addition there are particular digital developments which practices are contractually required to deliver.							igh here	
	There are a num underway or due are also projects delivered in the r	to be de which w	elivered ove ill begin in t	r the	e currei financia	nt financia	al ye	ar (2019-20). T	here

1

5.1 SystmOne and EMIS Interoperability

Barnsley CCG has completed the first wave of TPP / EMIS Interoperability following service scoping and identification of data controllers.

Wave one included approximately two thirds of practices; a mix of both TPP and EMIS. These practices have been provided with guidance on how to action the interoperability and steps to take to ensure information governance is followed.

Wave two has been submitted to TPP and EMIS, this wave includes a further eight practices, i-heart OOH plus over 40 community modules for services provided by SWYPFT. It is anticipated the request to action interoperability will be completed by both TPP and EMIS by the end of November 2019.

For wave three steps have been made to obtain the details of modules and agreement from data controllers for community services provided by BHNFT, in hospital services provided by BHNFT and the outstanding three TPP/EMIS practices.

It is expected this will be delivered in the current financial year.

5.2 111 Direct Booking

The 2019/2020 standard contract includes a new requirement for 'practices to make available a proportion of their appointments for direct booking via NHS 111, where the functionality exists.' Practices must make available a minimum of one appointment per whole 3,000 patients per day for direct booking from NHS 111.

We have been working with Yorkshire Ambulance Service (YAS), NHS Digital (NHSD) and colleagues across South Yorkshire and Bassetlaw (SY & B) to get the functionality enabled across the region.

NHSD have confirmed that the new GP Connect system which allows functionality across clinical systems is now available, locally this will follow the completion of TPP and EMIS interoperability.

Practices have been asked to sign a data sharing agreement with YAS; currently we have 20 practices that have completed this. Following completion of data sharing agreements, the CCG Caldicott Guardian will be asked to sign an End User Organisation Declaration (EUOD) for submission to NHSD. Approximately ten days later BCCG will be able to join the SYB rollout.

YAS are staggering the rollout in order to ensure their call response times are not negatively impacted with the new capacity for booking in this way. There is an SYB wide approach to proportionate this across CCGs.

5.3 Doctorlink

Doctorlink were the successful provider from the joint procurement by Barnsley Doncaster, Sheffield and Bassetlaw CCGs. Doctorlink were awarded a 2 year contract, with the option of an additional 2 year extension.

Doctorlink provides a digital triage and advice tool which can be integrated into practice systems. Patients will be directed to the most appropriate service and if required will be able to book an appointment with an appropriate clinician.

Practices are required to offer online consultations by April 2020 and video consultations by April 2021. Doctorlink has the functionality to provide both these requirements although video consultation is not currently activated. Discussions are ongoing regarding the introduction of video consultations. It is likely this will be implemented in the 2020-21 financial year allowing practices to focus on implementation of the 2019-20 requirements.

Currently BCCG has one practice who have implemented Doctorlink, with a further five booked arranged over the next four weeks. An SYB approach has been taken to increase the number of practices implementing in order to meet the contractual deadline.

5.4 IT Projects Update

IT Project	Explanation/Update
GPWIFI: NHS Digital is working to make sure that everyone can access free WiFi in NHS sites in England, as set out in the NHS England General Practice Forward View. NHS WiFi will provide a secure, stable, and reliable WiFi capability, consistent across all NHS settings. It will allow patients and the public to download health apps, browse the internet and access health and care information.	Final remedial work is scheduled with those practices and once completed the project will close.
HSCN: The Health and Social Care Network (HSCN) is a new data network for health and care organisations succeeding N3. HSCN enables health and social care organisations to create shared networks, which help deliver shared and integrated ICT services.	HSCN is progressing and following the technical work a final order was placed with Redcentric. The majority of pre transition work has been completed in practices with dates for the remaining booked. A plan for the full transition is being released in phases and practices are being notified.

Windows 10 & GPIT Refresh:

NHS England have published the "2018/19 Addendum to the GP IT Operating Model", the results of which are that:

- All machines must be upgraded to Windows 10 from Windows 7 before the Microsoft support period ends
- All software must be of a supported version for Windows 10 and have a valid support contract in place to ensure Windows 10 compliance (i.e. Sage, Dictation Software)

The Windows 10 Upgrade and Annual IT Refresh Project will be run by our IT Provider (eMBED Health Consortium) as one project, delivering to all practices across the CCG:

- Engineers will go to all GP practice sites and replace any machines which are due to go out of support (approx. 25% across the estate). The new machines will come with Windows 10 already installed
- The project continues and practices are moving across to Windows10. There had been a slight delay in the roll out due to the delay in receiving the sign off from NHS Digital for the capital PID.

Apex Tool - The system provides an overview of a practice's profile to support planning and evaluate year on year changes in trends and population health demands. It also improves understanding of patient's behaviour and use of their services as well as providing a valuable insight into primary care activity, capacity and demand by analysis and reporting on GP practice appointment data.

Population Segmentation Tool:
Barnsley CCG has commissioned
Outcomes Based Healthcare
(OBH) to undertake a population
segmentation analysis that will
provide important insights that
help to develop the local case for
greater service integration across
health and care.

Mobile Working – ETTF: The Barnsley Mobile Working project is intended to bring efficiencies to the operation of GPs, practice staff and other clinical staff by enabling them to work from any location, allowing GPs to make

All but 1 of our practices has Apex installed and this practice will install following the upgrade to HSCN.

Work is ongoing to take practices through the various stages of implementation and this is monitored by the NHSE Apex Working Group.

The Apex tool will help the CCG in assessing the practice capacity and demand, evidence any access issues and support the wider attendance issues across the Barnsley system.

This work has been completed and an analysis has been performed. The data will support the Network Clinical Directors and wider teams will be able to use this information to support service development, focus on health inequalities at Neighbourhood Network level, and support outcome based commissioning.

The Proof of Concept work has been completed and widened, as planned, to include a larger cohort of practice staff from sites that use TPP and Emis to test different specifications of the SurfacePro laptops. This will enable a decision to be made about how well these machines will

	use of new Microsoft technology	work, how well they support staff in
	and to facilitate new ways of	working more agilely and which laptop
	working such as use of Microsoft	specification is most suitable.
	Office 365 (O365) cloud-based	The project is due to finish at the end of
	applications and storage, and	January 2020 following the outcome of the
	Microsoft 365 Windows 10	pilots and delivery to practices of the
	infrastructure.	chosen laptop.
6.	THE COMMITTEE IS ASKED TO:	
	 Note for assurance 	
7.	APPENDICES / LINKS TO FURTH	ER INFORMATION
	None	

Agenda time allocation for report:	10 minutes.

PART 1B – SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GB	AF ar	nd Risk Register					
	This report provides assurance against the following corporate priorities on the Governing Body Assurance Framework (<i>place</i> ✓ <i>beside all that apply</i>):							
	1.1 Urgent & Emergency Care 2.1 Primary Care	✓	6.1 Efficiency Plans 7.1 Transforming Care for people with					
	3.1 Cancer 4.1 Mental Health		8.1 Maternity 9.1 Digital and Technology	✓				
	5.1 Integrated Care @ System 5.2 Integrated Care @ Place		10.1 Compliance with statutory duties					
	The report also provides assurance following red or amber risks on the Register:	_						
2.	Links to statutory duties							
	This report has been prepared with set out in Chapter A2 of the NHS Ac	ct (pla	ace ✓ beside all that are relevant)	:				
	Management of conflicts of interest (s14O) Duty to promote the NHS Constitution	See 3.2	Duties as to reducing inequalities (s14T) Duty to promote the involvement of	See 3.5				
	Duty to exercise its functions effectively,	See	each patient (s14U) Duty as to patient choice (s14V)					
	efficiently and economically (s14Q) Duty as to improvement in quality of services (s14R)	3.3 See 3.4	Duty as to promoting integration (s14Z1)					
	Duty in relation to quality of primary medical services (s14S)	See 3.4	Public involvement and consultation (s14Z2)	See 3.6				
2A.	PCCC ONLY Links to delegated primary care of							
	This report is relevant to the following commissioning delegated to the CC):				
	Decisions in relation to the commissioning, procurement and management of GMS, PMS and APMS contracts (inc breach notices etc.)		Decisions in relation to the management of poorly performing GP Practices					
	Planning the primary medical services provider landscape in Barnsley (inc closures, mergers, dispersals)		Decisions in relation to the Premises Costs Directions Functions					
	Planning the Commissioning of Primary Medical Services in Barnsley		Co-ordinating a common approach to the commissioning of primary care services	✓				
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley							
3.	Governance Considerations Chec where a proposal or policy is brough		•					
3.1	Clinical Leadership							
	Have GB GPs and / or other appropriate clinicians provided input and							

	leadership?	
	If relevant provide brief details here OR cross refer to detailed report if used	
3.2	Management of Conflicts of Interest (s140)	
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate? If relevant provide brief details here OR cross refer to detailed report if used	NA
3.3	Discharging functions effectively, efficiently, & economically (s1	4Q)
	Have any financial implications been considered & discussed with the Finance	NA
	Team? Where relevant has authority to commit expenditure been sought from	NA NA
	Management Team (<£100k) or Governing Body (>£100k)?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.4	Improving quality (s14R, s14S)	
	Has a Quality Impact Assessment (QIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from the Chief Nurse (or Deputy) if appropriate?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.5	Reducing inequalities (s14T)	
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken	NA
	advice from Equality Diversity & Inclusion Lead if appropriate? If relevant provide brief details here OR cross refer to detailed report if used	
3.6	Public Involvement & Consultation (s14Z2)	
	Line a add 470. Deticate and Dublic Destination Form have completed if relevant?	A/A
	Has a s14Z2: Patient and Public Participation Form been completed if relevant? Have any issues or risks identified been appropriately addressed having taken	NA NA
	advice from the Head of Comms & Engagement if appropriate?	
	If relevant provide brief details here OR cross refer to detailed report if used	
3.7	Data Protection and Data Security	
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	Υ
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	Y
	If relevant provide brief details here OR cross refer to detailed report if used	
3.8	Procurement considerations	
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	Y
	Has a Single Tender Waiver form been completed if appropriate?	Y/N/NA
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	
3.9	Human Resources	
5.9		

	If relevant provide brief details here OR cross refer to detailed report if used	
3.10	Environmental Sustainability	
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA
	If relevant provide brief details here OR cross refer to detailed report if used	•



28 November 2019

FINANCE UPDATE

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS	FOR						
	Decision	Appro	oval	Assu	ırance		Information	X
2.	PURPOSE							
	This report provides an update of the financial position and details of funding allocations for delegated Primary Care Co Commissioning budgets as at 30th September 2019 (Month 6).							
3.	REPORT OF							
	Executive / Clin Author			e nna Naylor Simms		Designation Chief Finance Officer Assistant Finance Manager		er
4.	SUMMARY OF F	PREVIOUS	GOVER	NANCE			<u> </u>	
	The matters raise following forums:		aper hav	e been su	bject to _l	prior c	onsideration ir	n the
	Group / Comm	ittee		ate	Outcor	ne		
5.	EXECUTIVE SU	MMARY						
5.1	Forecast Position	on 2019/20	<u>)</u>					
	The forecast position as at Month 6 is (£202k) underspend, Appendix A sets out the movements from budget, however the majority of this underspend relates to the underutilisation of 18/19 accruals.							
	Updates on the f Integrated Perfor and Performance	mance Re	port whic	h is a star	nding ag	•	_	

5.2 ICS Transformation Funding

We have now received funding from the South Yorkshire and Bassetlaw (SYB) ICS to support delivery of the General Practice Forward View (GPFV) and development of Primary Care Networks (PCNs) of £219k. Total available resource across the footprint is £2,395k. This funding will support the following schemes;

- GP Retention £59k,
- Practice Resilience £37k,
- Reception & Clerical Training £47k
- Online Consultation £76k.

The remaining funding of £1,156k across SYB will be utilised to support Primary Care Network (PCN) development. From this £956k will be distributed to SYB CCGs, Barnsley CCG has been allocated £162k which will be transferred in Month 8 (November). The ICS will retain £200k of the total remaining funding which will fund Organisational Development programmes that can be delivered across SYB.

Further allocations are available across the footprint for Training Hub £265k, Fellowship Core Offer £238k and Fellowship Aspiring Leaders £304k. The ICS Primary Care Board is looking at the way in which this will be allocated.

5.3 | 2020/21 – 2023/24 Planning

The CCG Finance and Contracting Team are currently developing the Long Term Financial Plan for 2020/21 -2023/24 which incorporates all aspects of the Network Contract Direct Enhanced Service (DES) and other known cost pressures funded from within the Primary Care Co-commissioning budgets. PCCC is aware that the budget for 2019/20 is above the CCG allocation for Co-Commissioning and funding from within CCG Programme budgets fund the shortfall against allocations. This pressure is expected to increase, however full details will be reported through Governing Body as part of the operational planning process which is expected to be in January 2020. Further details will be provided to PCCC once this work is complete.

6.	THE GOVERNING BODY / COMMITTEE IS ASKED TO:							
	Note the contents of the report							
7.	APPENDICES / LINKS TO FURTHER INFORMATION							
	 Appendix A – Finance Monitoring Statement for 2019/20 							

Agenda time allocation for report:	10 minutes.

PART 1B - SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GB	AF ar	nd Risk Register						
	This report provides assurance against the following corporate priorities on the Governing Body Assurance Framework (<i>place</i> ✓ <i>beside all that apply</i>):								
	1.1 Urgent & Emergency Care		6.1 Efficiency Plan						
	2.1 Primary Care	√	7.1 Transforming C	are for people with					
	3.1 Cancer		8.1 Maternity						
	4.1 Mental Health 5.1 Integrated Care @ System		9.1 Digital and Tecl	<u> </u>					
	5.2 Integrated Care @ Place		To T compliance w	in statutory autico					
	The report also provides assurance following red or amber risks on the Register:	_		N/A					
2.	Links to statutory duties								
	This report has been prepared with set out in Chapter A2 of the NHS Ac								
	Management of conflicts of interest (s14O)	See 3.2	Duties as to reducir (s14T)		See 3.5				
	Duty to promote the NHS Constitution (s14P)	✓	Duty to promote the each patient (s14U)	ı					
	Duty to exercise its functions effectively, efficiently and economically (s14Q)	See 3.3	Duty as to patient c						
	Duty as to improvement in quality of services (s14R)	See 3.4	Duty as to promotin (s14Z1)						
	Duty in relation to quality of primary medical services (s14S)	See 3.4	Public involvement (s14Z2)	and consultation	See 3.6				
2A.	Links to delegated primary care of	omm	nissioning functi	ons					
	This report is relevant to the followir commissioning delegated to the CC):				
	Decisions in relation to the commissioning, procurement and management of GMS, PMS and APMS contracts (inc breach notices etc)		Decisions in relation management of poor Practices						
	Planning the primary medical services provider landscape in Barnsley (inc closures, mergers, dispersals)		Decisions in relation Costs Directions Fu	ınctions					
	Planning the Commissioning of Primary Medical Services in Barnsley		Co-ordinating a cor the commissioning services						
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley	✓							
3.	Governance Considerations Check where a proposal or policy is brough								

3.1	Clinical Leadership							
	Have GB GPs and / or other appropriate clinicians provided input and leadership?	N/A						
3.2	Management of Conflicts of Interest (s140)							
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate?	N/A						
3.3	Discharging functions effectively, efficiently, & economically (s1	4Q)						
	Have any financial implications been considered & discussed with the Finance Team?	Y						
	Where relevant has authority to commit expenditure been sought from Management Team (<£100k) or Governing Body (>£100k)?	Y						
3.4	Improving quality (s14R, s14S)							
	Has a Quality Impact Assessment (QIA) been completed if relevant?	N/A						
	Have any issues or risks identified been appropriately addressed having taken advice from the Chief Nurse (or Deputy) if appropriate?	N/A						
3.5	Reducing inequalities (s14T)							
	Has an Equality Impact Assessment (EIA) been completed if relevant?	N/A						
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	N/A						
3.6	Public Involvement & Consultation (s14Z2)							
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	N/A						
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	N/A						
3.7	Data Protection and Data Security							
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	N/A						
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	N/A						
3.8	Procurement considerations							
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	N/A						
	Has a Single Tender Waiver form been completed if appropriate?	N/A						
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	N/A						
3.9	Human Resources							
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	N/A						
3.10	Environmental Sustainability							

Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	N/A

NHS BARNSLEY CLINICAL COMMISSIONING GROUP Finance Monitoring Statement - Primary Care Commissioning (Delegated budgets) - Month 6 FOR THE PERIOD ENDING 30th September 2019

PRIMARY MEDICAL SERVICES	TOTAL	ANNUAL BUDGE	ET (£)	FOREC	AST OUTTURN	(£)	
(CO-COMMISSIONING - DELEGATED BUDGETS)	RECURRENT	NON RECURRENT	TOTAL BUDGET (£'000)	FORECAST OUTTURN	VARIANCE OVER / (UNDER)	VARIANCE AS % OF TOTAL BUDGET	Forecast Outturn Variance Explanation
ENHANCED SERVICES	458,541	-	458,541	527,061	68,520	14.94%	Overspend relates to £11k for 18/19 actuals on Minor Surgery and Learning Disability higher than expected. Minor Surgery 19/20 £42k overspend due to increase in GPs trained to provide this service. Specialist Allocation Scheme £15k overspend, the number of patients eligible for the scheme have increased. Other minor movements of £1k.
GENERAL PRACTICE - APMS	1,222,245	-	1,222,245		16,619	1.36%	
GENERAL PRACTICE - GMS	11,754,245	-	11,754,245	11,774,980	20,735	0.18%	
GENERAL PRACTICE - PMS	12,351,060		12,351,060	12,384,999	33,939	0.27%	adjusted quarterly and payments are updated in line with this, there is a percentage increase in list sizes included in the position resulting in a £21k overspend on GMS and £17k overspend in APMS. The impact of the GMS/PMS review can also be seen within the FOT resulting in a £34k overspend on PMS contracts.
OTHER GP SERVICES	1,503,536	-	1,503,536	1,440,993	(62,543)	-4.16%	Underspend includes a number of areas - Prescribing & Dispensing - underutilisation of 18/19 accruals of (£15k). FOT £57k over for 19/20 YTD actuals higher than expected. Telephone and Transport - underutilisation of 18/19 accruals of (£4k). FOT for 19/20 includes £10k for DPO as per National GP Guidance. Locum & Sickness - underutilisation of 18/19 accruals of (£98k) actuals lower than expected. Seniority - FOT (£41k) quarter 1 actuals lower than expected. Forecast includes £15k for GP Retention scheme as approved at Primary Care Co Commissioning Committee. Additional costs for sterile products for £7k included in the Forecast. Other minor movements of £6k.
OTHER PREMISES	133,642	-	133,642	(91,121)	(224,763)	-168.18%	Underspend due to underutilisation of 18/19 accruals of (£124k) due to actuals been lower than expected. FOT (£101k) actuals lower than expected.
PREMISES COST REIMBURSEMENT	5,385,120	(22,291)	5,362,829	5,465,933	103,104	1.92%	Overspend relates to £59k from 18/19 relating two backdated rent reviews. Overspend of £44k for 19/20 due to review of current rent reimbursements taking place compared to previous and a percentage increase included in the forecast.
QOF	3,785,941	-	3,785,941	3,628,924	(157,017)	-4.15%	Underspend due to 18/19 QOF Achievement lower than expected (£187k). 19/20 QOF Achievement FOT £9k over and QOF Aspiration FOT £21k overspend YTD higher than expected.
Primary Care Network DES	1,195,584		1,195,584	1,194,764	, í		Underspend due to underutilisation of 18/19 Extended Hours accruals of (£4k) actuals lower than expected. Quarter 1 Extended Hours £3k overspent actuals higher than expected.
TOTAL PRIMARY MEDICAL SERVICES	37,789,914	(22,291)	37,767,623	37,565,397	(202,226)	-157.88%	



28 November 2019

CQC REPORT

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS FOR								
	Decision	Appro	oval	Assu	rance	X Infor	rmation		
2.	PURPOSE								
	The purpose of t CQC position in Federation i-Hea	relation ou	r GP Prac					ent	
3.	REPORT OF								
			Name		Desig	nation			
	Lead		Julie Fra	ampton	Senior Comm	Senior Primary Care Commissioning Manager			
	Author		Terry Ha	ry Hague		Primary Care Transformation Manager		ion	
4.	SUMMARY OF PREVIOUS GOVERNANCE								
	The matters raise following forums:		aper hav	e been sub	ject to pri	ior conside	eration in t	the	
	Group / Comm	ittee	D	ate	Outcom	e			
	Quality and Pat Committee	ient Safety	02	2/10/2019	Noted				
	Primary Care Q Improvement G		07	7/11/2019	Noted				
5.	EXECUTIVE SUMMARY								
	CQC Inspections - Good Ratings								
	The following pra			spected ar	nd receive	ed a rating	of 'Good'	-	
	Grimethor	lished on	y was ins	pected on stober 2019					

The practice was last been inspected in December 2014 and had been rated as Good overall and in all domains. The CQC completed an Annual Review with the practice in May 2019. Following the Annual Review the CQC inspection focused solely on the domains of Effective, Responsive and Well-led when they completed the inspection in September.

You can read the report in full on the CQC's website at: https://www.cqc.org.uk/location/1-544649434

Huddersfield Road Surgery

A CQC inspection took place on the 11 September 2019. In the report published on the 8 November 2019, the practice received a rating of 'Good' overall and across all domains with the exception of services being Well-led which was rated as Requires Improvement.

The CCG is liaising with the practice and is assured that an action plan has been developed and to offer support.

You can read the reports in full on the CQC's website at: https://www.cqc.org.uk/location/1-570647760

The CCG will write to the practices to congratulate all staff on receiving the 'Good' rating and commendable CQC report and thanking the practice for their continued efforts to provide high quality services for the people of Barnsley.

CQC Inspections Completed/Planned

The CQC have also completed inspections of the practice listed below. Details of the outcome and their report will be shared when published.

- Dove Valley Practice inspection completed 19 November 2019
- Lundwood Medical Centre inspection completed 19 November 2019
- Royston High Street Practice inspection completed 16 September 2019
- Barnsley Healthcare Federation i-Heart 365 Services for Extended Hours and Out of Hours Service were inspected on 14 and 15 November 2019

Assurance regarding the outcome of these will be brought to the next possible committee meeting.

CQC Outcome Publicity

A media release issued by Dodworth Medical Practice (Apollo Court), with support from the CCG, was published in the 18 October 2019 edition of the Barnsley Chronicle. The article entitled 'GP Surgery in Good Health' focussed on the practice being rated Good by CQC inspectors and being out of special measures.

6. THE GOVERNING BODY / COMMITTEE IS ASKED TO:

- Note the Good rating from the CQC inspection of Grimethorpe Surgery
- Note the Good rating from the CQC inspections of Huddersfield Road Surgery and assurance of an action plan for the Well-Led domain rated as requires Improvement

- Note the awaited CQC reports for:
 - o Dove Valley Practice inspection completed 19 November 2019
 - Lundwood Medical Centre inspection completed 19 November 2019
 - Royston High Street Practice inspection completed 16 September 2019
 - Barnsley Healthcare Federation i-Heart 365 Services for Extended Hours and Out of Hours Service were inspected 14 and 15 November 2019
- Note the Publicity for the CQC outcome from the inspection of Dodworth Medical Practice (Apollo Court)

7.	APPENDICES / LINKS TO FURTHER INFORMATION
	None

Agenda time allocation for report:	10 minutes.

PART 1B – SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GBAF and Risk Register						
	This report provides assurance againg Governing Body Assurance Framework				the		
	1.1 Urgent & Emergency Care 2.1 Primary Care	✓	6.1 Efficiency Plans 7.1 Transforming Car	e for people with			
	3.1 Cancer 4.1 Mental Health 5.1 Integrated Care @ System		8.1 Maternity 9.1 Digital and Techn 10.1 Compliance with				
	The report also provides assurance following red or amber risks on the Register:	_		2.1			
2.	Links to statutory duties						
	This report has been prepared with set out in Chapter A2 of the NHS Ac						
	Management of conflicts of interest (s14O)	See 3.1	Duties as to reducing (s14T)		See 3.4		
	Duty to promote the NHS Constitution (s14P) Duty to exercise its functions effectively,	See	Duty to promote the in each patient (s14U) Duty as to patient cho				
	efficiently and economically (s14Q) Duty as to improvement in quality of	3.2 See	Duty as to promoting				
	services (s14R) Duty in relation to quality of primary medical services (s14S)	3.3 See 3.3	(s14Z1) Public involvement ar (s14Z2)	nd consultation	See 3.5		
0.1			,	:			
2A.	This report is relevant to the following commissioning delegated to the CC	ig res	ponsibilities for prir	mary care	:		
	Decisions in relation to the commissioning, procurement and management of GMS, PMS and APMS contracts (inc breach notices etc)	✓	Decisions in relation to management of poorl Practices				
	Planning the primary medical services provider landscape in Barnsley (inc closures, mergers, dispersals)		Decisions in relation to Costs Directions Fund	ctions			
	Planning the Commissioning of Primary Medical Services in Barnsley		Co-ordinating a common the commissioning of services				
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley						
3.	Governance Considerations Chec where a proposal or policy is brough		•	•			

3.1	Clinical Leadership					
	Have GB GPs and / or other appropriate clinicians provided input and leadership?	NA				
3.2	Management of Conflicts of Interest (s140)					
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate?	NA				
3.3	Discharging functions effectively, efficiently, & economically (s1	4Q)				
	Have any financial implications been considered & discussed with the Finance Team?	NA				
	Where relevant has authority to commit expenditure been sought from Management Team (<£100k) or Governing Body (>£100k)?	NA				
3.4	Improving quality (s14R, s14S)					
	Has a Quality Impact Assessment (QIA) been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from the Chief Nurse (or Deputy) if appropriate?	NA				
3.5	Reducing inequalities (s14T)					
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA				
3.6	Public Involvement & Consultation (s14Z2)					
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	NA				
3.7	Data Protection and Data Security					
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA				
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA				
3.8	Procurement considerations					
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA				
	Has a Single Tender Waiver form been completed if appropriate?	NA				
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA				
3.9	Human Resources					
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	NA				
3.10	Environmental Sustainability					

PCCC 19/11/10

Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA



28 November 2019

CONTRACTUAL ISSUES REPORT

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS FOR							
	Decision A	pproval	X	Assu	rance		Information	
2.	PURPOSE							
	The purpose of this report is to provide members with an update on the current contractual issues in relation to our primary care contracts.							
3.	REPORT OF							
		Name			Desi	gnatio	on	
	Lead	Julie Fran	npton	Senior Primary Care Commissioning Mana		nary Care	er	
	Author	Terry Hag	jue			Primary Care Transformation Manager		
4	CUMMARY OF BREVI	0110 001/		105				
4.	SUMMARY OF PREVI	OUS GOVE	=KNAr	NCE				
	The matters raised in the following forums:	nis paper ha	ave be	en suk	ject to p	orior c	onsideration i	n the
	Group / Committee		Date		Outcor	ne		
	Not Applicable							
5.	EXECUTIVE SUMMAR	RY						
	PMS Contract Change	<u> </u>						
	 Victoria Medica 	I Centre C	ontrac	t Vari	ation			
	Barnsley CCG has reco	•	•		•			
	24-hour retirement is a seek to qualify for their break). 24-hour retirem	retirement	benefit	s while	st contin	uing t	o work (albeit	with a

NHS contract, not returning to the NHS in any capacity for at least 24 hours; and not working for more than 16 hours a week in the first month of retirement.

As this 24 hour retirement requires an amendment to the PMS contract this requires PCCC members' approval. We have confirmed there will still be signatories to the PMS contract during the 24 hour retirement and it is recommended that this item be approved. The Primary Care Team will amend the PMS contract to support the 24 hour retirement by a "vary off" and "vary on" contract amendment.

GMS Contract Changes

Hollygreen Surgery

Barnsley CCG has received an application to add one GP partner Dr Awadallah to the Hollygreen Surgery contract from 1 October 2019.

The practice is a GMS practice with 11,021 patients and currently has 4 contract holders.

This addition does not require an amendment to the contract due to it being a GMS contract so this item is note for information only.

Rent Reimbursement for GP Practices

The CCG has responsibility to approve rent reimbursements in line with the National Health Services (General Medical Services – Premises Costs Directions) 2013 specifically Part 5 Recurring Premises Costs. The following are the reviews that have been approved and actioned since April 2019:

- All LIFT/Health Centre rents applied as per CHP schedule
- C85003 Ashville
- C85020 Huddersfield Road
- C85622 Monk Bretton
- C85005 Royston
- C85013 Wombwell PMS
- C85010 Rotherham Road (all buildings)

The CCG continues to fund this increased expenditure through CCG programme budgets.

6. THE GOVERNING BODY / COMMITTEE IS ASKED TO:

- Approve the 24 hour retirement of Dr Mark Smith at Victoria Medical Centre
- Note the addition of Dr Awadallah to Hollygreen Surgery contract
- Note the rent reimbursements.

7. APPENDICES / LINKS TO FURTHER INFORMATION

• None

Agenda time allocation for report:	5 minutes.

PART 1B - SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GBAF and Risk Register						
	This report provides assurance again Governing Body Assurance Framew				n the		
	1.1 Urgent & Emergency Care		6.1 Efficiency Plans	3			
	2.1 Primary Care	✓	7.1 Transforming Ca				
	3.1 Cancer		8.1 Maternity				
	4.1 Mental Health		9.1 Digital and Tech	inology			
	5.1 Integrated Care @ System		10.1 Compliance with	th statutory duties			
	5.2 Integrated Care @ Place						
	<u></u>						
	The report also provides assurance following red or amber risks on the	_		2.1			
2.	Register: Links to statutory duties						
	This report has been prepared with						
	set out in Chapter A2 of the NHS Ac	`•		<u> </u>			
	Management of conflicts of interest (s14O)	See 3.1	Duties as to reducing (s14T)		See 3.4		
	Duty to promote the NHS Constitution (s14P)		Duty to promote the each patient (s14U)	involvement of			
	Duty to exercise its functions effectively, efficiently and economically (s14Q)	See 3.2	Duty as to patient ch	noice (s14V)			
	Duty as to improvement in quality of services (s14R)	See 3.3	Duty as to promoting (s14Z1)	gintegration			
	Duty in relation to quality of primary medical services (s14S)	See 3.3	Public involvement a (s14Z2)	and consultation	See 3.5		
2A.	PCCC ONLY - Links to delegated	prima	ary care commis	sioning function	ons		
	This report is relevant to the following	ng res	ponsibilities for pr	imary care			
	commissioning delegated to the CC):		
	Decisions in relation to the		Decisions in relation				
	commissioning, procurement and management of GMS, PMS and APMS contracts (inc breach notices etc)	✓	management of poo Practices	my penoming GP			
	Planning the primary medical services		Decisions in relation	to the Premises			
	provider landscape in Barnsley (inc closures, mergers, dispersals)		Costs Directions Ful		✓		
	Planning the Commissioning of Primary Medical Services in Barnsley		Co-ordinating a com the commissioning of services				
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley		SCIVICCS				
3.	Governance Considerations Chec	klict	(these will be one	pecially relevant			
ა.	where a proposal or policy is brough		· ·				
3.1	Clinical Leadership						
	Have GB GPs and / or other appropriate of leadership?	clinicia	ns provided input and	NA			

3.2	Management of Conflicts of Interest (s140)						
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate?	NA					
3.3	Discharging functions effectively, efficiently, & economically (sa	14Q)					
	Have any financial implications been considered & discussed with the Finance Team?	NA					
	Where relevant has authority to commit expenditure been sought from Management Team (<£100k) or Governing Body (>£100k)?	NA					
3.4	Improving quality (s14R, s14S)						
	Has a Quality Impact Assessment (QIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the Chief Nurse (or Deputy) if appropriate?	NA NA					
3.5	Reducing inequalities (s14T)	<u> </u>					
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA					
3.6	Public Involvement & Consultation (s14Z2)						
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	NA					
3.7	Data Protection and Data Security						
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA					
3.8	Procurement considerations						
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA					
	Has a Single Tender Waiver form been completed if appropriate?	NA					
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA					
3.9	Human Resources						
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	NA					
3.10	Environmental Sustainability						
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA					



28 November 2019

PDA 2019/20 Mid-Year Update

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS FOR								
	Decision	Appro	oval		Assı	ırance		Information	Χ
2.	PURPOSE								
	The purpose of this report is to provide information regarding an update of the 2019/20 PDA at mid-year.								
	This paper does is monitored dire							theme as prog	gress
3.	REPORT OF								
			Name					gnation	
	Executive / Clin	ical Lead	Julie Fi	ie Frampton		Senior Primary Care		e	
								missioning	
	Author		Louise	Dods	on		Manager Primary Care		
			200.00				Transformation Manager		
4.	SUMMARY OF F	PREVIOUS	GOVE	RNAN	ICE				
	The matters raise		aper ha	ve be	en su	bject to	prior c	onsideration in	n the
	following forums:								
	Group / Comm	ittee		Date		Outco	me		
	NA								
5.	EXECUTIVE SU	MMARY							
	The 2019/20 PD	A contract	is to be	delive	red 1	st April 2	2019 to	31 st March 2	020.
	Practices were in contract had bee submitted this inv	n received							_

Practices were then invited to invoice the CCG for the next 30% of the payment once they had submitted both Q1 and Q2 data returns. To date 29 practices have submitted an invoice.

Q1 submissions were received by practices 12 July 2019 and Submission 2 by 11th October. (Cancer scheme submissions were received by 18th October 2019).

Not all indicators are reported on mid-year, however the majority are reported at least once by the time Submission 1 and 2 have been made. Some indicators can only be reported at year end.

Scheme leads met following Submission 2 to identify if any schemes were not delivering as expected and/or identify practices which were not on target for any schemes. The purpose of this meeting was to identify trends within indicators and/or practices, there was no financial implication for practices meeting expected progress.

Where a scheme is not delivering where expected, scheme leads have taken appropriate action i.e. escalate for clinical support, offer practical advice to practices, amend indicator for PDA Development Planning 2020/21 etc.

All practices received communication outlining current progress against expected progress for mid-year; if a practice was not on target for delivering additional support has been offered by scheme leads.

Additionally to this Primary Care Staff (Sarah Pollard, Improvement Nurse Vascular Disease) is providing intensive support to 7 practices, enhanced support on specific indicators to 3 practices and ad hoc support and communication to the remaining practices.

6.	THE GOVERNING BODY	/ COMMITTEE IS ASKED TO:

Note - for information

7. APPENDICES / LINKS TO FURTHER INFORMATION

None

Agenda time allocation for report:	10 minutes.

PART 1B – SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GB	AF ar	nd Risk Register		
	This report provides assurance againg Governing Body Assurance Framewood				n the
	1.1 Urgent & Emergency Care		6.1 Efficiency Plan	S	
	2.1 Primary Care	✓	7.1 Transforming C		
	3.1 Cancer		8.1 Maternity		
	4.1 Mental Health 5.1 Integrated Care @ System		9.1 Digital and Tecl		
	5.2 Integrated Care @ Place		10.1 Compliance w	in statutory duties	
	The report also provides assurance following red or amber risks on the Register:			Provide ref(s) state N/A	or
2.	Links to statutory duties				
	This report has been prepared with	regar	d to the following	CCG statutory	duties
	set out in Chapter A2 of the NHS Ac				
	Management of conflicts of interest (s140)	See 3.2	Duties as to reducir (s14T)	ng inequalities	See 3.5
	Duty to promote the NHS Constitution (s14P)		Duty to promote the each patient (s14U)		
	Duty to exercise its functions effectively, efficiently and economically (s14Q)	See 3.3	Duty as to patient c	, ,	
	Duty as to improvement in quality of services (s14R)	See 3.4	Duty as to promotin (s14Z1)		
	Duty in relation to quality of primary medical services (s14S)	See 3.4	Public involvement (s14Z2)	and consultation	See 3.6
2A.	PCCC Links to delegated primary care c	omm	nissionina functi	one	
	This report is relevant to the following				
	commissioning delegated to the CC):
	Decisions in relation to the		Decisions in relation		
	commissioning, procurement and management of GMS, PMS and APMS contracts (inc breach notices etc)		management of poor Practices	orly performing GP	
	Planning the primary medical services provider landscape in Barnsley (inc closures, mergers, dispersals)		Decisions in relation Costs Directions Fu		
	Planning the Commissioning of Primary Medical Services in Barnsley	✓	Co-ordinating a con the commissioning services		✓
	Manage the delegated allocation for commissioning of primary medical care services in Barnsley				
3.	Governance Considerations Chec where a proposal or policy is brough		· ·	<u> </u>	

3.1	Clinical Leadership						
	Have GB GPs and / or other appropriate clinicians provided input and leadership?	NA					
3.2	Management of Conflicts of Interest (s140)						
	Have any potential conflicts of interest been identified and managed appropriately, having taken advice from the Head of Governance & Assurance and / or the Conflicts of Interest Guardian if appropriate?	NA					
3.3	Discharging functions effectively, efficiently, & economically (s1	14Q)					
	Have any financial implications been considered & discussed with the Finance Team?	NA					
	Where relevant has authority to commit expenditure been sought from Management Team (<£100k) or Governing Body (>£100k)?	NA					
3.4	Improving quality (s14R, s14S)						
	Has a Quality Impact Assessment (QIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the Chief Nurse (or Deputy) if appropriate?	NA					
3.5	Reducing inequalities (s14T)	J					
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA					
3.6	Public Involvement & Consultation (s14Z2)						
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	NA					
3.7	Data Protection and Data Security						
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA					
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA					
3.8	Procurement considerations						
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA					
	Has a Single Tender Waiver form been completed if appropriate?	NA					
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA					
3.9	Human Resources						
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	NA					

3.10	Environmental Sustainability	
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA



28 November 2019

RISK AND GOVERNANCE REPORT

PART 1A - SUMMARY REPORT

1.	THIS PAPER IS	FOR												
	Decision	Appro	oval	✓ Ass	urance	V	Information							
2.	PURPOSE													
	 To assure the Primary Care Commissioning Committee members re the delivery of the CCG's annual strategic objectives. To assure the Primary Care Commissioning Committee of current risks to the organisation are being effectively managed and monitored appropriately. To advise the Committee of proposed arrangements regarding the position of Vice Chair of the Committee. 													
3.	REPORT OF													
			Name			Designation								
	Executive / Clini	cal Lead	Richard	Walker		Head of Governance & Assurance								
	Author		Paige D	awson		Governance, Risk & Assurance Facilitator								
4.	SUMMARY OF F	REVIOUS	GOVER	NANCE										
	The matters raise following forums:	ed in this p	aper hav	e been s	ubject to	prior co	onsideration ir	the						
	Group / Commi	ittee	D	ate	Outcor	ne								
_	N/A	MANADY												
5.	EXECUTIVE SUI	VIIVIARY												
	Introduction In common with a Committee receive Body Assurance details of the risk	es and re Framewor	views at 6 k (GBAF)	every me) and Coi	eting extı porate R	acts of	f the Governin gister providin	ig g						

Assurance Framework

The Governing Body Assurance Framework (GBAF) facilitates the Governing Body in assuring the delivery of the CCG's annual strategic objectives. The GBAF is refreshed at the start of each financial year then reported to every meeting of the Governing Body as part of the Risk & Governance Exception Report.

Appendix 1 of this report provides the Committee with an extract from the GBAF of the one risk for which the Primary Care commissioning Committee is the assurance provider. The risk is scored as 'Amber' High Risk.

- Risk ref 2.1 Primary Care There is a risk to the delivery of Primary Care priorities if the following threat(s) are not successfully managed and mitigated by the CCG:
 - Engagement with primary care workforce
 - Workforce and capacity shortage, recruitment and retention
 - Under development of opportunities of primary care at scale, including new models of care
 - Not having quality monitoring arrangements embedded in practice
 - Inadequate investment in primary care
 - Independent contractor status of General Practice.

Risk Register

The Risk Register is an important governance document that facilitates the effective management of the CCG's strategic and operational risks. The Risk Register is a repository of current risks to the organisation, including risk ratings and the controls in place to mitigate the risk.

The full risk register is submitted to the Committee on a six monthly basis, (March and September), the red and amber rated risks are considered at each meeting of the Committee. In line with reporting timescales, Members' attention is drawn to Appendix 2 of this report which provides the Committee with an extract risk register of risks associated with the Primary Care Commissioning Committee.

There are currently five risks on the Corporate Risk Register allocated to the PCCC for which the Committee is responsible for managing. Of the five risks, there is one red (extreme) rated risk, one amber risk (high), two yellow risks (moderate) and one green (low) risk. Members are asked to review the risks detailed on Appendix 2 to ensure that the risks are being appropriately managed and scored. Specifically, the Committee is asked to consider reducing the risk score of 14/10 in light of a number of staffing initiatives included within the Network Contract DES and across the ICS that aim to recruit staff to support GP practices.

Additions / Removals

There have been no new risks identified or removed since the previous meeting of the Primary Care Commissioning Committee.

Members are asked to review the risk detailed on Appendix 2 to ensure that the risk is being appropriately managed and scored.

Primary Care Commissioning Committee Terms of Reference

At its meeting in September 2019 the Committee considered and approved a number of amendments to the Committee's terms of Reference. During this discussion the question was raised of who could or should act as the vice chair of the committee in the light of the recent resignation of the Lay Member for Accountable Care who had previously held this role.

The relevant guidance is NHSE's statutory guidance for CCGs on the management of conflicts of interest (2017) and the FAQ published alongside the new model constitution earlier this year:

"Statutory guidance on conflicts of interest and CCGs states that the PCCC must have a lay chair and lay vice chair. It also states that the CCG must appoint a conflicts of interest guardian and proposes that this will ordinarily be a role fulfilled by the Audit Committee Chair.

To ensure the role of the conflicts of interest guardian is not compromised, the chair of Audit Committee should not also fulfil the role of chair of the Primary Care Commissioning Committee. Ideally the CCG Audit Chair would also not serve as vice chair of the PCCC. However, if this is required (for example where there is a lack of other suitable lay candidates for the role), this will need to be clearly recorded and appropriate further safeguards may need to be put in place to maintain the integrity of their role as Conflicts of Interest Guardian in circumstances where they chair all or part of any meetings in the absence of the PCCC chair."

In the light of this guidance it is proposed that:

- The Lay Member for Governance becomes the Vice Chair of the Primary Care Commissioning Committee, to comply with the requirement that this role is held by a Lay Member
- To preserve the integrity of his role as Conflicts of Interest Guardian, when chairing the PCCC in the absence of the Chair, the Lay Member for Governance will relinquish the chair to the Secondary Care Clinician for any items which come up for discussion or decision and in relation to which material interests have been declared in order that he can form an objective view as to the appropriateness of the management of those declared conflicts
- The Terms of Reference of the Committee are amended accordingly.

6. THE COMMITTEE IS ASKED TO:

- Review and agree that the risks are being appropriately managed and scored.
- Review risk score of 14/10.
- Approve the proposal re the Vice Chair of the Committee for inclusion in the Terms of Reference.

7.	APPENDICES / LINKS TO FURTHER INFORMATION											
	 Appendix 1 – GBAF Appendix 2 – Risk Register (extract) 											
Ager	nda time allocation for report:	5 minutes										

PART 1B – SUPPORTING INFORMATION & ASSURANCE

1.	Links to Corporate Priorities, GB	AF ar	nd Risk Register									
	This report provides assurance again Governing Body Assurance Framework		ne following corporate prioritie	es on	the							
	1.1 Urgent & Emergency Care	✓	6.1 Efficiency Plans		\checkmark							
	2.1 Primary Care	✓	7.1 Transforming Care for people LD	with	√							
	3.1 Cancer	✓	8.1 Maternity		✓							
	4.1 Mental Health	✓	9.1 Digital and Technology		✓							
	5.1 Integrated Care @ System	✓	10.1 Compliance with statutory d	uties	✓							
	5.2 Integrated Care @ Place	✓										
	The report also provides assurance against the following red or amber risks on the Corporate Risk Register:											
2.	Links to statutory duties											
	This report has been prepared with set out in Chapter A2 of the NHS Ac		d to the following CCG statut	tory dı	uties							
	Management of conflicts of interest (s140)		Duties as to reducing inequalities (s14T)	;								
	Duty to promote the NHS Constitution (s14P)	✓	Duty to promote the involvement each patient (s14U)	of								
	Duty to exercise its functions effectively, efficiently and economically (s14Q)		Duty as to patient choice (s14V)									
	Duty as to improvement in quality of services (s14R)		Duty as to promoting integration (s14Z1)									
	Duty in relation to quality of primary medical services (s14S)		Public involvement and consultat (s14Z2)									
3.	Governance Considerations Chec where a proposal or policy is brough		•	evant								
3.1	Clinical Leadership Have GB GPs and / or other appropriate of leadership?	clinicia	ns provided input and	NA								
3.2	Management of Conflicts of Interest Dec			NA								
	appropriately, having taken advice from the and / or the Conflicts of Interest Guardian											
3.3	Discharging functions effectively	, effic	ciently, & economically (s1	4Q)								
	Have any financial implications been cons Team?			NA								
0.4	Where relevant has authority to commit e. Management Team (<£100k) or Governin			NA								
3.4	Improving quality (s14R, s14S)											
	Has a Quality Impact Assessment (QIA) b	een co	ompleted if relevant?	NA								
	Have any issues or risks identified been a			NA NA								
	advice from the Chief Nurse (or Deputy) if											

3.5	Reducing inequalities (s14T)	
	Has an Equality Impact Assessment (EIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from Equality Diversity & Inclusion Lead if appropriate?	NA
3.6	Public Involvement & Consultation (s14Z2)	
	Has a s14Z2: Patient and Public Participation Form been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from the Head of Comms & Engagement if appropriate?	NA
3.7	Data Protection and Data Security	
	Has a Data Protection Impact Assessment (DPIA) been completed if relevant?	NA
	Have any issues or risks identified been appropriately addressed having taken advice from the SIRO, IG Lead and / or DPO if appropriate?	NA
3.8	Procurement considerations	
	Have any issues or risks identified been appropriately addressed having taken advice from the procurement Shared Service if appropriate?	NA
	Has a Single Tender Waiver form been completed if appropriate?	NA
	Has a Primary Care Procurement Checklist been completed where GPs, networks or Federations may be a bidder for a procurement opportunity?	NA
3.9	Human Resources	<u> </u>
	Have any significant HR implications been identified and managed appropriately, having taken advice from the HR Lead if appropriate?	NA
3.10	Environmental Sustainability	
	Have any significant (positive or negative) impacts on the environment or the CCG's carbon footprint been identified?	NA

RISK REGISTER - November 2019

Domains

- 1. Adverse publicity/ reputation
- 2. Business Objectives/ Projects
- 3. Finance including claims
- 4. Human Resources/ Organisational Development/ Staffing/ Competence
- 5. Impact on the safety of patients, staff or public (phys/psych)
- 6. Quality/ Complaints/ Audit
- 7. Service/Business Interruption/ Environmental Impact
- 8. Statutory Duties/ Inspections

Likelihood		Consequence		Scoring D	<u>Description</u>	Current Risk No's	Review	
Almost Certain	5	Catastrophic	5	Red	Extreme Risk	(15-25)	5	Monthly
Likely	4	Major	4	Amber	High Risk	(8- 12)	19	3 mthly
Possible	3	Moderate	3	Yellow	Moderate Risk	(4 -6)	3	6 mthly
Unlikely	2	Minor	2	Green	Low Risk	(1-3)	3	Yearly
Rare	1	Negligible	1					
				Total = Li	<u>kelihood x Consequ</u>	<u>ence</u>		

The initial risk rating is what the risk would score if no mitigation was in place. The residual/current risk score is the likelihood/consequence (impact) of the risk sits when mitigation plans are in place

			In	itial F Scor						esid sk S	ual core			
Ref	Domain	Risk Description	Likelihood	Conseduence	Score	Mitigation/Treatment	Lead Owner of the risk	Source of Risk	Likelihood	Conseduence	Score	Date Risk Assessed	Progress/ Update	Date for re- assessment
CCG 14/10	2, 5, 6	If the Barnsley area is not able to attract & retain a suitable & sufficient Primary Care clinical workforce there is a risk that: (a) Some practices may not be viable, (b) Take up of PDA or other initiatives could be inconsistent (c) The people of Barnsley will receive poorer quality healthcare services	3	3	9	The Long Term Plan includes a section on workforce planning and Network Contract DES includes provision for a number of Primary Care specific roles. The Network Contract DES has a number of deliverables that will support staff and work to supporting sustainable services in Barnsley. NHS England has published an Interim People Plan to support the workforce challenge. The CCG's Primary Care	Senior Primary Care Commissioni ng Manager. (Primary Care Commissioni ng Committee)	Governing Body	4	4	16	11/19	November 2019 There are a number of staffing initiatives included within the Network Contract DES and across the ICS that aim to recruit staff to support GP practices. Work is underway with the PCN and ICS to facilitate this. This further mitigation helps to reduce the risk. October 2019	12/19

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Ref	Domain	Risk Description	Likelihood	Consequence	Score	Mitigation/Treatment	Lead Owner of the risk	Source of Risk	Likelihood	Consequence	Score	Date Risk Assessed	Progress/ Update	Date for re- assessment
		services could be further away from their home.				has a workforce element and the Barnsley Workforce Plan is under development which will include Primary Care. Links have been developed with the Medical School to enhance attractiveness of Barnsley to students The CCG continues to invest in primary care capacity. The PDA enables practices to invest in the sustainability of their workforce. The CCG has funded Clinical Pharmacists to provide support to all Practices in Barnsley. Approval was given to the recruitment of a second cohort of clinical pharmacists & 2 technicians in March 2019. The PDA requires Practices to submit a workforce baseline assessment to the CCG on a quarterly basis. This will be monitored via the Primary Care Quality Improvement Tool to identify any capacity issues or pressure points.							number of current local initiatives to support the Primary Care workforce, these include: Nurse VTS scheme, New GP contract roles, GP retention, clinical pharmacist programme and Advanced Clinical Practitioner courses. These initiatives will continue to be built on and embedded to support primary care recruitment and retention. Sept 2019 Phase 2 Clinical Pharmacists now in post and commencing work to support practices. Work continues to establish the	

			In	itial R						esid sk So				
Ref	Domain	Risk Description	Likelihood	Consequence	Score	Mitigation/Treatment	Lead Owner of the risk	Source of Risk	Likelihood	Consequence	Score	Date Risk Assessed	Progress/ Update	Date for re- assessment
CCG 15/03		If the CCG does not effectively discharge its delegated responsibility for contract performance	3	4	12	The CCG has access to existing primary care commissioning resource within the Area Team under the RASCI agreement.	Senior Primary Care Commissioni ng Manager	Risk Assessment	2	4	8	11/19	recruitment of the roles in the LTP August 2019 Work is underway to support the PCN to deliver the requirements stated in the Network Contract DES November 2019 The CCG continues to effectively manage its	02/20
		management there is a risk that the CCG's reputation and relationship with its membership could be damaged.				The CCG has an open channel of communication with the Membership Council regarding commissioning and contracting arrangements (e.g. equalisation).	(Primary Care Commissioni ng Committee)						delegated responsibility. August 2019 The CCG continues to effectively manage its delegated responsibility. May 2019 The CCG continues to effectively	

			In	Initial Risk Score					Residual Risk Score					
Ref	Domain	Risk Description	Likelihood	Consequence	Score	Mitigation/Treatment	Lead Owner of the risk	Source of Risk	Likelihood	Consequence	Score	Date Risk Assessed	Progress/ Update	Date for re- assessment
													manage its delegated responsibility. February 2019 – Recruited staff now in post will support the CCG to meet its delegated responsibilities.	