

The Primary Care Commissioning Committee will be held on Thursday, 30 May 2019 at 2.30 – 3.30pm in the Boardroom Hillder House, 49-51 Gawber Road, Barnsley, S75 2PY

# PUBLIC AGENDA

| Item | Session  | Committee<br>Requested<br>to | Enclosure<br>Lead                         | Time             |
|------|--|------------------------------|---|------------------|
| 1    | Apologies  | Note                         | Chris Millington                          | 2.30pm           |
| 2    | Quoracy  | Note                         | Chris Millington                          |                  |
| 3    | Declarations of Interest relevant to the agenda  | Assurance                    | PCCC/19/05/03<br>Chris Millington         | 2.30pm<br>5mins  |
| 4    | Minutes of the meeting held on 28 March 2019   | Approve                      | PCCC/19/05/04<br>Chris Millington         | 2.35pm<br>5mins  |
| 5    | Matters Arising Report   | Note                         | PCCC/19/05/05<br>Chris Millington         | 2.40pm           |
|      | Strategy, Planning, Needs Assessment and Co  | o-ordination of              | f Primary Care                            |                  |
| 6    | Working Win Update<br>Julie Tolhurst (Public Health Principal)<br>Paul Ellsworth (Work & Wellbeing Manager)<br>Niall O'Reilly (Head of Work & Wellbeing) | Assurance/<br>Note           | PCCC/19/05/06<br>Presentation             | 2.40pm<br>20mins |
| 7    | Primary Care Networks Update   | Assurance/<br>Note           | PCCC/19/05/07<br>Julie Frampton           | 3.00pm<br>10mins |
| 8    | Home Visiting Procurement Update   | Note                         | PCCC/19/05/08<br>Julie Frampton           | 3.10pm<br>5mins  |
| 9    | ETTF & BAU Capital   | Note                         | PCCC/19/05/09<br>Julie Frampton           | 3.15pm<br>5mins  |
|      | Quality and Finance  |                              |   |                  |
| 10   | Finance Update   | Note                         | PCCC/19/05/10<br>Julie Frampton           | 3.20pm<br>5mins  |
| 11   | <ul> <li>CQC Updates</li> <li>Ashville Medical Practice</li> <li>Goldthorpe Medical Practice</li> <li>Victoria Medical Centre</li> </ul>                 | Note                         | PCCC/19/05/11<br>Julie Frampton           | 3.25pm<br>5mins  |
|      | Contract Management  |                              |   |                  |
| 12   | <ul> <li>Contractual issues Report</li> <li>PDA end of year report 2018/19 – TO<br/>FOLLOW</li> <li>LES/DES Local Incentive Schemes</li> </ul>           | Assurance/<br>Note           | PCCC/19/05/12<br>Julie Frampton<br>Verbal | 3.30pm<br>10mins |
|      | Governance, Risk and Assurance   |                              |   |                  |

| ltem | Session   | Committee<br>Requested<br>to | Enclosure<br>Lead               | Time            |
|------|---|------------------------------|---------------------------------|-----------------|
| 13   | Risk and Governance Report  | Assurance                    | PCCC/19/05/13<br>Richard Walker | 3.40pm<br>5mins |
|      | Reflection on conduct of the meeting  |                              |                                 |                 |
| 14   | <ul> <li>Conduct of meetings</li> <li>Any areas for additional assurance</li> <li>Any training needs identified</li> </ul>  | Note                         | Verbal<br>Chris Millington      | 3.45pm          |
|      | Other   |                              |                                 |                 |
| 15   | Questions from the public relevant to the agenda  | Note                         | Verbal<br>Chris Millington      | 3.45pm<br>5mins |
| 16   | Any other business  | Note                         | <b>Verbal</b><br>All            | 3.50pm<br>5mins |
| 17   | Items for escalating to the Governing Body  | Note                         | Verbal<br>Lesley Smith          | 3.55pm<br>5mins |
| 18   | Date and time of the next scheduled<br>meeting:<br>Thursday, 25 July 2019 at 2:30 – 3:30pm in the<br>Boardroom, Hillder House, 49-51 Gawber Road,<br>Barnsley, S75 2PY. | Note                         | Verbal<br>Chris Millington      | Close           |

## **Exclusion of the Public:**

The CCG Primary Care Commissioning Committee should consider the following resolution:

"That representatives of the press and other members of the public be excluded from the remainder of this meeting due to the confidential nature of the business to be transacted - publicity on which would be prejudicial to the public interest" Section 1 (2) Public Bodies (Admission to meetings) Act 1960



# PRIMARY CARE COMMISSIONING COMMITTEE

# 30 May 2019

# Declaration of Interests, Gifts, Hospitality and Sponsorship Report

# PART 1A – SUMMARY REPORT

| 1.  | THIS PAPER IS FOR  |                                  |  |   |   |                       |
|---|--|----------------------------------|--|---|---|-----------------------|
|   | Decision   | Approval                         | Ass  | urance  | X Informa   | ation                 |
|   |  |                                  |  |   |   |                       |
| 2.  | REPORT OF  |                                  |  |   |   |                       |
|   |  | Name                             |  | Designat  |   |                       |
|   | Executive Lead   | Richard Walker                   |  |   | Governance a  | and                   |
|   | Authors  |                                  |  | Assurance                                       |   |                       |
|   | Author   | Paige Dawson                     |  | Governar<br>Facilitato                          | nce, Risk & A<br>r  | ssurance              |
| 3.  | EXECUTIVE SUMMARY  |                                  |  |   |   |                       |
|   | Conflicts of interest are defined as a set of circumstances by which a reasonable person would consider that an individual's ability to apply judgement or act, in the context of delivering, commissioning, or assuring taxpayer funded health and care services is, or could be, impaired or influenced by another interest they hold.<br>The table below details what interests must be declared: |                                  |  | or act, in<br>I health and                      |   |                       |
|   | Туре   | Description                      |  |   |   |                       |
| Financial interests       Where individuals may directly benefit financially from the consequences of a commissioning decision e.g., being a in a practice that is commissioned to provide primary car services;         Non-financial professional interests       Where individuals may benefit professionally from the consequences of a commissioning decision e.g., having unpaid advisory role in a provider organisation that has a commissioned to provide services by the CCG; |  |                                  | ecision e.g., bei                              | ing a partner                                   |   |                       |
|   |  |                                  | ving an  |   |   |                       |
| Non-financial personal<br>interestsWhere individuals may benefit personally<br>or financially) from a commissioning deci<br>from a particular condition that requires in<br>treatment;  |  | decision e.g., if                | they suffer                                    |   |   |                       |
|   | Indirect interests   | financial inte<br>financial pers | rest, non-fir<br>sonal intere<br>e relative (p | nancial profes<br>st in a comm<br>parent, grand | ith an individual<br>ssional interest<br>issioning decisio<br>parent, child, et | or a non-<br>on e.g., |
|   |  | 1                                |  |   |   |                       |

|    | Appendix 1 to this report details all Committee Members' current declared<br>interests to update and to enable the Chair and members to foresee any<br>potential conflicts of interests relevant to the agenda. In some circumstances it<br>could be reasonably considered that a conflict exists even when there is no<br>actual conflict. |
|----|---|
|    | Addition:<br>Mark Smith's practice is now a member of Barnsley Healthcare Federation which<br>may provide services for Barnsley CCG.  |
|    | Members should also declare if they have received any Gifts, Hospitality or Sponsorship.  |
| 4. | THE COMMITTEE IS ASKED TO:  |
|    | Note the contents of this report and declare if members have any declarations of interest relevant to the agenda or have received any Gifts, Hospitality or Sponsorship.  |
| 5. | APPENDICES  |
|    | Appendix 1 – Primary Care Commissioning Committee Members' Declaration     of Interest Report   |

| Agenda time allocation for report: | 5 minutes. |
|------------------------------------|------------|
|                                    |            |

# PART 1B – SUPPORTING INFORMATION

| 1.  | Links to the Governing Body Assurance Framework  | Risk ref(s) |
|-----|--|-------------|
|     | This report provides assurance against the following risks on  | N/A         |
|     | the Governing Body Assurance Framework:  |             |
| 2.  | Links to CCG's Corporate Objectives  | Y/N         |
| ۷.  | To have the highest quality of governance and processes to   | Y           |
|     | support its business   | '           |
|     | To commission high quality health care that meets the needs of individuals and groups  |             |
|     | Wherever it makes safe clinical sense to bring care closer to home   |             |
|     | To support a safe and sustainable local hospital, supporting<br>them to transform the way they provide services so that they<br>are as efficient and effective as possible for the people of<br>Barnsley |             |
|     | To develop services through real partnerships with mutual accountability and strong governance that improve health and health care and effectively use the Barnsley £.                                   |             |
| 3.  | Governance Arrangements Checklist  | •           |
| 3.1 | Financial Implications   | <b></b>     |
|     | Has a financial evaluation form been completed, signed off   | NA          |
|     | by the Finance Lead / CFO, and appended to this report?  |             |
| 2.0 | Consultation and Engenerat   |             |
| 3.2 | Consultation and Engagement<br>Has Comms & Engagement Checklist been completed?  | NA          |
|     |  |             |
| 3.3 | Equality and Diversity   |             |
| 0.0 | Has an Equality Impact Assessment been completed and   | NA          |
|     | appended to this report?   |             |
| 3.4 | Information Governance   |             |
| 011 | Have potential IG issues been identified in discussion with the IG Lead and included in the report?  | NA          |
|     | Has a Privacy Impact Assessment been completed where   | NA          |
|     | appropriate (see IG Lead for details)  |             |
| 3.5 | Environmental Sustainability   |             |
|     | Are any significant (positive or negative) impacts on the  | NA          |
|     | environment discussed in the report?   |             |
| 3.6 | Human Resources  |             |
|     | Are any significant HR implications identified through   | NA          |
|     | discussion with the HR Business Partner discussed in the   |             |
|     | report?  |             |



#### NHS Barnsley Clinical Commissioning Group Register of Interests

This register of interests includes all interests declared by members and employees of Barnsley Clinical Commissioning Group. In accordance with the Clinical Commissioning Group's Constitution the Clinical Commissioning Group's Accountable Officer will be informed of any conflict of interest that needs to be included in the register within not more than 28 days of any relevant event (e.g. appointment, change of circumstances) and the register will be updated as a minimum on an annual basis.

#### **Register: Primary Care Commissioning Committee**

| Name                       | Current<br>position (s)<br>held in the<br>CCG | Declared Interest  |
|----------------------------|---|--|
| Nick Balac                 | Chairman                                      | <ul> <li>Partner at St Georges Medical Practice (PMS)</li> <li>Practice holds AQP Barnsley Clinical Commissioning Group Vasectomy contract</li> <li>Member Royal College General Practitioners</li> <li>Member of the British Medical Association</li> <li>Member Medical Protection Society</li> <li>The practice is a member of Barnsley Healthcare Federation which may provide services for Barnsley CCG</li> <li>Two Partners at St Georges Medical Practice (PMS) are Partners on the Practice Contract at Kingswell Surgery (PMS).</li> </ul> |
| Nigel Bell                 | Lay Member<br>for<br>Governance               | Ad hoc provision of Business Advice through Gordons LLP  |
| Dr Sudhagar<br>Krishnasamy | Associate<br>Medical<br>Director              | <ul> <li>GP Partner at Royston Group Practice, Barnsley</li> <li>Member of the Royal College of General Practitioners</li> <li>GP Appraiser for NHS England</li> </ul>   |

# PCCC/19/05/03.1

| Name                | Current<br>position (s)<br>held in the<br>CCG | Declared Interest  |
|---------------------|---|--|
|                     |   | <ul> <li>Member of Barnsley LMC</li> <li>Member of the Medical Defence Union</li> <li>Director of SKSJ Medicals Ltd</li> <li>Wife is also a Director</li> <li>The practice is a member of Barnsley Healthcare Federation which may provide services for Barnsley CCG</li> <li>Undertakes sessions for IHeart Barnsley</li> </ul>   |
| Chris<br>Millington | Lay Member                                    | <ul> <li>Partner Governor Barnsley Hospital NHS Foundation Trust (ceased July 18)</li> <li>Partner Governor role with Barnsley Hospital NHS Foundation Trust (from 6 February 19)</li> </ul>   |
| Mike Simms          | Secondary<br>Care<br>Clinician                | Provider of Corporate and Private healthcare and delivering some NHS Contracts.  |
| Lesley Smith        | Governing<br>Body<br>Member                   | <ul> <li>Husband is Director/Owner of Ben Johnson Ltd a York based business offering office interiors solutions, furniture, equipment and supplies for private and public sector clients potentially including the NHS.</li> <li>Member of the Regional Leadership Council (RLC), Yorkshire and Humber Leadership Academy, Health Education England</li> <li>Chair, South Yorkshire Cancer Strategy Group</li> <li>Deputy System Lead SYB, Integrated Care System</li> <li>Chief Executive Lead for Strategy, Planning &amp; Transformation SYB, Integrated Care System</li> </ul> |

# PCCC/19/05/03.1

| Name        | Current<br>position (s)<br>held in the<br>CCG | Declared Interest  |
|-------------|---|--|
| Mark Smith  | GP<br>Governing<br>Body<br>Member             | <ul> <li>Senior Partner at Victoria Medical Centre also undertaking training and minor surgery roles.</li> <li>Director of Janark Medical Ltd</li> <li>The practice is a member of Barnsley Healthcare Federation which may provide services for Barnsley CCG</li> </ul>   |
| Sarah Tyler | Lay Member<br>for<br>Accountable<br>Care      | <ul> <li>Volunteer Governor / Board Member, Northern College</li> <li>Volunteer Trustee / Board Member for Steps (community care provider for early years / nursery)</li> <li>Interim Health Improvement Specialist for Wakefield Council (ceased July 2018)</li> <li>Quality For Health Manager developed by Voluntary Action Calderdale (VAC) in partnership with the Calderdale Clinical Commissioning Group</li> </ul> |

| Name              | Current position<br>(s) held in the<br>CCG                              | Declared Interest |
|-------------------|---|-------------------|
| Jackie Holdich    | Head of Delivery<br>(Integrated Primary<br>and Out of Hospital<br>Care) | • Nil             |
| Richard<br>Walker | Head of<br>Governance &<br>Assurance                                    | • NIL             |
| Jamie Wike        | Head of Planning,<br>Delivery and<br>Performance                        | • NIL             |
| Julie Frampton    | Senior Primary<br>Care<br>Commissioning                                 | • NIL             |

# PCCC/19/05/03.1

| Name       | Current position<br>(s) held in the<br>CCG | Declared Interest |
|------------|--|-------------------|
|            | Manager                                    |                   |
| Lee Eddell | NHS England<br>Primary Care<br>Manager     | • Nil             |



#### Minutes of the PUBLIC Primary Care Commissioning Committee meeting held on Thursday, 28 March 2019 at 2.30pm in the Boardroom Hillder House, 49–51 Gawber Road S75 2PY

#### **MEMBERS PRESENT:**

Chris Millington (Chair)

Nigel Bell Mike Simms Lesley Smith Richard Walker Lay Member for Patient & Public Engagement and Primary Care Commissioning Lay Member for Governance Secondary Care Clinician Chief Officer Head of Assurance & Governance

#### **GP CLINICAL ADVISORS**

Dr Sudhagar Krishnasamy Dr Mark Smith Associate Medical Director Governing Body Member

## IN ATTENDANCE:

| Julie Frampton<br>Angela Musgrave | Senior Primary Care Commissioning Manager<br>Executive Personal Assistant |
|-----------------------------------|---|
| Ruth Simms                        | Assistant Finance Manager   |
| Julia Burrows                     | Director of Public Health, BMBC   |
| Victoria Lindon                   | Assistant Head of Primary Care Co-Commissioning, NHSE                     |
|                                   |   |
| APOLOGIES:                        |   |
| Jackie Holdich                    | Head of Delivery, Integrated Primary & Out of Hospital Care               |

Jackie Holdich Roxanna Naylor Sarah Tyler Dr Nick Balac Lee Eddell Head of Delivery, Integrated Primary & Out of Hospital Care Chief Finance Officer Lay Member for Accountable Care CCG Chairman Commissioning Manager, NHSE

#### **MEMBERS OF THE PUBLIC:**

| Agend<br>a Item  | Note   | Action | Deadline |
|------------------|--|--------|----------|
| PCCC<br>19/03/01 | APOLOGIES  |        |          |
|                  | The Chair welcomed members to the meeting and apologies were noted as above. |        |          |
| PCCC<br>19/03/02 | QUORACY  |        |          |
|                  | The meeting was declared quorate.  |        |          |
| PCCC<br>19/03/03 | DECLARATIONS OF INTEREST RELEVANT TO<br>THE AGENDA                           |        |          |
|                  | There were no declarations of interest relevant to the agenda.               |        |          |

| PCCC                 | MINUTES OF THE LAST MEETING   |
|----------------------|---|
| 19/03/04             |   |
|                      | The minutes of the meeting held on 31 January 2019  |
|                      | were verified as a correct record of proceedings.   |
| <b>DOOO</b>          |   |
| PCCC<br>19/03/05     | MATTERS ARISING REPORT  |
| 19/03/03             | The Committee noted the matters arising report. All   |
|                      | actions were complete.  |
|                      |   |
| STRATEGY, PI<br>CARE | LANNING, NEEDS ASSESSMENT AND CO-ORDINATION OF PRIMARY  |
| PCCC                 | PRIMARY CARE NETWORKS UPDATE  |
| 19/03/06             | The Chief Officer provided members with a verbal  |
|                      | update regarding the work taking place with GP  |
|                      | practices in line with the new GP Contract and the  |
|                      | establishment of Primary Care Networks (PCN).   |
|                      |   |
|                      | On the 13 of February 2019 Barnsley GP practices  |
|                      | attended a workshop with wider system partners  |
|                      | across the Borough where, in collective discussions,<br>consideration was given to have one supra-network |
|                      | across Barnsley, underpinned by 6 locality teams.   |
|                      | deross Darrisley, driderprinted by 6 locality rearris.  |
|                      | Following a request from attendees at the workshop  |
|                      | to explore this suggestion further, better understand   |
|                      | what this might look like and understand the benefits   |
|                      | it might offer, the CCG had since shared a paper with   |
|                      | practices on how this might work, to help inform their  |
|                      | local discussions.  |
|                      | Attendees also considered what the new network  |
|                      | contract offered (investment in new roles), what the  |
|                      | deliverables would be (national service   |
|                      | specifications), as well as the risks and opportunities.  |
|                      |   |
|                      | It was noted that to be eligible for a Network Contract,  |
|                      | a PCN would need to submit a completed registration form to the CCG by no later than 15 May 2019.         |
|                      | Torr to the CCC by no later than 15 May 2013.   |
|                      | Over the next 5 years significant additional funding  |
|                      | would flow through the network DES, half of which   |
|                      | would be for new and additional roles to support  |
|                      | practices address workload issues. The additional   |
|                      | workforce would support the delivery of seven service   |
|                      | specifications that were clinical areas for improvement   |
|                      | rather than entirely new areas of work which the PCN would be accountable for.                            |
|                      |   |
|                      |   |
|                      |   |

|                  | The Associate Medical Director informed the meeting<br>that following an Extraordinary LMC meeting held on<br>27 March to discuss potential PCN configurations with<br>GP practices, a Network agreement was negotiated<br>which would be shared with practices by Friday,<br>29 March.<br>It was also noted that GP practices felt more<br>comfortable working within the original six localities<br>with an over-arching supra-network and, that both<br>partner organisations and GP practices did not want<br>to disturb the good working relationships already<br>established through the locality model.<br>A number of issues which would require further<br>discussions had been raised at the LMC meeting on<br>27 March including how practices would agree to<br>work with each other to divide responsibilities,<br>resources and accountability particularly with<br>extended hours. A further concern was how to<br>ensure preservation of the existing workforce.<br>In response to a question from the Director of Public | LS | Complete |
|------------------|---|----|----------|
|                  | Health regarding how the funding would be drawn<br>down and shared across the six localities, the Chief<br>Officer advised that the CCG would forward a copy of<br>the paper that had been developed and shared with<br>practices which explained the complexities and gave<br>context.   |    |          |
| PCCC<br>19/03/07 | IT UPDATE<br>The Senior Primary Care Commissioning Manager<br>introduced the IT Update Report which provided<br>members with an update on work currently in<br>progress within the various IT projects.   |    |          |
|                  | Appended to the update report was a project plan<br>which included monthly updates and highlighted<br>issues which would require resolving within the PCCC<br>meeting or for escalating where necessary.  |    |          |
|                  | Monthly IT Operational Steering Group meetings had<br>been established with the responsibility for delivering<br>a number of GPIT projects. Any issues or risks<br>identified would be escalated and brought to the<br>CCGs Management Team for resolution and to the<br>PCCC for assurance.  |    |          |

| <b><u>GP WIFI</u></b><br>The meeting noted that although infrastructure<br>problems had been experienced in some buildings<br>which had pushed the programme of work back,<br>60% of GP practices now had WIFI installed.  |  |
|--|--|
| Windows 10 Update<br>Huddersfield Road Surgery had been one of a<br>number of practices across Yorkshire and the Humber<br>to be an early adopter for Windows 10 and the<br>lessons learnt from all of the installations had been<br>used to develop a comprehensive list of issues readily<br>available around connecting systems within Barnsley.  |  |
| Practices had been informed that software would not<br>be installed unless there was a service agreement in<br>place. To support the reinstallation of ECG machines,<br>Barnsley CCG would be purchasing licenses for all<br>practices. Practices had also been asked to ensure<br>that all registers such as asbestos and business<br>continuity were up to date.   |  |
| <b>HSCN</b><br>Notification had been received from NHS digital that 8<br>GP practices required moving from their existing N3<br>connection to HSCN. 4 practices would need to<br>transfer by 22 July and the remaining 4 practices by<br>22 August 2019. One other practice was having<br>significant problems with their N3 connection and<br>connectivity. The CCG had asked for this practice to<br>be prioritised. |  |
| Following this notification a costed solution paper<br>outlining what was required for the HSCN design and<br>equipment needed to enable a tight deadline to be<br>achieved would be considered at Management Team.  |  |
| <b>MOBILE WORKING</b><br>Following issues experienced in sourcing sim cards<br>and VPNs that were Windows 10 compliant to ensure<br>suitability for the Windows 10 laptops a provider had<br>now been identified.  |  |
| Unfortunately the currently problem was that eMBED<br>had advised that due to resource issues it could be<br>May or June before imaging of the laptops could be<br>completed. This issue had been raised as a concern<br>and the CCG had asked that funding from the ETTF<br>scheme should come directly to the CCG to fund the<br>services of an alternative technical engineer to<br>complete the imaging.           |  |

|             | <b>E-CONSULTATION</b><br>Procurement of an eConsultation system was now complete and a preferred provider had been agreed. A Project Manager had been appointed to work across SYB to support the work and ensure the process was completed to time. |    |          |
|-------------|--|----|----------|
|             | The Lay Member for Governance thanked Julie for<br>providing a very useful IT Update which pulled<br>everything together and kept members appraised of<br>progress across the various programmes of IT<br>schemes taking place.                      |    |          |
|             | The Assistant Head of Primary Care Co-<br>Commissioning, NHSE suggested that it may be<br>helpful to include the national NHS App Roll Out<br>within the IT Programme of Work for Primary Care.  |    |          |
|             | <b>Action:</b> NHS App Roll Out to be included in the IT Programme of Work for Primary Care.   | JF | Complete |
| QUALITY AND | FINANCE  |    |          |
| PCCC        | FINANCE UPDATE   |    |          |
| 19/03/08    | The Assistant Finance Manager presented the<br>Finance Update on the financial position for<br>delegated Primary Care Commissioning budgets as<br>at 31 January 2019 (month 10).   |    |          |
|             | The forecast position as at month 10 was an underspend of £831k, the majority of which related to the underutilisation of accruals. £135k related to indemnity payments which would be funded centrally by NHSE for 2018/19.                         |    |          |
|             | The Committee noted the contents of the Finance report and the update from the Assistant Finance Manager.  |    |          |
| PCCC        | CQC UPDATES  |    |          |
| 19/03/09    | The Senior Primary Care Commissioning Manager<br>introduced the CQC Report which provided<br>members with an update on the current CQC<br>position in relation to primary care contracts.  |    |          |
|             | <ul> <li>The following practices had received a rating of 'Good' across all domains.</li> <li>Hollygreen Practice</li> <li>Kingswell Surgery</li> </ul>  |    |          |

| The CCG had written to both practices to congratulate all staff and thanked them for their continued efforts to provide high quality services.   |    |          |
|--|----|----------|
| The CQC had completed inspections at the practices<br>named below. Details of the outcome would be<br>shared when published and assurance would be<br>brought to the next Committee meeting in May.  |    |          |
| <ul> <li>Ashville Medical Practice</li> <li>Caxton House</li> <li>The Rose Tree Practice (White Rose Medical Centre)</li> </ul>  |    |          |
| <ul> <li>Victoria Medical Centre</li> <li><u>Changes to CQC Regulatory Primary Care Medical</u><br/><u>Services</u></li> <li>From April 2019 the CQC are to introduce a new<br/>system of provider information collections and<br/>annual regulatory reviews for good and outstanding<br/>services.</li> </ul> |    |          |
| The CQC attended the Practice Managers' meeting<br>on 5 March and provided Managers with an update<br>on the CQC changes which had been well received.   |    |          |
| It was noted that Practices not having had an inspection since 2014-15 would be contacted by the CQC imminently and would require a telephone interview as well as an inspection.  |    |          |
| The Committee noted the 'Good' CQC ratings and<br>the change in the CQC Regulatory Primary Care<br>Medical Services process.   |    |          |
| It was suggested that the letters sent to Practices<br>congratulating staff and thanking them for their<br>continued efforts to provide high quality services<br>should also be signed by the Chair of the PCCC.   |    |          |
| Action: The signature of the PCCC Chair to be included on letters sent from the CCG to all Practices receiving a 'Good' CQC rating.  | JF | Complete |
| <b>Action:</b> The 'good' rating from the CQC inspections of Hollygreen Practice and Kingswell surgery to be included in the highlight report to be on the May Public Governing Body agenda.   | JF | Complete |
|  |    |          |

| CONTRACT         | MANAGEMENT   |  |
|------------------|--|--|
| PCCC<br>19/03/10 | PUBLIC CONTRACTUAL ISSUES REPORT   |  |
|                  | The Senior Primary Care Commissioning Manager<br>introduced the Contractual Issues Report which<br>provided members with an update on the current<br>contractual issues in relation to primary care<br>contracts.  |  |
|                  | e-Declaration Update<br>All 33 Barnsley GP practices had submitted their<br>responses within the deadline.   |  |
|                  | Procurement Updates  |  |
|                  | Home Visiting<br>At the Extraordinary meeting of the PCCC held on<br>14 February the Home Visiting Service Procurement<br>Award report had been received and unanimously<br>agreed. The outcome of the procurement process<br>had been to award the contract to Barnsley<br>Healthcare Federation.   |  |
|                  | Any Qualified Provider Contracts<br>Procurement for the Any Qualified Provider<br>Contracts for Community Carpal Tunnel services<br>including Nerve Conduction and Vasectomy Non<br>Scalpel service was now complete. Once a<br>preferred provider(s) had been agreed this would be<br>brought to a future meeting for approval of contracts<br>to be awarded. |  |
|                  | In Year APMS, GMS and PMS Contract Variations  |  |
|                  | Lakeside Surgery APMS Contract Variation<br>Members were informed that Barnsley CCG had<br>received an application to add the Alliance Primary<br>Care Limited company as a new partner to the<br>Lakeside Surgery APMS contract from 1 April 2019.  |  |
|                  | The Committee were also informed that the current<br>partners (Dr Guntamukkala and Dr Vemula) would<br>submit an application to be removed from the<br>contract once the process of varying on the new<br>contract holders was complete. This request would<br>come to a future PCCC meeting for approval.   |  |

|   | <br> |
|---|------|
| PMS Contract Changes  |      |
| <u>The Dove Valley Practice PMS Contract Variation</u><br>Barnsley CCG had received an application to<br>remove Dr Catherine Liley, GP partner from the<br>Dove Valley Practice contract due to her resignation<br>on 1 April 2019.   |      |
| Dr Matthew Dowling would be joining the partnership.  |      |
| Hill Brow Surgery PMS Contract Variation<br>Barnsley CCG had received an application to<br>remove Dr Monica Duggal from the Hill Brow<br>Surgery contract due to her retirement on 31 March<br>2019.  |      |
| Royston High Street Practice – GMS Contract<br>Members noted the application request received to<br>vary the GMS contract for Royston High Street<br>practice due to a 24 hour retirement for Dr Edward<br>Czepulkowski.  |      |
| The Primary Care Commissioning Committee:-  |      |
| <ol> <li>Noted the process being undertaken in respect of<br/>the General Practices e-Declaration for<br/>assurance</li> </ol>  |      |
| <ul> <li>2. Procurement Updates <ul> <li>i) Noted the information regarding the Home</li> <li>Visiting service procurement</li> <li>ii) Noted the information regarding the AQP</li> <li>procurement</li> </ul> </li> </ul>   |      |
| <ul> <li>3. In year APMS, GMS and PMS Contract<br/>Variations <ul> <li>Approved the Lakeside Surgery APMS<br/>Contract Variation</li> <li>Approved the Dove Valley PMS Contract<br/>Variation</li> <li>Approved the Hill Brow Surgery Contract<br/>Variation</li> <li>Noted the information regarding Royston<br/>High Street GMS Contract for assurance</li> </ul> </li> </ul> |      |
|   |      |

| PCCC<br>9/03/11 | RISK AND GOVERNANCE REPORT  |  |
|-----------------|---|--|
|                 | The Head of Governance and Assurance provided an<br>overview of the Risk and Governance Report<br>confirming that no new risks had been identified since<br>the previous meeting which needed to be brought to  |  |
|                 | the attention of the Committee from either the<br>Assurance Framework or the Risk Register.<br><u>Assurance Framework 2018/19</u><br>Appendix 1 of the report provided the Committee with<br>an extract from the GBAF of the one risk for which   |  |
|                 | the Committee were the assurance provider.<br>The risk had been scored as 'Amber' High Risk and<br>related to Risk Ref 2.1 - the delivery of Primary Care<br>priorities if identified threat(s) were not successfully   |  |
|                 | managed and mitigated.<br><u><b>Risk Register</b></u><br>There were currently six risks on the Corporate Risk<br>Register for which the Committee were responsible<br>for managing.   |  |
|                 | Mandated NHSE Audit of Primary Medical<br>Services<br>Although NHS England (NHSE) had delegated<br>primary care commissioning functions to CCGs, it still<br>retained the overall accountability for ensuring the<br>functions were being discharged effectively.   |  |
|                 | NHSE had therefore introduced a mandatory Internal<br>Audit Framework for all CCGs which required the<br>independent completion of assessments. Four<br>domains would be covered on a cyclical basis, over<br>the next three to four years - Commissioning &<br>procurement of services; Contract oversight and<br>management functions; Primary Care Finance; and<br>Governance. |  |
|                 | The focus for 2018/19 had been on governance<br>arrangements. Internal Audit had issued the final<br>report for Barnsley CCG which provided NHSE with<br>'significant assurance' over the CCG's arrangements<br>and included only two low risk recommendations.   |  |

|                  | <ul> <li>The Primary Care Commissioning Committee:-</li> <li>Reviewed the risk on the Assurance Framework for which the Primary Care Commissioning Committee was responsible</li> <li>Reviewed the Risk Register attached and: <ul> <li>Confirmed all risks identified were appropriately described and scored</li> <li>Confirmed there were no other risks which needed to be included on the Risk Register</li> </ul> </li> <li>Noted the 360 Assurance's Primary Medical Care and Contracting – Review of Governance</li> </ul> |    |          |
|------------------|--|----|----------|
| PCCC<br>19/03/12 | Arrangements Arrangements Arrangements ANNUAL ASSURANCE REPORT 2018/19 The Head of Governance & Assurance introduced the Committee Annual Assurance Report for 2018/19. Members were informed that it was a requirement of all CCG Committees to provide a Committee Annual Assurance report at the end of each year to offer assurance to the Accountable Officer and Governing Body that the Committee had carried out the responsibilities delegated to them as detailed in their terms of reference.                           |    |          |
|                  | The report demonstrated how, throughout 2018/19,<br>the PCCC had continued to function as an effective<br>Committee undertaking the responsibilities for<br>commissioning primary medical services.<br>It was noted that there was one error on the report<br>which related to the designation of the author which<br>should read: Report of: Chris Millington, Lay<br>Member for Patient and Public Engagement &<br>Primary Care Commissioning.   |    |          |
|                  | <b>The Committee:</b> Noted and approved the contents of the Annual Primary Care Commissioning Committee Assurance Report for 2018/19 subject to the amendment of the author's designation.  | RW | Complete |

| PCCC<br>19/03/13 | <ul> <li>PUBLIC PRIMARY CARE COMMISSIONING<br/>COMMITTEE WORK PLAN UPDATE 2019/20</li> <li>The Head of Governance &amp; Assurance introduced<br/>the Public PCCC Work Plan and Agenda Timetable<br/>for 2019/20 to ensure business was carried out in a<br/>planned, structured way and to provide assurance<br/>that its functions would be discharged as per the<br/>terms of reference.</li> <li>The Committee: Reviewed and approved the<br/>updated Public PCCC Work Plan and Agenda<br/>Timetable for 2019/20 with the following<br/>amendments.</li> <li>Removal of the PDA Outcomes on page 1</li> <li>ETTF Update to be populated</li> <li>Self-assessment of Committee's effectiveness<br/>– report expected at July 19 meeting</li> </ul> |    |          |
|------------------|--|----|----------|
|                  | Action: Work Plan/agenda to be amended to reflect the points above.  | AM | Complete |
| OTHER            |  |    |          |
| PCCC<br>19/03/14 | <b>REFLECTION OF CONDUCT OF THE MEETING</b><br>The Committee agreed that the meeting had been<br>conducted appropriately.  |    |          |
| PCCC<br>19/03/15 | QUESTIONS FROM MEMBERS OF THE PUBLIC<br>RELEVANT TO THE AGENDA<br>There were no members of the public present at the<br>meeting.   |    |          |
| PCCC<br>19/03/16 | ANY OTHER BUSINESS<br><u>Working Win</u><br>Following a query from the Chief Officer regarding<br>what impact the Working Win Health Employment<br>Trial had had on days lost through ill health in<br>Barnsley, the Director of Public Health<br>acknowledged that work was ongoing within the<br>Council to acquire further clarity around the scheme<br>which was managed by South Yorkshire Housing<br>Association.<br>The Director of Public Health agreed that it would be<br>helpful to have a presentation or deep dive session<br>at the CCG to include people from the Council and<br>South Yorkshire Housing Association to better<br>understand the impact the scheme was having.  |    |          |

|                  | It was also agreed that it would be helpful to have an  |       |          |
|------------------|---|-------|----------|
|                  | update on Working Win to include GP referrals at the PCCC in May 2019.                          |       |          |
|                  | <b>Action:</b> Working Win Health Employment Trial update to be on the PCCC agenda in May 2019. | JF/JB | Complete |
| PCCC<br>19/03/17 | ITEMS FOR ESCALATING TO THE GOVERNING<br>BODY ASSURANCE REPORT                                  |       |          |
|                  | The 'good' rating from the CQC inspections of<br>Hollygreen Practice and Kingswell surgery      | АМ    | Complete |
|                  | GP IT Project Update  | АМ    | Complete |
| PCCC             | DATE AND TIME OF THE NEXT SCHEDULED   |       |          |
| 19/03/19         | MEETING   |       |          |
|                  | Thursday, 30 May 2019 at 2.30pm to 3.30pm in the  |       |          |



## MATTERS ARISING REPORT TO THE PRIMARY CARE COMMISSIONING COMMITTEE

## 30 May 2019

### PUBLIC

### 1. MATTERS ARISING

The table below provides an update on actions arising from the meeting of the Primary Care Commissioning Committee held on **28 March 2019** 

| Minute ref       | Issue  | Action | Action/Outcome             |
|------------------|--|--------|----------------------------|
| PCCC<br>19/03/06 | <b>Primary Care Networks Update</b><br>Copy of the Primary Care Networks paper<br>shared with practices to be forwarded to<br>the Director of Public Health. | LS     | Complete                   |
| PCCC<br>19/03/07 | IT Update<br>NHS App Roll Out to be included in the IT<br>Programme of Work for Primary Care.  | JF     | Complete                   |
| PCCC<br>19/03/09 | <b>CQC Updates</b><br>Signature of the PCCC Chair to be<br>included on letters sent to Practices<br>receiving a 'Good' CQC rating.                           | JF     | Complete                   |
|                  | Practices receiving 'Good' CQC ratings to be included on the May Public Governing Body agenda.   | JF     | Complete                   |
| PCCC<br>19/03/12 | Annual Assurance Report 2018/19<br>Designation of the author of the report to<br>be corrected.   | RW     | Complete                   |
| PCCC<br>19/03/13 | <b>PCCC Work Plan Update 2019/20</b><br>Three areas of the Work Plan/agenda to<br>be amended.  | RW     | Complete                   |
| PCCC<br>19/03/16 | Any Other Business<br>Working Win Health Employment Trial<br>update to be included on the PCCC<br>agenda in May 2019.  | JF/JB  | On May Agenda.<br>Complete |

## 2. ITEMS FROM PREVIOUS MEETINGS CARRIED FORWARD TO FUTURE MEETINGS

Table 2 provides an update/status indicator on actions arising from earlier Board meetings held in public.

Table 2

| Minute ref | Issue | Action | Action/Outcome |
|------------|-------|--------|----------------|
|            | None  |        |                |





#### PRIMARY CARE COMMISSIONING COMMITTEE

#### THURSDAY, 30 May 2019

#### WORKING WIN BRIEFING

The health-led employment trial, **Working Win**, has been running across South Yorkshire and Bassetlaw for just over one year now. It is funded by the Government's Work and Health Unit, a partnership between NHS England and the Department of Work and Pensions, and commissioned locally by the Sheffield City Region Combined Authority.

Working Win is trialling a **new**, **voluntary approach to employment services for people with mental and physical health conditions**. Integrating employment specialists within NHS Trusts, GPs and voluntary sector services across our region, we support people to find good work that matches their strengths, skills and interests.

Uniquely, Working Win supports people out-of-work, looking to find employment, and people who are already in work but struggling, or off-sick, due to their condition. We also provide free training and advice to employers (e.g. Mental Health Awareness Training for line managers). This flexible approach means that we can intervene early in the hope of preventing people with health conditions from dropping out of work. We also support people to progress at work or switch jobs to escape in-work poverty.

Key successes in our first year:

- More than 3,250 people have signed up to the trial during the first 12 months. Half receive the new form of support. Working Win is reaching those who need support the most. The average participant reports 6 health conditions.
- Working Win is **on course to smash its employment targets**. Participants in the intervention arm of the trial have already achieved 531 job outcomes. With 18 months of delivery still remaining, we are more than half way towards the total target of 1,066 people finding, returning or remaining in employment.
- **Participant feedback is outstanding**. More than 90% of people rate the service they receive from Working Win as Good or Excellent, with 70% describing it as Excellent
- We've invested in expert benefits, debt and employment law support through our partnership with Citizen's Advice. 293 participants have been supported with more than 1,025 issues. Benefits, tax credits and Universal Credit are the most commonly cited problems.
- Working Win provides free training and advice to promote good working practices at more than 100 employers, including Hitachi, South Yorkshire



Fire and Rescue, Barnsley Hospice, Barnsley College, Sheffield Teaching Hospitals and many more

• We're doing our bit to promote an inclusive economy that works for everyone. In Sheffield, we've linked up our Age Better in Sheffield initiative with Working Win to provide dedicated employment support with people over the age of 50. In June, we're running an event to promote Embracing Employment for Refugees and Migrants as part of Refugee Week.

We want to go further. We're campaigning for a radically different approach to employment support for people with health conditions and disabilities based on 5 principles: <u>strengths-based</u>; <u>co-produced</u>; <u>integrated</u>; <u>preventative</u>; and <u>voluntary</u>, with no use or threat of sanctions to mandate participation.

#### Barnsley update

- More than 400 people have signed up to the trial in Barnsley. 189 have gone into the intervention arm of the trial
- Working Win participants have achieved 61 job outcomes in Barnsley so far
- Working Win in Barnsley has embedded well in the area. Working closely with clinical partners; SWYFT Mental Health Access Team where we are colocated, GP practices across the wards, the Voluntary and Community sector and BMBC. 5 GP practices have sent out a text message to patients about working win and another 2 have agreed in principle to trial the process. We have seen a 7-fold rise in referrals off the back of this initiative.

#### <u>Our ask</u>

For Working Win to produce definitive results, we need to recruit at least another 2,800 participants across South Yorkshire and Bassetlaw before referrals close at the end of October. In Barnsley, we need to recruit at least 737 more people before referrals end.

We would be hugely grateful if you could support us in one of the following ways, or in any other ways that you can think of:

1. Proactively Identify out-of-work patients who might benefit from engagement with Working Win staff to better understand how employment and debt support could improve their wellbeing. Workingwin staff are available to facilitate drop in/information sessions within GP practices and other health settings



- Refer all eligible patients who express an interest in employment support to Working Win via our secure website <u>https://workingwinreferrals.co.uk</u> or via System1/EMIS
- 3. Sign up to deliver our text message from your practice
- 4. **Raise awareness of the trial's success** across your networks and help us to gain further support in the Barnsley area.

Contacts: Niall O'Reilly – Head of Work and Wellbeing 07951 849836 n.oreilly@syha.co.uk

Paul Elsworth – Work and Well-being Manager Barnsley 07464497793 p.elsworth@syha.co.uk

Theo Bruckner Marketing and Communications Coordinator 07393 462848 t.bruckner@syha.co.uk

Thank you so much for your backing

#### The Working Win team





Mental illness can affect anyone at any time. 1 in 4 people experience some form of mental illness and a new study from Mind suggests that around 1 in 2 of us will suffer from mental ill health in our lifetime. It is one illness that does not discriminate. 34 year-old Paul from Barnsley discovered just this, whilst working in his last job at a leading call centre. Confident, charismatic and funny – Paul definitely doesn't fit the stereotype of someone who suffers from anxiety and depression.

"I was a great employee, top 5% in the company actually. I used to be the person that they would bring the CEOs and top executives to speak to about 'life on the floor'. I earned a good salary and I was well liked around the business, I had lots of friends there.

"One day I took a call from a customer who didn't have the right information they needed and threatened to kill themselves. I didn't have the support I needed - I didn't have the training to deal with something like that. After that it just snowballed. It wasn't just at work, it had a knock on effect with my family and home life too.

"The negativity had created a mental block which stopped me from seeing reality as it was. I didn't want to leave the house. I had anxiety over meeting people that destroyed my social life. Then one day, I don't know what happened, but I tried to commit suicide. I just stepped out into traffic.

"My work weren't able to support me going into a different role and they didn't have any system to reallocate people. They gave me two options, either I get on the phone in the next hour or quit. So I rang my wife and she just said "your health comes first Paul".



"It was hard but I had to quit and it was a shock to the system. We had a family support worker who assessed my situation and she referred me to the job centre, after explaining my situation I managed to get on ESA.

"I went to my GP and he referred me to the crisis team - I started to see a psychologist once a week and it really helped. It reigned in my thoughts. I attended IAPT (Improving Access to Psychological Therapies) for six weeks. They offered me CBT and it worked so well that they wanted to use my story as a case study.

"Attending group session and sharing my experiences with others was really important, to know that I wasn't alone. Nobody mentions that social interaction is so important to the recovery process.

"One thing led to another and I started volunteering in the community shop as a community leader. One day Paul - the Working Win manager in Barnsley - came in and started talking about the health-led employment trial. We spoke about my situation and he offered to set up an initial appointment.

"The first meeting was really difficult. The thought of getting back in to work - meeting new people - it was a lot to deal with. I was shaking and on the brink of tears. But I got through it, and Mike the specialist who met me really helped.

"Now I'm working and I couldn't be happier. I work as a customer care assistant with a high street fast food retailer in Barnsley. I get to work with people that I really like and they love me there, I'm already being promoted to customer experience leader. "Now I'm saving up to take my wife and four kids on holiday. It will be the first time we've been abroad. It's great to have something to look forward to, to feel positive and love every day.

Paul signed up to take part in Working Win. Supported by NHS England, the Department of Health and Social Care, and the Department for Work and Pensions; Working Win is a free trial testing a new type of support for people with mental or physical health conditions that are affecting their work or their ability to find a job. If you live in South Yorkshire or Bassetlaw, you can learn more and refer yourself to the trial <u>here</u>.



# PRIMARY CARE COMMISSIONING COMMITTEE

## 30 May 2019

# **Primary Care Networks**

# PART 1A – SUMMARY REPORT

| 1. | THIS PAPER IS FOR  |   |        |           |            |       |   |     |  |
|----|--|---|--------|-----------|------------|-------|---|-----|--|
|    | Decision   | Approval                                    | X      | Assura    | ance       |       | Information                                       |     |  |
| 2. | REPORT OF  |   |        |           |            |       |   |     |  |
|    | Lead   | Name<br>ad Julie Framp                      |        | ton Senie |            |       | gnation<br>for Primary Care<br>missioning Manager |     |  |
|    | Author   | Julie Framp                                 |        |           |            |       |   |     |  |
| 3. | SUMMARY OF F   | PREVIOUS GOV                                | ERNAI  | NCE       |            |       |   |     |  |
|    | The matters raise<br>following forums:   |   | ave be | en subj   | ect to pri | or co | onsideration in                                   | the |  |
|    | Group / Comm   | ittee                                       | Date   | (         | Dutcome    | ;     |   |     |  |
|    | N/A  |   |        |           |            |       |   |     |  |
| 4. | EXECUTIVE SU   | MMARY                                       |        |           |            |       |   |     |  |
|    | Following the publication of the Network Contract DES specification GP<br>Practices have actively sought the best approach for Barnsley to support both<br>Practices and patients. Practices have been overwhelmingly in favour of<br>continuing to work together in their established local networks, whilst making<br>certain that the work undertaken as 'one' is not lost. |   |        |           |            |       |   |     |  |
|    | Practices are committed to the single, joint PCN approach as it not only provides<br>local autonomy, but provides sustainability, security and wider integration with<br>all providers in Barnsley who form part the integrated delivery partnership.  |   |        |           |            |       |   |     |  |
| 5. | THE GOVERNIN   | THE GOVERNING BODY / COMMITTEE IS ASKED TO: |        |           |            |       |   |     |  |
|    | <ul> <li>Approve the single Primary Care Network (PCN) within which each of the<br/>six Local Networks will operate in their own right, each with a Local</li> </ul>   |   |        |           |            |       |   |     |  |

# PCCC/19/05/07

|    | Network Director/s. This will ensure that Barnsley can continue to operate as 'one' and all of the practices within the 6 Local Networks have agreed to be part of the one joint PCN. |
|----|---|
| 6. | APPENDICES / LINKS TO FURTHER INFORMATION   |
|    | Appendix A – Description  |
|    | Appendix B - Description  |
|    | Links – to further info   |
|    |   |

| Agenda time allocation for report: | 10 minutes. |
|------------------------------------|-------------|
|                                    |             |

# PART 1B – SUPPORTING INFORMATION

| 1.  | Links to the Governing Body Assurance Framework   | Risk ref(s)                           |
|-----|---|---------------------------------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework: | 2.1                                   |
| 2.  | Links to CCG's Priority Areas   | Y/N                                   |
|     | 1 - Urgent & Emergency Care   |                                       |
|     | 2 - Primary Care  |                                       |
|     | 3 - Cancer  |                                       |
|     | 4 - Mental Health   |                                       |
|     | 5 - Integrated Care System (ICS)  |                                       |
|     | 6 - Efficiency Plan   |                                       |
|     | 7 - Transforming Care for People with Learning Disabilities   |                                       |
|     | and / or Autistic Spectrum Conditions   |                                       |
|     | 8 - Maternity   |                                       |
|     | 9 - Compliance with Statutory and Regulatory Requirements   |                                       |
| 3.  | Governance Arrangements Checklist   |                                       |
| 3.1 | Financial Implications  | · · · · · · · · · · · · · · · · · · · |
|     | Has a financial evaluation form been completed, signed off  | NA                                    |
|     | by the Finance Lead / CFO, and appended to this report?   |                                       |
|     | Are any financial implications detailed in the report?  | NA                                    |
|     |   |                                       |
| 3.2 | Consultation and Engagement   |                                       |
|     | Has Comms & Engagement Checklist been completed?  | NA                                    |
|     | Is actual or proposed engagement activity set out in the  | NA                                    |
|     | report?   |                                       |
| 3.3 | Equality and Diversity  |                                       |
| 0.0 | Has an Equality Impact Assessment been completed and  | NA                                    |
|     | appended to this report?  |                                       |
| 3.4 | Information Governance  |                                       |
|     | Have potential IG issues been identified in discussion with   | NA                                    |
|     | the IG Lead and included in the report?   |                                       |
|     | Has a Privacy Impact Assessment been completed where  | NA                                    |
|     | appropriate (see IG Lead for details)   |                                       |
| 3.5 | Environmental Sustainability  |                                       |
|     | Are any significant (positive or negative) impacts on the   | NA                                    |
|     | environment discussed in the report?  |                                       |
| 3.6 | Human Resources   | 1                                     |
|     | Are any significant HR implications identified through  | NA                                    |
|     | discussion with the HR Business Partner discussed in the  |                                       |
|     | report?   |                                       |

# PCCC/19/05/07 PART 2 – DETAILED REPORT

| 1. | INTRODUCTION/ BACKGROUND INFORMATION   |
|----|--|
|    | The CCG has supported the development of "Locality Networks" in Barnsley<br>over the last 2 years. With the publication of the NHS Long Term Plan (2019)<br>and Network Contract Direct Enhanced Service (DES) we are now working to<br>further support the transformation of our localities into a PCN.   |
|    | Barnsley's Primary Care Network will focus on seamless, accessible and integrated care, delivered by primary care teams and ensuring primary medical care is the foundation of a high performing health care system.   |
| 2. | DISCUSSION/ISSUES  |
|    | The Long Term Plan will deliver a new model of integrated primary, community<br>and social care, providing a sustainable model for primary healthcare for<br>practices in Barnsley.  |
|    | In Barnsley we already have a track record of working as one, investing consistently and equitably in primary care, in "at scale" networked provision for all our practice populations and in ensuring that no practice or its registered population are left behind.  |
|    | Following the publication of the Network Contract DES specification GP<br>Practices have actively sought the best approach for Barnsley to support both<br>Practices and patients. Practices have been overwhelmingly in favour of<br>continuing to work together in their established local networks, whilst making<br>certain that the work we have undertaken as 'one' is not lost.   |
|    | To that end Barnsley Healthcare Federation (BHF) will host each of the existing local Networks that are linked through a single joint Primary Care Network (PCN). Each of the six local networks will operate in their own right, each with a Network Director/s. This will ensure that Barnsley can continue to operate as 'one' and all of the practices within the 6 local networks have agreed to be part of the one joint PCN. There will be a lead Accountable Clinical Director that works supportively and collaboratively with each of the Local Network Directors thereby ensuring the accountability for delivery will flow through each network in Barnsley. |
|    | Practices are committed to the single, joint PCN approach as it not only provides local autonomy, but provides sustainability, security and wider integration with all providers in Barnsley who form part the integrated delivery partnership.  |
|    | The existing local networks have patient population of between 30,000 and 50,000, excepting for one which has 56,575. Geographically and in terms of existing services and community staff alignments the CCG has agreed that the larger network remains as is.  |

|    | Each of the local networks have worked as established localities for a number<br>of years and are coterminous with six long established Barnsley Metropolitan<br>Borough Council's local area council boundaries.  |
|----|--|
|    | Practices in Barnsley have signed the Mandatory Network Agreement and all necessary paper work demonstrating their desire to make certain our PCN structure is successful now and in the future.   |
| 5. | APPENDICES TO THE REPORT   |
|    | The section should list the appendices attached to the report  |
| 6. | CONCLUSION   |
|    | <ul> <li>To be eligible for the Network Contract DES, a PCN needs to submit a completed registration form to its CCG by no later than 15 May 2019, and have all member practices signed-up to the DES. It asks for six factual pieces of information: <ul> <li>(i) The names and the ODS codes of the member practices</li> <li>(ii) The Network list size, i.e. the sum of its member practices' registered lists as of 1 January 2019</li> <li>(iii) A map clearly marking the agreed Network area</li> <li>(iv) The initial Network Agreement signed by all member practices</li> <li>(v) The single practice or provider that will receive funding on behalf of the PCN</li> <li>(vi) The named accountable Clinical Director</li> </ul> </li> </ul> |
|    | Barnsley CCG confirms that it has received all of the factual information required as listed above by 15 May 2019 and all the documents are included with this paper.  |
|    | The Primary Care Commissioners have reviewed all the information and we have checked for accuracy, completeness and compliance.  |



## PRIMARY CARE COMMISSIONING COMMITTEE

## 30 May 2019

## PRIMARY CARE HOME VISITING SERVICE

# PART 1A – SUMMARY REPORT

| 1. | THIS PAPER IS FOR  |          |            |      |         |                      |             |                       |
|----|--|----------|------------|------|---------|----------------------|-------------|-----------------------|
|    | Decision Approval Assurance X Information  |          |            |      |         |                      | Information |                       |
| 2. | REPORT OF  |          |            |      | <u></u> |                      |             |                       |
|    | Executive Lead   |          | Name       | mot  | 00      | Designati            |             | n/ Coro               |
|    |  |          | Julie Fra  |      |         |                      | ionir       | ng Manager            |
|    | Author   |          | Julie Fra  | impt | on      | Senior Pr<br>Commiss |             | ry Care<br>ng Manager |
| 3. | SUMMARY OF I   | PREVIOU  | S GOVER    | NA   | NCE     |                      |             |                       |
|    | The matters raise following forums:  |          | paper have | e be | en su   | bject to pri         | or co       | onsideration in the   |
|    | Group / Comm   | ittee    | D          | ate  |         | Outcome              | 9           |                       |
|    |  |          |            |      |         |                      |             |                       |
| 4. | EXECUTIVE SUMMARY  |          |            |      |         |                      |             |                       |
|    | The Primary Care Home Visiting service has commenced delivery as planned following the successful procurement of Barnsley Healthcare Federation as the provider of this service. |          |            |      |         |                      |             |                       |
|    | All the due diligence requirements were fully met via the actions identified within the implementation plan.   |          |            |      |         |                      |             |                       |
| 5. | THE GOVERNIN   | IG BODY  |            | ΓΤΕ  | EISA    | SKED TO              | :           |                       |
|    |  |          | •          |      |         |                      | ie se       | ervice as planned     |
| 6. | APPENDICES /   | LINKS TO | FURTHE     | R II | NFOR    | MATION               |             |                       |

Agenda time allocation for report:10 minutes

# PART 1B – SUPPORTING INFORMATION

| 1.  | Links to the Governing Body Assurance Framework   | Risk ref(s) |
|-----|---|-------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework: | 2.1         |
| 2.  | Links to CCG's Priority Areas   | Y/N         |
|     | 1 - Urgent & Emergency Care   |             |
|     | 2 - Primary Care  | Υ           |
|     | 3 – Cancer  |             |
|     | 4 - Mental Health   |             |
|     | 5 - Integrated Care System (ICS)  |             |
|     | 6 - Efficiency Plan   |             |
|     | 7 - Transforming Care for People with Learning Disabilities   |             |
|     | and / or Autistic Spectrum Conditions   |             |
|     | 8 – Maternity   |             |
|     | 9 - Compliance with Statutory and Regulatory Requirements   |             |
| 3.  | Governance Arrangements Checklist   |             |
| 3.1 | Financial Implications  |             |
|     | Has a financial evaluation form been completed, signed off  | NA          |
|     | by the Finance Lead / CFO, and appended to this report?   |             |
|     | Are any financial implications detailed in the report?  | NA          |
|     |   |             |
| 3.2 | Consultation and Engagement   |             |
| J.Z | Consultation and Engagement           Has Comms & Engagement Checklist been completed?                | NA          |
|     | Is actual or proposed engagement activity set out in the  | NA          |
|     | report?   | /VA         |
|     |   |             |
| 2.2 |   |             |
| 3.3 | Equality and Diversity  | N/A         |
|     | Has an Equality Impact Assessment been completed and  | NA          |
|     | appended to this report?  |             |
| 3.4 | Information Governance  |             |
|     | Have potential IG issues been identified in discussion with   | NA          |
|     | the IG Lead and included in the report?   |             |
|     | Has a Privacy Impact Assessment been completed where  | NA          |
|     | appropriate (see IG Lead for details)   |             |
| 3.5 | Environmental Sustainability  |             |
| 0.0 | Are any significant (positive or negative) impacts on the   | NA          |
|     | environment discussed in the report?  | ///         |
| 3.6 | Human Resources   |             |
|     | Are any significant HR implications identified through  | NA          |
|     | discussion with the HR Business Partner discussed in the  |             |
|     | report?   |             |
|     |   |             |

# PART 2 – DETAILED REPORT

| 1. | INTRODUCTION/ BACKGROUND INFORMATION  |
|----|---|
|    | As you will recall earlier this year PCCC approved the appointment of Barnsley<br>Health Care Federation (BHF) as the provider of the Primary Care Home<br>Visiting service following a procurement process. This paper is to provide<br>assurance that the implementation and delivery processes have been<br>completed and that this service is now "live". |
| 2. | DISCUSSION/ISSUES   |
|    | Following the appointment of BHF as the provider of the service the<br>Commissioners set a number of implementation meetings to work through a<br>detailed action plan to ensure that all the requirements of the service<br>specification were met and that the transition from the winter service to the new<br>service went smoothly.                      |
|    | The action plan and implementation progressed well with a number of questions regarding the differing requirements arising from the new service specifications worked through to effectively ensure that the new service was delivered as commissioned via the procurement.   |
|    | BHF already had a number of systems and processes in place that required minor changes which were easily achieved and some more complex issues regarding timeframes that took longer to address.  |
|    | BHF ensured that the changes in the service was communicated widely with GP practices and worked closely with Rightcare Barnsley to ensure that their inclusion in the new service specification was well planned and seamless.   |
|    | The reporting of Home Visiting KPIs will be monitored via the existing BHF<br>Contracting meeting with these added to the existing Service Quality Plan<br>(SQP).   |
|    | The action plan and implementation was successfully completed and the service went live on the 1 May 2019.  |
| 3. | CONCLUSION  |
|    | The successful completion of the final stages of the implementation plan has<br>ensured that the Primary Care Home Visiting Service transitioned successfully<br>and that the service for patients continues.   |
|    | The Home Visiting Service delivery will be reviewed monthly as part of the BHF<br>Contracting meeting and any issues will be managed within the meetings<br>Terms of Reference.   |



#### PRIMARY CARE COMMISSIONING COMMITTEE

#### 30 May 2019

#### Update on Estates and Technology Transformation Fund (ETTF) and Business as Usual (BAU) Capital Schemes

#### PART 1A – SUMMARY REPORT

| 1. | THIS PAPER IS FOR  |            |                   |       |   |                                    |       |                     |  |  |
|----|--|------------|-------------------|-------|---|------------------------------------|-------|---------------------|--|--|
|    | Decision   | Appro      | oval              |       | Assı                                    | ırance                             | X     | Information         |  |  |
| 2. | REPORT OF  |            |                   |       |   |                                    |       |                     |  |  |
|    | Executive Lead   |            | Name<br>Julie Fra | omnte | 20                                      | Designation<br>Senior Primary Care |       |                     |  |  |
|    | Author   |            | Julie Fra         | -     |   |                                    | ionir | ng Manager          |  |  |
|    | Aution   |            |                   | ampic | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                                    |       | ng Manager          |  |  |
| 3. | SUMMARY OF I   | PREVIOU    | S GOVER           | NAN   | CE                                      |                                    |       |                     |  |  |
|    | The matters rais following forums  |            | aper hav          | e bee | en su                                   | bject to pri                       | or co | onsideration in the |  |  |
|    | Group / Comm   | ittee      | D                 | Date  |   | Outcome                            |       |                     |  |  |
|    |  |            |                   |       |   |                                    |       |                     |  |  |
| 4. | EXECUTIVE SUMMARY  |            |                   |       |   |                                    |       |                     |  |  |
|    | The ETTF and BAU schemes approved by NHSE are underway and will provide<br>improved facilities for both patients and staff. The process for approval has taken<br>some time to complete especially for the Brampton and BHF schemes which<br>took almost a year for final approval.<br>The process is now slicker and Barnsley now have an additional scheme and<br>one in planning. |            |                   |       |   |                                    |       |                     |  |  |
| 5. | THE GOVERNING BODY / COMMITTEE IS ASKED TO:  |            |                   |       |   |                                    |       |                     |  |  |
|    | Note t   | he progres | s of these        | e sch | emes                                    | 3                                  |       |                     |  |  |
| 6. | APPENDICES /   | LINKS TO   | FURTHE            | er in | FOR                                     | MATION                             |       |                     |  |  |
|    | <u> </u>   |            |                   |       |   |                                    |       |                     |  |  |

Agenda time allocation for report:10 minutes

#### **PART 1B – SUPPORTING INFORMATION**

| 1.  | Links to the Governing Body Assurance Framework   | Risk ref(s) |
|-----|---|-------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework:           | 2.1         |
| 2.  | Links to CCG's Priority Areas   | Y/N         |
|     | 1 - Urgent & Emergency Care   |             |
|     | 2 - Primary Care  | Y           |
|     | 3 - Cancer  |             |
|     | 4 - Mental Health   |             |
|     | 5 - Integrated Care System (ICS)  |             |
|     | 6 - Efficiency Plan   |             |
|     | 7 - Transforming Care for People with Learning Disabilities   |             |
|     | and / or Autistic Spectrum Conditions   |             |
|     | 8 - Maternity   |             |
|     | 9 - Compliance with Statutory and Regulatory Requirements   |             |
| 3.  | Governance Arrangements Checklist   |             |
| 3.1 | Financial Implications  |             |
|     | Has a financial evaluation form been completed, signed off  | NA          |
|     | by the Finance Lead / CFO, and appended to this report?   |             |
|     | Are any financial implications detailed in the report?  | NA          |
|     |   |             |
| 3.2 | Concultation and Encomponent  |             |
| 3.2 | Consultation and Engagement   |             |
|     | Has Comms & Engagement Checklist been completed?  | NA          |
|     | Is actual or proposed engagement activity set out in the  | NA          |
|     | report?   |             |
|     |   |             |
| 3.3 | Equality and Diversity  |             |
|     | Has an Equality Impact Assessment been completed and  | NA          |
|     | appended to this report?  |             |
| 3.4 | Information Governance  |             |
| 3.4 |   | NA          |
|     | Have potential IG issues been identified in discussion with the IG Lead and included in the report?             | N/A         |
|     | Has a Privacy Impact Assessment been completed where  | NA          |
|     | appropriate (see IG Lead for details)   | NA          |
|     |   |             |
| 3.5 | Environmental Sustainability  |             |
|     | Are any significant (positive or negative) impacts on the   | NA          |
|     | environment discussed in the report?  |             |
| 3.6 | Human Resources   |             |
| 3.0 |   | NA          |
|     | Are any significant HR implications identified through discussion with the HR Business Partner discussed in the | N/A         |
|     |   |             |
|     | report?   |             |

### PART 2 – DETAILED REPORT

| 1.  | INTRODUCTION/ BACKGROUND INFORMATION   |
|-----|--|
|     | Over the last 2-3 years a number of GP practices have submitted Project<br>Initiation Documents (PIDs) to NHS England (NHSE) for refurbishment/internal<br>alterations or larger build projects with funding secured through the ETTF or<br>BAU NHS England capital funding route.   |
|     | Currently Barnsley has three NHSE approved schemes in progress and one<br>scheme that is currently having a PID worked up for a large extension. The<br>Brampton scheme is underway with a large extension to the existing practice;<br>the Kingswell scheme has just received approval for internal alterations to<br>enable the premises to be better suited to becoming a teaching practice as well<br>as providing more space to accommodate increasing patient numbers; and one<br>scheme, Mobile Working, that has been reported via the IT updates. |
|     | The final scheme that is under development is for the branch site of<br>Huddersfield Road Surgery at Baugh Green. A first draft of the PID has been<br>submitted to NHSE and now requires a number of amendments to questions<br>from the NHSE team before it can be resubmitted for approval.   |
|     | Barnsley also had one scheme from Barnsley Healthcare Federation (BHF) that was approved by NHSE and as the "due diligence" phase commenced BHF decided, on balance, that the scheme was not going to add value and therefore withdrew the scheme.   |
| 2.  | DISCUSSION/ISSUES  |
|     | The schemes underway are all progressing well and will add value to patient experience and ensure that the practices are well placed to meet future needs.   |
| 3.  | IMPLICATIONS   |
| 3.1 | <b>Financial implications</b><br>Revenue cost implications of these approved schemes were assessed as part<br>of the PID and "due diligence" process. As the PID progresses with the Barugh<br>Green scheme these costs will also be reviewed and discussed with the<br>finance team.  |
| 4.  | CONCLUSION   |
|     | The Barnsley ETTF and BAU schemes are progressing well. These schemes, when completed, will provide better facilities and access to the premises for patients.   |

## PRIMARY CARE COMMISSIONING COMMITTEE

#### 30 May 2019

#### **FINANCE UPDATE**

# PART 1A – SUMMARY REPORT

| 1. | THIS PAPER IS FOR   |                                      |           |             |       |                   |  |  |  |
|----|---|--------------------------------------|-----------|-------------|-------|-------------------|--|--|--|
|    | Decision  | Approval                             | Ass       | surance     |       | Information X     |  |  |  |
| 2. | REPORT OF   |                                      |           |             |       |                   |  |  |  |
|    |   |                                      |           |             |       |                   |  |  |  |
|    |   | Name                                 |           | Designat    | ion   |                   |  |  |  |
|    | Executive Lead  | Roxanna Naylor                       |           | Chief Fin   | ance  | e Officer         |  |  |  |
|    | Author  | Ruth Simms                           |           | Assistant   | Fina  | ance Manager      |  |  |  |
| 3. | EXECUTIVE SU  | MMARY                                |           |             |       |                   |  |  |  |
|    | The outturn for 2018/19 is an underspend of £818k. Appendix A sets out the details of the movements from budget and shows the majority of the underspend relates to 2017/18 accruals not materialising and achievement in QOF not being as anticipated.   |                                      |           |             |       |                   |  |  |  |
|    | The revised national allocation for Primary care Co-Commissioning budgets for 2019/20 is £37,016,000. The budget requirement however for 2019/20 is £37,789,828, creating a pressure to the CCG of £773,828, which is to be funded from CCG programme costs and was approved by Governing Body in May 2019. This pressure is a result of national GP contract negotiations, planning requirements and full year effect of decisions on premises in 2018/19. The CCG allocation has also been reduced from the initial allocation notification of £38,113,000 by £1,097,000 due to indemnity costs being funded centrally. |                                      |           |             |       |                   |  |  |  |
|    | The 2019/20 Print<br>the uplifts applied  | nary Care Co Comn<br>d to each area: | nissionin | g budgets a | are s | et out below with |  |  |  |

## PCCC/19/05/10

|                                  | 19/20<br>Budget |  |
|----------------------------------|-----------------|--|
| Category                         | £'s             | % Uplift Applied   |
| Enhanced Services                | 458,541         | 0.7% Demographic Growth & 1%<br>Provider Inflation   |
| GENERAL PRACTICE - APMS          | 1,222,246       | 0.7% Demographic Growth & increase<br>in core funding per patient of £0.09   |
| GENERAL PRACTICE - GMS           | 11,754,245      | 0.7% Demographic Growth & increase<br>in core funding per patient of £0.92   |
| GENERAL PRACTICE - PMS           | 12,351,061      | 0.7% Demographic Growth & increase in core funding per patient of £0.53  |
| Other GP Services                | 732,483         | 1% Provider Inflation on Locums  |
| Other Premises                   | 133,642         |  |
| Premises Cost Reimbursement      | 5,385,121       | Inflation of 3% on Community Health<br>Partnership Rent & 2% Inflation on<br>Other Rents. 1% Inflation on Water.<br>3% Inflation on Rates. |
| Prescribing & Dispensing Doctors | 509,942         | 1% Provider Inflation  |
| QOF                              | 3,785,943       | 0.7% Demographic Growth  |
| Telephone & Transport            | 261,022         | 1% Inflation on Transport SLA  |
| PCN DES                          | 1,195,582       | See assumptions below  |
| Total Budget                     | 37,789,828      |  |

**Primary Care Network (PCN) Direct Enhanced Services (DES) Assumptions** The table below highlights the 4 key financial areas in the new Primary Care Network DES and the assumptions made with regards to setting the Budgets for 2019/20.

|                                | 2019/20<br>Budget |  |
|--------------------------------|-------------------|--|
| Category                       | £'s               | Assumptions/Calculation                |
| Network Participation          | 514,849           | Weighted list size January 2019 X      |
|                                | 514,845           | £1.761 per patient.                    |
|                                |                   | Q1 budget based on previous years      |
|                                |                   | DES payments with 0.7% Demographic     |
| Extended Hours                 | 385,660           | growth & 1% Provider Inflation.        |
| Extended fiburs                | 383,000           | Q2/Q3/Q4 budget based on actual list   |
|                                |                   | size (January 2019) X £1.099 per       |
|                                |                   | patient                                |
|                                |                   | Funding available of £92,000 per       |
|                                |                   | 50,000 population for 9 months of the  |
| Staff Reimbursement            | 160,536           | year. This Budget is based on 3        |
| Stari Kelinbulsement           | 100,550           | Months taking into account             |
|                                |                   | recruitment timelines and notice       |
|                                |                   | periods. (part year effect)            |
|                                |                   | £0.514 per registered patient (January |
| Clinical Director Contribution | 124 526           | 2019) to cover July 2019 to March      |
|                                | 134,536           | 2020                                   |
|                                |                   | (funding available for 9 months).      |
| Total                          | 1,195,581         |  |

#### PCCC/19/05/10

Additional core PCN funding equating to £1.50 per registered patient (January 2019) totalling £393,347 has been allocated to the new PCN DES, which will be funded from CCG Programme Allocations.

Updates on the financial position are reported on a monthly basis through the Integrated Performance Report which is a standing agenda item at the Finance and Performance Committee and Governing Body.

| 4. | THE COMMITTEE IS ASKED TO NOTE:   |
|----|---|
|    | <ul> <li>the contents of the report</li> <li>2018/19 year end position</li> <li>the budget for 2019/20 and other primary care funding within CCG Programme budgets to support Primary Care Networks</li> <li>the over commitment against the Primary Care Co-Commissioning budget of £774k funded from Programme budgets within the CCG.</li> </ul> |
| 5. | APPENDICES     Appendix A – Finance Monitoring Statement outturn for 2018/19  |

| Agenda time allocation for report: | 10 minutes |
|------------------------------------|------------|
| Agenda time anocation for report.  | 10 minutes |
|                                    |            |

## PCCC/19/05/10 PART 1B – SUPPORTING INFORMATION

| 1.  | Links to the Governing Body Assurance Framework  | Risk ref(s)  |
|-----|--|--------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework:  | N/A          |
| 2.  | Links to CCG's Corporate Objectives  | Y/N          |
|     | To have the highest quality of governance and processes to support its business  | $\checkmark$ |
|     | To commission high quality health care that meets the needs of individuals and groups  | $\checkmark$ |
|     | Wherever it makes safe clinical sense to bring care closer to home   | $\checkmark$ |
|     | To support a safe and sustainable local hospital, supporting<br>them to transform the way they provide services so that they<br>are as efficient and effective as possible for the people of<br>Barnsley | ✓            |
|     | To develop services through real partnerships with mutual accountability and strong governance that improve health and health care and effectively use the Barnsley £.                                   | ✓            |
| 3.  | Governance Arrangements Checklist  |              |
| 3.1 | Financial Implications<br>Has a financial evaluation form been completed, signed off<br>by the Finance Lead / CFO, and appended to this report?  | N/A          |
|     | Are any financial implications detailed in the report?   | N/A          |
| 3.2 | Consultation and Engagement  |              |
|     | Has Comms & Engagement Checklist been completed?   | N/A          |
|     | Is actual or proposed engagement activity set out in the report?   | N/A          |
| 3.3 | Equality and Diversity   |              |
|     | Has an Equality Impact Assessment been completed and appended to this report?  | N/A          |
| 3.4 | Information Governance   |              |
|     | Have potential IG issues been identified in discussion with the IG Lead and included in the report?  | N/A          |
|     | Has a Privacy Impact Assessment been completed where appropriate (see IG Lead for details)   | N/A          |
| 3.5 | Environmental Sustainability   |              |
|     | Are any significant (positive or negative) impacts on the environment discussed in the report?   | N/A          |
| 3.6 | Human Resources  |              |
|     | Are any significant HR implications identified through discussion with the HR Business Partner discussed in the report?  | N/A          |

#### NHS BARNSLEY CLINICAL COMMISSIONING GROUP

#### Finance Monitoring Statement - Primary Care Commissioning (Delegated budgets) - Month 12 FOR THE PERIOD ENDING 31st March 2019

| PRIMARY MEDICAL SERVICES               | TOTAL      | ANNUAL BUDGE     | ET (£)                     | ACTU               | AL OUTTURN (                  | £)                                     |  |
|--|------------|------------------|----------------------------|--------------------|-------------------------------|--|--|
| (CO-COMMISSIONING - DELEGATED BUDGETS) | RECURRENT  | NON<br>RECURRENT | TOTAL<br>BUDGET<br>(£'000) | ACTUAL<br>OUTTURN  | VARIANCE<br>OVER /<br>(UNDER) | VARIANCE<br>AS % OF<br>TOTAL<br>BUDGET | Forecast Outturn Variance Explanation  |
| ENHANCED SERVICES                      | 774,308    | -                | 774,308                    | 875,449            | 101,141                       | 13.06%                                 | Overspend due to increase in Violent Patient numbers and the payment<br>for the scheme, £3k overspend. Claims for 18/19 Learning Disabilities<br>higher than expected £30k overspend. Quarter 1, 2 & 3 Minor Surgery<br>claims higher than expected with more Doctors receiving Minor Surgery<br>training, £38k overspend. Overspend for 18/19 extended hours £12k,<br>due to change in practices providing this service. Overspend from<br>17/18 of £20k on Enhanced Service due to claims higher than<br>expected. Other minor movements of (£2k).   |
| GENERAL PRACTICE - APMS                | 1,209,583  | -                | 1,209,583                  | 1,214,152          | 4,569                         | 0.38%                                  | Primary Care Co Commissioning outturn for GMS, APMS and PMS  |
| GENERAL PRACTICE - GMS                 | 11,394,343 | -                | 11,394,343                 | 11,530,546         | 136,203                       | 1.20%                                  | contracts are based on up to date list sizes (January 2019). List sizes  |
| GENERAL PRACTICE - PMS                 | 12,074,070 | 296,000          | 12,370,070                 | 12,035,812         | (334,258)                     | -2.70%                                 | and payments are adjusted quarterly. There is a percentage increase in<br>list sizes included in the position. These figures are up to date, at 31st<br>March 2019,with relevant contract changes and include the nationally<br>agreed additional 2%.  |
| OTHER GP SERVICES                      | 1,484,906  | -                | 1,484,906                  | 1,535,700          | 50,794                        | 3.42%                                  | Overspend includes a number of movements. Locums Underspend<br>due to underutilised accruals from 17/18 for Locum and Sickness<br>Claims (£163k). Underspend of (£23k) on Locums and Sickness<br>Claims for 18/19 following a review of outstanding claims.<br>Professional Fees Precribing - Underspend of (£24k) 17/18. 18/19<br>Prescribing and Dispensing higher than expected £80k. IT Costs -<br>Overspend of £11k for Burleigh Street IT built into the position for which<br>we have no budget. <u>GP Fellowship</u> - Underspend of (£11k) as not<br>funding in 18/19. <u>Seniority</u> - Reconciliation taking place position<br>includes £102k with regards to potential outcomes based on YTD<br>reimbursements. <u>Clinical Pharmacists</u> - Position includes £84k,<br>budget sat within General Practice - PMS above. Other minor<br>movements of (£5k). |
| OTHER PREMISES                         | 269,011    | -                | 269,011                    | (119,768)          | (388,779)                     | -144.52%                               | Underspend due to underutilisation of 2017/18 accruals of (£253k).<br>(£135k) released in 18/19 as voids and subsidies no as expected.   |
| PREMISES COST REIMBURSEMENT            | 5,180,317  | -                | 5,180,317                  | 5,205,821          | 25,504                        | 0.49%                                  | Overspend of £22k on rates due to increase in Non Domestic Rates for 18/19. Outturn includes £119k for 17/18 & 18/19 Management Fee on CHP buildings as there is still a disagreement with CHP with regards to who should fund these. Other minor movements of (£10k). Additional rates invoices of £25k for practices received in M12. Other minor movements of £15k. Underspend due to underutilisation of 2017/18 accruals of (£68k) due to Non Domestic Rates, Clinical Waste and Water rates been lower than expected and CHP management fee not been reimbursed to practices. Underspend of (£77k) due to Burleigh Street opening mid year and other rent reviews that are due but not yet taken place.  |
| QOF                                    | 3,805,971  | -                | 3,805,971                  | 3,393,102          | (412,869)                     | -10.85%                                | The underspend on QOF relates to underutilised accruals from 2017/18 of (£241k). QOF Achievement outturn shows an (£17k) underspend and QOF Aspiration underspend (£154k), these are based on the expected outturn for 18/19 as per M1-M12 Payments for Aspiration with 5% increase built into the expected outturn position for increase in QOF value, actuals expected in June 2019.   |
| TOTAL PRIMARY MEDICAL SERVICES         | 36,192,509 | 296,000          | 36,488,509                 | nce Summ35,670,814 | (817,695)                     | -2.24%                                 |  |



# PUBLIC PRIMARY CARE COMMISSIONING COMMITTEE

### 30 May 2019

### **CQC REPORT**

# PART 1A - SUMMARY REPORT

| 1. | THIS PAPER IS FOR  |                  |                |         |   |  |  |  |
|----|--|------------------|----------------|---------|---|--|--|--|
|    | Decision Appr  | oval             | Ass            | suranc  | e X Information                                 |  |  |  |
| 2. | REPORT OF  |                  |                |         |   |  |  |  |
|    |  | Nam              | <u>a</u>       |         | Designation                                     |  |  |  |
|    | Lead   | Julie Frampton   |                |         | Senior Primary Care<br>Commissioning<br>Manager |  |  |  |
|    | Author   | thor Terry Hague |                |         |   |  |  |  |
| 3. | SUMMARY OF PREVIOU   | S GOV            | <b>ERNANCE</b> |         |   |  |  |  |
|    | The matters raised in this provide the following forums:   | paper h          | nave been s    | ubject  | to prior consideration in the                   |  |  |  |
|    | Group / Committee  |                  | Date           |         | tcome   |  |  |  |
|    | Quality and Patient Safety<br>Committee  | 25/04/201        | 9 Not          | ted     |   |  |  |  |
| 4. | EXECUTIVE SUMMARY  |                  |                |         |   |  |  |  |
|    | The purpose of this report   | is to pr         | ovide mem      | oers w  | ith an update on the current                    |  |  |  |
|    | CQC position in relation to  | our pr           | imary care o   | contrac | cts.  |  |  |  |
|    | CQC Inspections - Good   | Rating           | <u>IS</u>      |         |   |  |  |  |
|    | The following practices have been inspected and received a rating of 'Good'.   |                  |                |         |   |  |  |  |
|    | Ashville Medical Pra   | ctice            |                |         |   |  |  |  |
|    | A CQC inspection took place on the 24 January 2019. In the report published on the 21 March 2019, the practice received a rating of 'Good' across all domains. |                  |                |         |   |  |  |  |

|                   | ,  |
|-------------------|--|
|                   | ou can read the reports in full on the CQC's website at:<br><a href="https://www.cqc.org.uk/location/1-559394430">https://www.cqc.org.uk/location/1-559394430</a>  |
| 'G<br>th          | ne CCG has written to the practice to congratulate all staff on receiving the<br>Good' rating and commendable CQC report and thanking the practice for<br>eir continued efforts to provide high quality services for the people of<br>arnsley.   |
| • G               | oldthorpe Medical Practice   |
| or                | CQC inspection took place on the 10 April 2019. In the report published n the 15 May 2019, the practice received a rating of 'Good' overall and cross all domains.   |
|                   | ou can read the reports in full on the CQC's website at:<br><a href="mailto:tps://www.cqc.org.uk/location/1-6209692775">tps://www.cqc.org.uk/location/1-6209692775</a>   |
| • Vi              | ictoria Medical Centre (Dr Smith)  |
|                   | CQC inspection took place on the 15 January 2019. In the report<br>ublished on the 22 March 2019, the practice received a rating of 'Good'<br>verall and across all domains with the exception of Services being Well-led<br>hich was rated as Requires Improvement.   |
|                   | he CCG is liaising with the practice and is assured that an action plan has<br>een developed and to offer support.   |
|                   | ou can read the reports in full on the CQC's website at:<br>tps://www.cqc.org.uk/location/1-569769678  |
| CQC I             | nspections completed   |
|                   | QC have also completed inspections of the practice listed below. Details of tcome and their report will be shared when published.  |
| 20<br>ra          | odworth Medical Practice (Apollo Court) was re-inspected on the 30 April<br>D19 following an inspection on the 10 July 2018 where the practice was<br>ated inadequate. The CCG are supporting the practice and are assured<br>at steps are being taken in line with the action plan.                           |
| Assura            | ance regarding this will be brought to the next committee meeting.   |
| CQC A             | Annual Regulatory Reviews  |
| of a ne           | ommittee may recall the update provided regarding the CQC's introduction<br>ew system of Provider Information Collections and Annual Regulatory<br>ws for practices rated with good and outstanding services introduced in<br>019.   |
| consid<br>negativ | ctors will formally review the information they hold on each practice and<br>ler whether there are any indications of substantial change (positive or<br>ve) in the quality of care since the last inspection. This process will assist<br>cision as to whether to inspect, what to focus on and when the next |

| 1000            | 2/19/05/11  |
|-----------------|---|
|                 | <ul> <li>inspection should be timetabled. If the CQC decide not to take any action, the practice will be informed and the practices page updated on the CQC website. The annual regulatory review cannot change a practice rating. This can only happen following an inspection.</li> <li>The following practices have had an Annual Regulatory Review completed on the date noted below: <ul> <li>Chapelfield Medical Practice – 22 May 2019</li> <li>Grimethorpe Surgery – 13 May 2019</li> <li>Hill Brow Surgery PMS Practice – 17 April 2019</li> <li>Hoyland First PMS Practice (Walderslade) – 9 May 2019</li> <li>Hoyland Medical Practice – 23 May 2019</li> <li>Hoyland Medical Practice – 23 May 2019</li> <li>Royston High Street – 23 May 2019</li> </ul> </li> <li>No concerns have been raised by the CQC and positive feedback has been received from 2 of the practices regarding the experience and its usefulness.</li> </ul> |
|                 | new inspection will take place within the next few months. The Committee will be<br>kept informed of the outcome.<br>The following practices have an Annual Regulatory Review booked to take<br>place:  |
|                 | <ul> <li>Dearne Valley Group Practice – 13 June 2019</li> <li>Kakoty Practice – 17 June 2019</li> <li>Lundwood Medical Centre – 19 June 2019</li> <li>Dr Mellor &amp; partners – 19 June 2019</li> <li>Woodland Drive Medical Centre – 17 June 2019</li> </ul>  |
|                 | Details of the outcome of these will be shared with the committee.  |
| 5.              | THE GOVERNING BODY / COMMITTEE IS ASKED TO:   |
|                 | <ul> <li>Note the Good rating from the CQC inspections of Ashville Medical<br/>Practice; Goldthorpe Medical Centre and Victoria Medical Centre</li> <li>Note the awaited CQC report for Dodworth Medical Practice (Apollo<br/>Court)</li> <li>Note the Annual Regulatory Reviews completed and booked to take place</li> </ul>  |
| 6.              | APPENDICES / LINKS TO FURTHER INFORMATION   |
|                 | None  |
| <b>A</b> er e r | da time allocation for report: 10 minutes   |

Agenda time allocation for report:10 minutes.

3

## PART 1B – SUPPORTING INFORMATION

| 1.  | Links to the Governing Body Assurance Framework   | Risk ref(s) |
|-----|---|-------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework: | 2.1         |
| 2.  | Links to CCG's Priority Areas   | Y/N         |
|     | 1 - Urgent & Emergency Care   |             |
|     | 2 - Primary Care  | Υ           |
|     | 3 - Cancer  |             |
|     | 4 - Mental Health   |             |
|     | 5 - Integrated Care System (ICS)  |             |
|     | 6 - Efficiency Plan   |             |
|     | 7 - Transforming Care for People with Learning Disabilities   |             |
|     | and / or Autistic Spectrum Conditions   |             |
|     | 8 - Maternity   |             |
|     | 9 - Compliance with Statutory and Regulatory Requirements   |             |
| 3.  | Governance Arrangements Checklist   |             |
| 3.1 | Financial Implications  | <u> </u>    |
|     | Has a financial evaluation form been completed, signed off  | NA          |
|     | by the Finance Lead / CFO, and appended to this report?   |             |
|     | Are any financial implications detailed in the report?  | NA          |
|     |   |             |
| 3.2 | Consultation and Engagement   |             |
| 0.2 | Has Comms & Engagement Checklist been completed?  | NA          |
|     | Is actual or proposed engagement activity set out in the  | NA          |
|     | report?   |             |
|     |   |             |
| 2.2 | Equality and Disconsity   |             |
| 3.3 | Equality and Diversity  | N/A         |
|     | Has an Equality Impact Assessment been completed and  | NA          |
|     | appended to this report?  |             |
| 3.4 | Information Governance  |             |
|     | Have potential IG issues been identified in discussion with   | NA          |
|     | the IG Lead and included in the report?   |             |
|     | Has a Privacy Impact Assessment been completed where  | NA          |
|     | appropriate (see IG Lead for details)   |             |
| 3.5 | Environmental Sustainability  |             |
| 0.0 | Are any significant (positive or negative) impacts on the   | NA          |
|     | environment discussed in the report?  |             |
|     |   |             |
| 3.6 | Human Resources   | 1           |
|     | Are any significant HR implications identified through  | NA          |
|     | discussion with the HR Business Partner discussed in the  |             |
|     | report?   |             |



## PUBLIC PRIMARY CARE COMMISSIONING COMMITTEE

## 30 May 2019

# **CONTRACTUAL ISSUES REPORT**

## PART 1A – SUMMARY REPORT

| 1. | THIS PAPER IS FOR   |                                       |           |               |          |   |       |  |  |  |
|----|---|---------------------------------------|-----------|---------------|----------|---|-------|--|--|--|
|    | Decision Approval X Assurance   |                                       |           |               |          |   |       | Information  |  |  |
| 2. | REPORT OF   |                                       |           |               |          |   |       |  |  |  |
|    | Lead<br>Author  | Name<br>Julie Frampton<br>Terry Hague |           |               |          | Designation<br>Senior Primary Care<br>Commissioning Manager<br>Primary Care<br>Transformation Manager |       |  |  |  |
| 3. | SUMMARY OF I  | PREVIOU                               | S GOVE    | RNAI          | NCE      | 1   |       |  |  |  |
|    | The matters raise<br>following forums<br>Group / Comm<br>NA   | :                                     |           | /e be<br>Date | en su    | bject to p<br>Outcom  |       | onsideration in the  |  |  |
| 4. | EXECUTIVE SU  | MMARY                                 |           |               |          |   |       |  |  |  |
|    | The purpose of t contractual issue  | -                                     | -         |               |          |   |       | date on the current  |  |  |
|    | 1. E-Declaratio   |                                       |           | <u> </u>      |          |   |       |  |  |  |
|    | General Practices are required to complete an electronic Annual Practice<br>Declaration (eDEC) which forms an integral part of the NHS England Policy and<br>Guidance Manual book of Primary Medical Services. Submissions are made in<br>December each year. |                                       |           |               |          |   |       |  |  |  |
|    |   | tion regard<br>ervices, p             | ding prac | tice s        | staff, p | oremises a  | and e | s required which<br>equipment, opening<br>atchment area, CQC |  |  |

Analysis of responses has been undertaken with queries followed up for clarification and action. 18 practices were contacted to corroborate the answers provided and provide guidance where necessary or ensure that an action plan was in place.

The table below shows the outcome and provides assurance that although some of the practices had multiple questions where responses did not meet requirements, no quality concerns were identified.

| Number of<br>questions | Number of<br>practices | Outcome                                   |
|------------------------|------------------------|---|
| which gave rise        | practices              |   |
| to a query             |                        |   |
|                        |                        | 6 practices responses were amended to     |
|                        |                        | compliant                                 |
| 1                      | 7 Practices            | 1 practice has an action plan in place to |
|                        |                        | meet requirements                         |
|                        |                        | 2 practices responses were amended to     |
|                        |                        | compliant                                 |
|                        | 5 Practices            | 2 practices have an action plan in place  |
| 2                      |                        | to meet requirements                      |
| 2                      | 5 Flactices            | 1 practice has had a change of contract   |
|                        |                        | holder since completion of the            |
|                        |                        | eDeclaration, has been alerted to this    |
|                        |                        | response and formulating an action plan.  |
|                        |                        | All responses amended to complaint with   |
| 3                      | 5 Practices            | the exception of 1 question for 1 of the  |
| Ŭ                      | 011001000              | practices where it was confirmed that an  |
|                        |                        | action plan was in place.                 |
|                        |                        | Responses to 4 of the 5 questions were    |
| 5                      | 1 Practices            | amended to compliant with confirmation    |
|                        |                        | that an action plan was in place to meet  |
|                        |                        | the other question.                       |

The following provides further details and assurance in relation to the content of the eDec and sections included.

# Practice Staff Details

All practices have provided assurance that they are fully compliant with requirements including for example, needs analysis being in place for staffing levels, staff employment checks and equal opportunities, annual appraisal and safeguarding policies.

The only exception is in respect of practice staff being familiar with the Government's Prevent strategy and being appropriately trained. 3 practices have an action plan in place to meet this.

## Premises and Equipment

All practices have provided assurance in relation to questions covering matters such as premises being in place to meet appropriate regulatory requirements, for example including infection control and accessibility.

The following question has been referred to NHS England and will be reviewed nationally as agreed that there should be a 'not applicable' response option:

Q3B. The premises used for the provision of services under the contract are subject to a plan that has been formally agreed with the NHS England under Regulation 18 (3) if rectification actions are required; or in order to comply with Minimum Standards as of the current Premises Costs Directions.

## Practice Services

A review of opening hours is being completed with data being corroborated against national analysis provided in May 2019 by NHS England and information held by them in relation to the Extended Hours Enhanced Services provided by most practices. Assurance can be provided that all practices are engaging in the process.

## Practice Procedures

All practices have provided assurance that they are fully compliant with requirements including for example, their practice leaflet, complaints procedure, patient removals, vaccines storage and administration, patient consent, whistle blowing and chaperones. There are 2 practices who are working towards compliance in respect of their Patient Participation Group, though it is noted that one of these has recently had a change of contract holder and will be picking up this action.

Additionally the 2 practices that are also dispensing practices have provided assurance that they are compliant with required procedures.

#### Governance

All practices have provided assurance that governance arrangements are in place in respect of patient access to records, data protection, electronic transmission of data, and validation of NHS number within clinical correspondence, vulnerable adults and information sharing agreements.

# <u>CQC</u>

All practices have provided assurance that their CQC registration accurately reflects activities and have responded to advise if the CQC have been notified of changes as per requirements.

General Practice IT

Checks have been completed to ensure that IT is being utilised appropriately, for

example, NHS mail is the primary email system, electronic discharge letters, diagnostic tests, and summary care records.

The committee is asked to note the work completed and assurance provided.

#### 2. In Year Contract Variations Lakeside Surgery APMS Contract Variation

Barnsley CCG have received an application to remove Dr Guntamukkala and Dr Vermula from the Lakeside Surgery PMS contract. The committee will be aware that the Alliance Primary Care Limited company were added as a new partner onto the Lakeside Surgery APMS contract from 1 April 2019.

The proposed addition of the Alliance Primary Care Limited Company was signed by:

- 1. Dr N Ishaque
- 2. Dr M H Kadarsha
- 3. Dr M Kadarsha

The practice is an APMS contract with 2407 patients. The regulation detailed below is applied.

"The Commissioner should consider the wording of the relevant APMS contract to determine whether there are any specific provisions relating to changes to the composition of the contractor. Where there are no such provisions, a similar process to PMS agreements could be followed."

As the APMS contract does not include any specific provisions relating to the composition of the contractor, other than the standard provisions, the process for PMS agreements can be followed, as below:

"Where the contractor consists of two or more individuals practising in partnership and the composition of the partnership changes, either by a partner leaving (but without the partnership terminating) or a new partner joining, the contract will need to be amended to recognise the new partnership composition. For the variation to have effect, it must be in writing and signed by all parties to the contract. (Policy & Guidance Manual, 2017)

As the PMS Contract Variations require an amendment to the PMS contracts, this requires PCCC member's approval. It is recommended that this request be approved, and the Primary Care Team will amend the PMS contract accordingly.

# Barnsley Healthcare Federation – BEST Budget

The CCG allocated a budget of £333,332 during 2018/19 which was provided to the Barnsley Healthcare Federation for provision of the Barnsley Education and Support Time (BEST) scheme. A variation was added to the First Port of Call Plus and Clinical Correspondence Contract to provide for this service.

The CCG propose to extend the variation to the contract for 2019/20 with a

budget allocation of £268,099 to continue the provision of service for the BEST scheme. The reduction in allowance is due to staff having resigned from the CCG

The committee is asked to approve that this variation and budget allocation is completed.

## Extended Access Contract – Barnsley Healthcare Federation

A variation has been completed of the Extended Access contract held by Barnsley Healthcare Federation for Winter Resilience to provide for an extension of the Home Visiting Pilot during the month of April 2019.

The Home Visiting Service then became live from 1 May 2019.

The committee is asked to note that this work has been completed.

# **Barnsley Healthcare Federation – Novation of Contract**

In November 2018 PCCC were asked to note a request to novate all contracts from Barnsley Healthcare Federation CIC (Limited by Guarantee) to Barnsley Healthcare Federation CIC (Limited by Shares). Following a due diligence process and confirmation of CQC registration all federation contracts are requested to be varied from 1 June 2019. PCCC is asked to approve this request.

# 3. GMS/PMS Equalisation

In Summer 2013 NHS England commenced a review of the funding of PMS practices due to the significant variation in approach to these contracts both in terms of the financial resources invested and the additional objectives included in contracts.

At the time the CCG began a process to equalise payments and a plan commenced to bring all GMS and PMS into alignment. This year a further review of our 15 PMS practices has been undertaken in relation to the price per patient.

During this process it has been established that, due to staff turnover and loss of some organisational memory, these practices have now fallen out of line with the GMS rate for 2019/20 of £89.88.

Appendix A shows the 6 practices that are over and the 9 practices that are under the GMS price per patient. The table highlights the price per patient each financial year from 2015/16 - 2018/19 showing the opening and closing rates with national uplifts included and the opening rate for 2019/20.

To rectify the current position it is recommended that for those 9 practices that are under the GMS value receive an uplift in 2019/20 to bring them in line. The financial impact of this on the CCG would be £149,088.40. This value is inclusive

of both the national uplift of 53p and also an additional uplift.

With regards to the 6 practices that are currently over the GMS price per patient, it is proposed that these practices do not receive the uplift in 2019/20 of 53p as per the national guidance. This action could have an impact over a number of financial years until these practices are brought back in line. This is due to the uncertainty of the uplifts mandated in future national guidance applying in future years.

A further review will then be undertaken at the beginning of 2020/21 to ensure the equalisation remains on track.

# 4. Primary Medical Care Policy and Guidance Manual (PGM) Changes

The Policy and Guidance manual provided by NHS England has been updated to reflect the changing landscape in primary care co-commissioning. This suite of policies followed by all commissioners of NHS Primary Medical Care ensures patients are treated equitably and that NHS England and CCG's meet their statutory duties. The main amendments and additions of this refresh are summarised below.

Part A – Excellent Commissioning and Partnership Working

Minor amendments have been made and include reflecting current commissioning landscape and emergence of Primary care Networks (PCNs), their formation and the PCN contract to be introduced from 1 July 2019 with supporting materials provided separately.

# Part B – General Contract Management

- Strengthened appeal guidance regarding the Special Allocation Scheme.
- An additional chapter for the NHS England Procurement Support Contract which offers a service providing guidance and expertise
- An additional chapter for Premises Running Costs and Service Charges.

# Part C – When things go wrong

The contract breaches, sanctions and terminations chapter has been updated to include an additional short section dealing with CQC issues which includes examples of considerations and actions which could be taken in respect of contract breaches as highlighted by the CQC or remedial notices.

The PGM is used as a reference when processing and resolving contractual and commissioning queries with guidance and support in relation to interpretation available from NHS England.

The committee is asked to note this work being completed.

| 5. | THE GOVERNING BODY / COMMITTEE IS ASKED TO:                         |
|----|---|
|    | 1. Note the process completed in respect of the General Practice e- |

| FU  | 50/19/05/12   |
|-----|---|
|     | Declaration for assurance   |
|     | 2. In year Contract Variations  |
|     | i) Approve the Lakeside Surgery APMS Contract Variation                   |
|     | ii) Approve the allocation of the 2019/20 BEST budget to the Barnsley     |
|     | Healthcare Federation   |
|     | iii) Note the contract variation completed on the Barnsley Healthcare     |
|     | Federation Extended Access Contract regarding Winter Resilience           |
|     | extension of the home visiting pilot for April 2019                       |
|     | iv) Approve Novation of the Barnsley Healthcare Federation and            |
|     | Contract variations   |
|     | 3. GMS/PMS Equalisation   |
|     | i) Approve the approach to equalisation for 2019/20                       |
|     | 4. Note the Primary Medical Care Policy and Guidance Manual Changes       |
| 6.  | APPENDICES / LINKS TO FURTHER INFORMATION                                 |
|     | <ul> <li>Appendix A – GMS/PMS Equalisation Finance Spreadsheet</li> </ul> |
|     |   |
| Δae | nda time allocation for report: 10 minutes                                |

| Agenda time allocation for report: | 10 minutes. |
|------------------------------------|-------------|
|                                    |             |

PCCC/19/05/12

## PART 1B – SUPPORTING INFORMATION

| 1.  | Links to the Governing Body Assurance Framework   | Risk ref(s) |
|-----|---|-------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework: | 2.1         |
| 2.  | Links to CCG's Priority Areas   | Y/N         |
|     | 1 - Urgent & Emergency Care   |             |
|     | 2 - Primary Care  | Υ           |
|     | 3 - Cancer  |             |
|     | 4 - Mental Health   |             |
|     | 5 - Integrated Care System (ICS)  |             |
|     | 6 - Efficiency Plan   |             |
|     | 7 - Transforming Care for People with Learning Disabilities   |             |
|     | and / or Autistic Spectrum Conditions   |             |
|     | 8 - Maternity   |             |
|     | 9 - Compliance with Statutory and Regulatory Requirements   |             |
| 3.  | Governance Arrangements Checklist   |             |
| 3.1 | Financial Implications  | <u> </u>    |
|     | Has a financial evaluation form been completed, signed off  | NA          |
|     | by the Finance Lead / CFO, and appended to this report?   |             |
|     | Are any financial implications detailed in the report?  | NA          |
|     |   |             |
| 3.2 | Consultation and Engagement   |             |
| 0.2 | Has Comms & Engagement Checklist been completed?  | NA          |
|     | Is actual or proposed engagement activity set out in the  | NA          |
|     | report?   |             |
|     |   |             |
| 2.2 | Equality and Disconsity   |             |
| 3.3 | Equality and Diversity  | N/A         |
|     | Has an Equality Impact Assessment been completed and  | NA          |
|     | appended to this report?  |             |
| 3.4 | Information Governance  |             |
|     | Have potential IG issues been identified in discussion with   | NA          |
|     | the IG Lead and included in the report?   |             |
|     | Has a Privacy Impact Assessment been completed where  | NA          |
|     | appropriate (see IG Lead for details)   |             |
| 3.5 | Environmental Sustainability  |             |
| 0.0 | Are any significant (positive or negative) impacts on the   | NA          |
|     | environment discussed in the report?  |             |
|     |   |             |
| 3.6 | Human Resources   | 1           |
|     | Are any significant HR implications identified through  | NA          |
|     | discussion with the HR Business Partner discussed in the  |             |
|     | report?   |             |

#### Practice Level Funding Information

Barnsley CCG

| Туре | Practice<br>Name | Weighted<br>price per<br>patient<br>£<br>(note 1) | 2015/16<br>Contract<br>Change | Updated<br>Weighted<br>Price per<br>patient | Equitable<br>PMS | Seniority<br>Recycling | 2015/16<br>Price Per<br>patient | 16/17<br>Price<br>Per<br>Patient | 16/17<br>Uplift | Seniority<br>Reduction | Total<br>16/17 | 17/18<br>Price<br>Per<br>Patient | 17/18<br>Uplift | Total<br>17/18 | 18/19<br>Price<br>Per<br>patient | 18/19<br>Uplift | Total<br>18/19 | 19/20<br>Price<br>Per<br>patient | 19/20<br>GMS<br>Value | Variance   | Financial<br>Impact<br>19/20 |
|------|------------------|---|-------------------------------|---|------------------|------------------------|---------------------------------|----------------------------------|-----------------|------------------------|----------------|----------------------------------|-----------------|----------------|----------------------------------|-----------------|----------------|----------------------------------|-----------------------|------------|------------------------------|
| PMS  | Practice 1       | 77.92   | 0.00                          | 77.92                                       |                  | 0.74                   | 78.66                           | 80.36                            | 3.95            | -0.37                  | 83.94          | 83.96                            | 4.27            | 88.23          | 88.66                            | 3.20            | 91.86          | 92.13                            | 89.88                 | 2.25       |                              |
|      | Practice 2       | 73.87   | 1.35                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.60                            | 3.95            | -0.37                  | 80.18          | 80.68                            | 4.27            | 84.95          | 84.95                            | 3.20            | 88.15          | 88.15                            | 89.88                 | -1.73      | 23,927.63                    |
|      | Practice 3       | 74.04   | 1.18                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.61                            | 3.95            | -0.37                  | 80.19          | 80.69                            | 4.27            | 84.96          | 84.95                            | 3.20            | 88.15          | 88.15                            | 89.88                 | -1.73      | 10,508.11                    |
|      | Practice 4       | 77.49   | 0.00                          | 77.49                                       |                  | 0.74                   | 78.23                           | 80.02                            | 3.95            | -0.37                  | 83.60          | 83.51                            | 4.27            | 87.78          | 87.71                            | 3.20            | 90.91          | 90.90                            | 89.88                 | 1.02       |                              |
|      | Practice 5       | 71.15   | 4.07                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.60                            | 3.95            | -0.37                  | 80.18          | <mark>81.84</mark>               | 4.27            | 86.11          | 85.96                            | 3.20            | 89.16          | 89.14                            | 89.88                 | -0.74      | 14,332.49                    |
|      | Practice 6       | 72.81   | 2.41                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.59                            | 3.95            | -0.37                  | 80.17          | 80.69                            | 4.27            | 84.96          | 84.96                            | 3.20            | 88.16          | 88.16                            | 89.88                 | -1.72      | 24,062.84                    |
|      | Practice 7       | 88.84   | 0.00                          | 88.84                                       |                  | 0.74                   | 89.58                           | <mark>85.76</mark>               | 3.95            | -0.37                  | 89.34          | 86.73                            | 4.27            | 91.00          | 88.36                            | 3.20            | 91.56          | 91.38                            | 89.88                 | 1.50       |                              |
|      | Practice 8       | 100.20  | 0.00                          | 100.20                                      |                  | 0.74                   | 100.94                          | <u>92.63</u>                     | 3.95            | -0.37                  | 96.21          | 90.60                            | 4.27            | 94.87          | 89.26                            | 3.20            | 92.46          | 92.51                            | 89.88                 | 2.63       |                              |
|      | Practice 9       | 73.94   | 1.28                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.60                            | 3.95            | -0.37                  | 80.18          | 80.68                            | 4.27            | 84.95          | 84.95                            | 3.20            | 88.15          | 88.14                            | 89.88                 | -1.74      | 4,207.18                     |
|      | Practice 10      | 96.70   |                               | 96.70                                       |                  | 0.74                   | 97.44                           | <mark>81.11</mark>               | 3.95            | -0.37                  | 84.69          | 84.56                            | 4.27            | 88.83          | 88.69                            | 3.20            | 91.89          | 91.84                            | 89.88                 | 1.96       |                              |
|      | Practice 11      | 80.48   |                               | 80.48                                       |                  | 0.74                   | 81.22                           |                                  |                 |                        |                |                                  |                 |                |                                  |                 |                |                                  | Merged                |            |                              |
|      | Practice 12      | 71.55   | 3.67                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.60                            | 3.95            | -0.37                  | 80.18          | 80.68                            | 4.27            | 84.95          | 84.95                            | 3.20            | 88.15          | 88.15                            | 89.88                 | -1.73      | 12,988.89                    |
|      | Practice 13      | 72.45   | 2.77                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.59                            | 3.95            | -0.37                  | 80.17          | 80.68                            | 4.27            | 84.95          | 84.95                            | 3.20            | 88.15          | 88.15                            | 89.88                 | -1.73      | 21,253.65                    |
|      | Practice 14      | 89.75   |                               | 89.75                                       |                  | 0.74                   | 90.49                           | 86.72                            | 3.95            | -0.37                  | 90.30          | 87.41                            | 4.27            | 91.68          | 88.80                            | 3.20            | 92.00          | 91.97                            | 89.88                 | 2.09       |                              |
|      | Practice 15      | 74.73   | 0.49                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 77.22                            | 3.95            | -0.37                  | 80.80          | 80.79                            | 4.27            | 85.06          | 85.06                            | 3.20            | 88.26          | 88.26                            | 89.88                 | -1.62      | 16,490.14                    |
|      | Practice 16      | 71.84   | 3.38                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           | 76.60                            | 3.95            | -0.37                  | 80.18          | 80.67                            | 4.27            | 84.94          | 84.94                            | 3.20            | 88.14          | 88.14                            | 89.88                 | -1.74      | 21,317.45                    |
|      | Practice 17      | 73.29   | 1.93                          | 75.22                                       | 0.55             | 0.74                   | 76.51                           |                                  |                 |                        |                |                                  |                 |                |                                  |                 | Î              |                                  | Now a GM              | S Practice |                              |
|      | Totals           |   |                               |   |                  |                        |                                 |                                  |                 |                        |                |                                  |                 |                |                                  |                 |                |                                  |                       |            | 149,088.40                   |

6 Over GMS value and need reducing

9 Under GMS value and need a top up

#### PRIMARY CARE COMMISSIONING COMMITTEE

# 30 May 2019

#### **RISK AND GOVERNANCE REPORT**

# PART 1A – SUMMARY REPORT

| 1. | THIS PAPER IS FOR  |  |   |   |   |   |  |  |  |  |
|----|--|--|---|---|---|---|--|--|--|--|
|    | Decision   | Approval   | Ass   | urance  | X   | Information   |  |  |  |  |
|    |  |  |   |   |   |   |  |  |  |  |
| 2. | REPORT OF  |  |   |   |   |   |  |  |  |  |
|    |  | Name   |   | Designati   | ion   |   |  |  |  |  |
|    | Executive Lead   | Richard Walker   |   | Head of G   |   | ernance &   |  |  |  |  |
|    |  |  |   | Assurance   |   |   |  |  |  |  |
|    | Author   | Paige Dawson   |   | Governan<br>Assurance   |   |   |  |  |  |  |
| 3. |  | IMARY  |   | Assurance   | ега   |   |  |  |  |  |
| 0. |  |  |   |   |   |   |  |  |  |  |
|    | of the one risk for<br>assurance provide<br>• Risk ref 2.1 Pri<br>priorities if the<br>by the CCG: | es and reviews at e<br>framework (GBAF)<br>allocated to the Co<br>ework<br>dy Assurance Fran<br>he delivery of the Co<br>d at the start of eac<br>verning Body as pa<br>report provides the<br>which the Primary<br>er. The risk is scor-<br>mary Care - There<br>following threat(s)<br>agement with prima<br>kforce and capacity<br>er development of<br>ding new models | every mee<br>and Corp<br>ommittee<br>mework (f<br>CCG's an<br>ch financia<br>art of the<br>e Commit<br>Care con<br>ed as 'An<br>e is a risk<br>are not si<br>ary care v<br>y shortage<br>opportuni<br>of care<br>itoring arn<br>in primar | eting extract<br>porate Risk<br>for monitor<br>GBAF) facil<br>nual strateg<br>al year then<br>Risk & Gov<br>ttee with an<br>missioning<br>ber' High F<br>to the deliv<br>uccessfully<br>vorkforce<br>e, recruitme<br>ities of prim<br>rangements<br>ry care | its of<br>Reg<br>ring<br>litate<br>gic c<br>rep<br>verna<br>o ext<br>g Co<br>Risk<br>very<br>man<br>ent a<br>hary<br>s em | f the Governing<br>gister providing<br>and updating.<br>es the Governing<br>objectives. The<br>ported to every<br>ance Exception<br>ract from the GBAF<br>ommittee is the<br>of Primary Care<br>naged and mitigated<br>and retention<br>care at scale,<br>nbedded in practice |  |  |  |  |

|    | Risk Register   |
|----|---|
|    | The Risk Register is an important governance document that facilitates the effective management of the CCG's strategic and operational risks. The Risk Register is a repository of current risks to the organisation, including risk ratings and the controls in place to mitigate the risk.  |
|    | The full risk register is submitted to the Committee on a six monthly basis, (March and September), the red and amber rated risks are considered at each meeting of the Committee. In line with reporting timescales, Members' attention is drawn to Appendix 2 of this report which provides the Committee with an extract of all the risks associated with the Primary Care Commissioning Committee.            |
|    | There are currently six risks on the Corporate Risk Register allocated to the PCCC for which the Committee is responsible for managing. Of the six risks, there is one red (extreme) rated risk, one amber risk (high), three yellow risks (moderate) and one green (low) risk. Members are asked to review the risks detailed on Appendix 2 to ensure that the risks are being appropriately managed and scored. |
|    | Additions / Removals<br>There have been no new risks identified or removed since the previous meeting<br>of the Primary Care Commissioning Committee.   |
|    | Members are asked to review the risks detailed on Appendix 2 to ensure that the risks are being appropriately managed and scored.   |
| 4. | THE COMMITTEE IS ASKED TO:  |
|    | <ul> <li>Review the risk on the Assurance Framework for which the Primary Care Commissioning Committee is responsible</li> <li>Review the Risk Register attached and:         <ul> <li>Consider whether all risks identified are appropriately described and scored</li> <li>Consider whether there are other risks which need to be included on the Risk Register.</li> </ul> </li> </ul>                        |
| 5. | APPENDICES  |
|    | <ul> <li>Appendix 1 – GBAF Extract risk 2.1</li> <li>Appendix 2 – Risk Register (full extract)</li> </ul>   |

Agenda time allocation for report:

10 mins

#### **PART 1B – SUPPORTING INFORMATION**

| 1.  | Links to the Governing Body Assurance Framework  | Risk ref(s) |
|-----|--|-------------|
|     | This report provides assurance against the following risks on the Governing Body Assurance Framework:  | All         |
| 2.  | Links to CCG's Corporate Objectives  | Y/N         |
|     | To have the highest quality of governance and processes to support its business  | Y           |
|     | To commission high quality health care that meets the needs of individuals and groups  | Y           |
|     | Wherever it makes safe clinical sense to bring care closer to home   | Y           |
|     | To support a safe and sustainable local hospital, supporting<br>them to transform the way they provide services so that they<br>are as efficient and effective as possible for the people of<br>Barnsley | Y           |
|     | To develop services through real partnerships with mutual accountability and strong governance that improve health and health care and effectively use the Barnsley £.                                   | Y           |
| 3.  | Governance Arrangements Checklist  |             |
| 3.1 | Financial ImplicationsHas a financial evaluation form been completed, signed offby the Finance Lead / CFO, and appended to this report?  | NA          |
|     | Are any financial implications detailed in the report?   | NA          |
| 3.2 | Consultation and Engagement  |             |
|     | Has Comms & Engagement Checklist been completed?   | NA          |
|     | Is actual or proposed engagement activity set out in the report?   | NA          |
|     |  |             |
| 3.3 | Equality and Diversity   |             |
|     | Has an Equality Impact Assessment been completed and appended to this report?  | NA          |
| 3.4 | Information Governance   |             |
|     | Have potential IG issues been identified in discussion with the IG Lead and included in the report?  | NA          |
|     | Has a Privacy Impact Assessment been completed where appropriate (see IG Lead for details)   | NA          |
| 3.5 | Environmental Sustainability   |             |
|     | Are any significant (positive or negative) impacts on the environment discussed in the report?   | NA          |
| 3.6 | Human Resources  |             |
|     | Are any significant HR implications identified through discussion with the HR Business Partner discussed in the report?  | NA          |
|     |  |             |

#### 23/05/2019 NHS Barnsley CCG Governing Body Assurance Framework 2018-19

| PRIORITY A   | REA 2: PRIM        | IARY CARE          |         |                 |              | Deliver        | ry supports   | s these CCG objective              | s:                | PRINCIPA   | THREATS TO DE  | LIVERY   |                        |  |
|--|--------------------|--------------------|---------|-----------------|--------------|----------------|---------------|------------------------------------|-------------------|--|--|--|------------------------|--|
|  |                    | and 'Forward V     | /iew ·  | - Next Steps    | for Primar   | y Highest      | t quality gov | emance                             |                   |  |  | ary Care priorities if the f                       | ollowing threat(s) are |  |
| Care' to:  |                    |                    |         | -               |              | High qu        | ality health  | care                               | ~                 |  | Ily managed and mitiga                               |  |                        |  |
| a) deliver inves   |                    | ary Care           |         |                 |              | Care clo       | loser to home | e                                  | ✓                 |  | t with primary care work                             |  |                        |  |
| b) improve Infra   |                    | (                  |         |                 |              | Safe &         | sustainable   | local services                     | ~                 |  |  | ecruitment and retention                           | to alcostin a second   |  |
| <ul> <li>c) ensure recru</li> <li>d) Address wor</li> </ul>  |                    |                    |         |                 |              | Strong p       | partnerships  | s, effective use of £              | ~                 | <ul> <li>Under deve<br/>models of car</li> </ul> |  | s of primary care at scale                         | , including new        |  |
|  |                    | during the work    |         |                 | ookable      |                |               |                                    |                   |  |  | gements embedded in pr                             | actice                 |  |
| appointments a   |                    |                    |         |                 |              |                | to SYB STP    |                                    |                   |  | investment in primary c                              |  |                        |  |
|  | ce implements a    | at least 2 of the  | high    | h impact 'time  | to care'     | 8.3. 0         | General Pra   | ctice and primary care             |                   | <ul> <li>Independent</li> </ul>                  | t contractor status of Ge                            | eneral Practice.                                   |                        |  |
| actions  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
|  | gated Primary C    |                    |         | PCCC            | Eucostino    | 1000           |               |                                    |                   | Clinical Lead                                    |  |  | ND                     |  |
|  | viding Assurand    |                    | -       |                 | Executive    | Leau           |               |                                    | JH                | Clinical Lead                                    |  |  | NB                     |  |
| Risk rating<br>Initial   | Likelinood         | Consequence        |         | otal            | 20           |                |               |                                    |                   |  | Date reviewed  | has been scored at 3 (po                           | Feb-19                 |  |
| -  | 3                  | 4                  |         | 12              | 10           |                |               |                                    |                   |  |  | onsequence has been sc                             |                        |  |
| Current  | 3                  |                    |         | 12              | 0            |                |               |                                    |                   |  |  | sk of significant variations                       |                        |  |
| Appetite<br>Approach   | 3                  | TOLERATE           | +       | 12              |              | AM.            | 1 1           | A S O                              | N D J             | F M  |  | tients if the priorities are                       |                        |  |
| Approach   |                    | IULERATE           |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| Koy controls t   | o mitigato thro    |                    |         |                 |              |                |               | Sources of accu                    | ranaa             |  |  |  | Rec'd?                 |  |
| 1. Incentivise practices to complete HEE Workforce Analysis tool All practices have now completed the HEE tool to allow the CCG to create a workforce O                        |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| baseline. The workforce data was been presented to September 17 BEST meeting supported   |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| by Mark Purvis from HEE. This continues to be incentivised through the 2018/19 PDA.  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| 2. Additional investment above core contracts through PDA delivers £4.2 to Barnsley Ongoing monitoring of PDA (contractual / QIPP aspects via FPC, outcomes via PCCC). Ongoing |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| 2. Additional investment above core contracts through PDA delivers £4.2 to Barnsley practices to improve sustainability and attract workforce to the Barnsley area             |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| 0.0.1  | C DE OT            |                    |         |                 |              |                |               | DEOT                               |                   |  |  | -  | Orașian                |  |
| 3. Optimum use   | e of BEST sess     | ions               |         |                 |              |                |               | BEST programm                      | e and Programr    | ne co-ordinatio                                  | n  |  | Ongoing                |  |
| 4. Developmen  | t of locality work | king               |         |                 |              |                |               |                                    |                   |  | PM lead allocated to e                               |  | Ongoing                |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  | ember 2017. Large loca                               |  |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  | and identify areas for d                             |  |                        |  |
|  |                    |                    |         |                 |              |                |               | Further locality e                 | vent in Dec 201   | 8 to further dev                                 | velop locality working an                            | d plans for 2019-2020.                             |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| 5. BHF - Existe  | nce of strong fe   | ederation support  | orts P  | Primary Care    | at Scale     |                |               | BHF contract mo                    | nitoring, oversig | ht by PCCC                                       |  |  | Ongoing                |  |
| 6 Practices inc  | reasingly engage   | ging with volunta  | arv a   | and social car  | re provider  | s (e a My F    | Best          | Monitored throug                   | h PDA Contract    | monitoring of                                    | the My Best Life Service                             | <u></u>  | Ongoing                |  |
| Life)  | iouoingi) ongu     | ging man rolana    | ion y c |                 | io pioridoi  | o (o.g. m) 1   | 2001          | monitor ou anoug                   | in bit contact    | c monitoring of                                  |  | ·  | ongoing                |  |
| 7. Programme   | Management Ap      | pproach of GPF     | -V &    | Forward View    | w Next ste   | os             |               | Reported to GB i                   | n November 20     | 17. GPFV assu                                    | rance returns submitted                              | bi-monthly to NHSE.                                | Ongoing                |  |
| -  |                    |                    |         |                 |              |                |               |                                    |                   |  | on GPFV progress from                                | n 2017/18. GPFV update                             |                        |  |
|  |                    |                    |         |                 |              |                |               | submitted to PCC                   | CC in June 2018   | 3 as planned                                     |  |  |                        |  |
| 8. Care Naviga   | tion roll out Fir  | rot Bort of Coll F | Diuo    |                 |              |                |               | PUE contract mo                    |                   |  | lso included in GPFV as                              |  | Ongoing                |  |
| o. Care Naviga   | uon ion out - Fi   |                    | lus     |                 |              |                |               | BHF CONTACT IND                    | nitoring, oversiç | gni by FCCC, a                                   | ISO INCIDUED IN GEEV a                               | sourance returns                                   | Ongoing                |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  | <u> </u>               |  |
| <ol> <li>Engagement<br/>etc)</li> </ol>  | t and consultation | on with Primary    | Care    | re (Membersh    | ip Council,  | Practice M     | lanagers      | NHS England 36<br>reported to Meml |                   |  | eported to Governing B                               | ody. 16/17 results                                 | Ongoing                |  |
| =,   | 0                  | STP has a work     |         |                 |              |                |               | BCCG is represe                    |                   |  |  |  | O                      |  |
|  | roviders and Ur    |                    | KIOIC   | ce chapter de   | veloped in   | conaporatio    | on with       | BCCG is represe                    | nied on the gro   | up.  |  |  | Ongoing                |  |
| Gaps in assura   |                    |                    |         |                 |              |                |               | 1                                  | Positive assu     | rances receiv                                    | ed   |  |                        |  |
| None identified  |                    |                    |         |                 |              |                |               |                                    |                   |  |  | eing presented at PCCC                             | June 2018, Await       |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   | commendations                                    |  | ing procented at r eee                             | ouno 2010. man         |  |
|  |                    |                    |         |                 |              |                |               |                                    | Report accept     | ed at PCCC wi                                    | th recognition of work u                             | ndertaken and progress.                            |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| Gaps in contro   |                    |                    |         |                 |              |                |               |                                    |                   |  | ess gaps in control / a                              |  |                        |  |
| RR 14/10:If the<br>workforce there   |                    | is not able to at  | tract   | t & retain a su | litable & si | ufficient Prir | mary Car      | e clinical                         |                   |  |  | following the 30 June 20<br>EST event in September |                        |  |
|  | ices may not be    | viable             |         |                 |              |                |               |                                    |                   |  |  | gaps/ variance and to de                           |                        |  |
|  |                    | tiatives could be  | e inc   | consistent      |              |                |               |                                    |                   |  |  | national recruitment with                          |                        |  |
|  |                    | receive poorer     |         |                 | e services   |                |               |                                    |                   |  |  | r of these GPs if the initia                       |                        |  |
|  |                    | further away fro   |         |                 |              |                |               |                                    |                   |  | at skill mix with innovat                            |  | 5                      |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
| RR 18/03: If the   | ere is not an ade  | equate and rapi    | id res  | sponse from     | Barnslev H   | lealthcare F   | Federatio     | n to the areas                     | Barnslev Heal     | thcare Federat                                   | on have appointed a ne                               | w Clinical Director/ Chair                         | r and have had a       |  |
|  |                    |                    |         |                 |              |                |               | ctual and service                  |                   |  |  | an to address all areas of                         |                        |  |
|  | otentially leadin  |                    |         |                 |              |                |               |                                    | within the CQC    | c report has be                                  | en produced and is beir                              | ng monitored through both                          | h PC contracting and   |  |
|  |                    | ices for the peo   | ople    | of Barnsley;    |              |                |               |                                    |                   |  |  | id evidence on progress i                          | is being provided by   |  |
|  | /brand damage      |                    |         |                 |              |                |               |                                    |                   |  | offering assurance on p                              |  |                        |  |
|  | plications for th  | e CCG in terms     | s of d  | delivery of the | e out of hos | spital strate  | egy and pr    | rimary care at                     |                   |  |  | and provided and the Fe                            | deration GP            |  |
| scale.<br>(d) Continuity o   | of service         |                    |         |                 |              |                |               |                                    |                   |  | e releasing time for care<br>d iHeart services has h | e programme.<br>een performed (Nov18) a            | and awaiting the       |  |
|  |                    | es not accessin    | ng se   | ervices provid  | ded by BHF   | -              |               |                                    | outcome repor     |  | iour convious rids b                                 | ···· pononnoù (110110) a                           |                        |  |
|  |                    |                    |         |                 | ,            |                |               |                                    |                   |  |  |  |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |
|  |                    |                    |         |                 |              |                |               |                                    |                   |  |  |  |                        |  |

# **RISK REGISTER – May 2019**

#### Domains

- 1. Adverse publicity/ reputation
- 2. Business Objectives/ Projects
- 3. Finance including claims
- 4. Human Resources/ Organisational Development/ Staffing/ Competence
- 5. Impact on the safety of patients, staff or public (phys/psych)
- 6. Quality/ Complaints/ Audit7. Service/Business Interruption/ Environmental Impact
- 8. Statutory Duties/ Inspections

| Likelihood     |   | Consequence  |   | Scoring D         | <u>Description</u>        |         | <u>Current</u><br><u>Risk No's</u> | <u>Review</u> |
|----------------|---|--------------|---|-------------------|---------------------------|---------|------------------------------------|---------------|
| Almost Certain | 5 | Catastrophic | 5 | Red               | Extreme Risk              | (15-25) | 5                                  | Monthly       |
| Likely         | 4 | Major        | 4 | Amber             | High Risk                 | (8- 12) | 19                                 | 3 mthly       |
| Possible       | 3 | Moderate     | 3 | Yellow            | Moderate Risk             | (4 -6)  | 4                                  | 6 mthly       |
| Unlikely       | 2 | Minor        | 2 | Green             | Low Risk                  | (1-3)   | 3                                  | Yearly        |
| Rare           | 1 | Negligible   | 1 |                   |                           |         |                                    |               |
|                |   |              |   | <u>Total = Li</u> | <u>kelihood x Consequ</u> | ence    |                                    |               |

The initial risk rating is what the risk would score if no mitigation was in place. The residual/current risk score is the likelihood/consequence (impact) of the risk sits when mitigation plans are in place

|              |            |  | In         | itial R<br>Scor | -     |  |   |                   |            | esid<br>sk So |       |                       |   |                            |
|--------------|------------|--|------------|-----------------|-------|--|---|-------------------|------------|---------------|-------|-----------------------|---|----------------------------|
| Ref          | Domain     | Risk Description   | Likelihood | Consequence     | Score | Mitigation/Treatment   | Lead Owner<br>of the risk   | Source of<br>Risk | Likelihood | Consequence   | Score | Date Risk<br>Assessed | Progress/<br>Update   | Date for re-<br>assessment |
| CCG<br>14/10 | 2,<br>5, 6 | If the Barnsley area<br>is not able to attract<br>& retain a suitable<br>& sufficient Primary<br>Care clinical<br>workforce there is a<br>risk that:<br>(a) Some practices<br>may not be<br>viable,<br>(b) Take up of PDA<br>or other<br>initiatives could<br>be inconsistent<br>(c) The people of<br>Barnsley will<br>receive poorer<br>quality<br>healthcare<br>services<br>(d) Patients | 3          | 3               | 9     | <ul> <li>NHS England's Primary Care<br/>Strategy includes a section<br/>on workforce planning</li> <li>The CCG's Primary Care<br/>Development Programme<br/>has a workforce workstream<br/>and Primary Care workforce<br/>Strategy is in development.</li> <li>Links have been developed<br/>with the Medical School to<br/>enhance attractiveness of<br/>Barnsley to students</li> <li>The CCG continues to invest<br/>in primary care capacity.</li> <li>The PDA enables practices to<br/>invest in the sustainability of<br/>their workforce. The<br/>successful PMCF (now known</li> </ul> | Senior<br>Primary Care<br>Commissioni<br>ng Manager.<br>(Primary<br>Care<br>Commissioni<br>ng<br>Committee) | Governing<br>Body | 4          | 4             | 16    | 05/19                 | May 2019<br>2019-20 PDA<br>agreed and is<br>now with GP<br>practices.<br>Recruitment of<br>Clinical<br>Pharmacists<br>completed.<br>No change to risk<br>April 2019 –<br>Recruitment is in<br>progress for the<br>clinical<br>pharmacists. PDA<br>review of<br>attainment for<br>2018-19 is<br>underway. No<br>change to risk | 06/19                      |

|     |        |  | In         | itial F<br>Scor |       |   |                           |                   |            | esid<br>sk So |       |                       |  |                            |
|-----|--------|--|------------|-----------------|-------|---|---------------------------|-------------------|------------|---------------|-------|-----------------------|--|----------------------------|
| Ref | Domain | Risk Description   | Likelihood | Consequence     | Score | Mitigation/Treatment  | Lead Owner<br>of the risk | Source of<br>Risk | Likelihood | Consequence   | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
|     |        | services could<br>be further away<br>from their<br>home. |            |                 |       | as GP Access Fund) has<br>enabled additional capacity to<br>be made available outside<br>normal hours via the iHeart<br>Barnsley Hubs. BHF is also<br>actively developing physicians<br>associates roles.<br>The CCG has funded 15<br>Clinical Pharmacists to provide<br>support to all Practices in<br>Barnsley. Approval was given<br>to the recruitment of a second<br>cohort of 7 clinical pharmacists<br>& 2 technicians in March 2019.<br>The CCG has also funded 14<br>Apprentices to provide<br>additional capacity in Primary<br>Care.<br>The PDA requires Practices to<br>submit a workforce baseline<br>assessment to the CCG on a<br>quarterly basis. This will be<br>monitored via the Primary<br>Care Quality Improvement<br>Tool to identify any capacity<br>issues or pressure points.<br>GP Forward View includes a<br>section on workforce, with<br>additional funding being made |                           |                   |            |               |       |                       | score.<br>March 2019 – GB<br>approved<br>recruitment of a<br>second cohort of<br>clinical<br>pharmacists at its<br>meeting on<br>14.3.19. No<br>change to risk<br>score.<br>February 2019 –<br>No changes to<br>report<br>December 2018<br>No updates to<br>report |                            |

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| Ref          | Domain | Risk Description  | Likelihood | Consequence     | Score | Mitigation/Treatment   | Lead Owner<br>of the risk  | Source of<br>Risk  | Likelihood | Consequence   | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
|              |        |   |            |                 |       | available to support Primary Care sustainability.  |  |                    |            |               |       |                       |  |                            |
| CCG<br>15/03 |        | If the CCG does not<br>effectively discharge<br>its delegated<br>responsibility for<br>contract performance<br>management there is<br>a risk that the CCG's<br>reputation and<br>relationship with its<br>membership could be<br>damaged. | 3          | 4               | 12    | The CCG has access to<br>existing primary care<br>commissioning resource<br>within the Area Team under<br>the RASCI agreement.<br>The CCG will seek to<br>integrate Area team<br>resources to ensure that the<br>role is carried out consistently<br>with the CCG's culture &<br>approach.<br>The CCG is also undertaking<br>a review of management<br>capacity which will<br>incorporate proposed<br>delegated responsibilities.<br>The CCG has an open<br>channel of communication<br>with the Membership Council<br>regarding commissioning and<br>contracting arrangements<br>(e.g. equalisation). | Senior<br>Primary Care<br>Commissioni<br>ng Manager<br>(Primary<br>Care<br>Commissioni<br>ng<br>Committee) | Risk<br>Assessment | 2          | 4             | 8     | 05/19                 | May 2019<br>The CCG<br>continues to<br>effectively<br>manage its<br>delegated<br>responsibility.<br>February 2019 –<br>Recruited staff<br>now in post will<br>support the CCG<br>to meet its<br>delegated<br>responsibilities.<br>November 2018<br>Successful<br>recruitment to the<br>CCG's Primary<br>care team to<br>support the<br>delegated<br>responsibilities<br>September 2018<br>The CCG<br>continues to<br>effectively<br>managing its | 08/19                      |

|              |        |  | In         | itial R<br>Score |       |  |   |                    |            | esid<br>sk So |       |                       |  |                            |
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| Ref          | Domain | Risk Description   | Likelihood | Consequence      | Score | Mitigation/Treatment   | Lead Owner<br>of the risk   | Source of<br>Risk  | Likelihood | Consequence   | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
|              |        |  |            |                  |       |  |   |                    |            |               |       |                       | delegated<br>responsibility.<br>Strong links have<br>been made with<br>the NHSE Area<br>Team and the<br>contracting team<br>to ensure that this<br>function is<br>effective.<br><b>August 2018</b><br>No updates to<br>report<br><b>June 2018</b><br>No updates to<br>report |                            |
| CCG<br>15/04 |        | If the CCG is unable to<br>secure sufficient<br>operational & strategic<br>capacity to fulfil the<br>delegated functions<br>this may impact on the<br>ability of the CCG to<br>deliver its existing<br>delegated statutory<br>duties, for instance in<br>relation to quality,<br>financial resources<br>and public<br>participation. | 3          | 5                | 15    | CCG considered its strategic<br>capacity & capability as part<br>of the successful application<br>process.<br>The CCG has access to<br>existing primary care<br>commissioning resource<br>within the Area Team under<br>the RASCI agreement. In<br>addition the CCG is recruiting<br>a Head of Quality for<br>Commissioning Primary<br>Medical Services. | Head of<br>Delivery<br>(Integrated<br>Primary and<br>Out of<br>Hospital<br>Care)<br>(Primary<br>Care<br>Commissioni<br>ng<br>Committee) | Risk<br>Assessment | 2          | 3             | 6     | 02/19                 | February 2019:<br>The 2 new staff<br>members are now<br>in post to support<br>the CCG in<br>managing its<br>delegated<br>responsibilities.<br>September 2018<br>The Primary Care<br>Team have<br>appointed to 2<br>news posts which  | 08/19                      |

|     |        |                  |            | itial R<br>Score |       |  |                           |                   |            | esidi<br>sk Sc |       |                       |   |                            |
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| Ref | Domain | Risk Description | Likelihood | Consequence      | Score | Mitigation/Treatment   | Lead Owner<br>of the risk | Source of<br>Risk | Likelihood | Consequence    | Score | Date Risk<br>Assessed | Progress/<br>Update   | Date for re-<br>assessment |
|     |        |                  |            |                  |       | The CCG is undertaking a review of management capacity including delegated responsibilities. |                           |                   |            |                |       |                       | will support the<br>CCG in managing<br>its delegated<br>responsibilities for<br>Primary Care.<br>The posts will<br>lead on contract<br>management and<br>transformation.<br><b>March 2018</b><br>Primary Care<br>team in place and<br>working<br>effectively<br><b>January 2018</b><br>Primary Care<br>team in place and<br>working<br>effectively<br><b>June 2017</b><br>The CCG has a<br>Primary Care<br>Team to support<br>management of<br>delegated<br>commissioning;<br>this includes<br>individuals with<br>the responsibility<br>for Primary Care |                            |

|              |            |   | In         | itial R<br>Score |       |   |   |                    |            | esid<br>sk So |       |                       |  |                            |
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| Ref          | Domain     | Risk Description  | Likelihood | Consequence      | Score | Mitigation/Treatment  | Lead Owner<br>of the risk   | Source of<br>Risk  | Likelihood | Consequence   | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
| CCG<br>15/05 | 1,<br>3, 8 | If the CCG does not<br>comply in a fully<br>transparent way with<br>the statutory Conflicts<br>of Interest guidance<br>issued in June 2016<br>there is a risk of<br>reputational damage to<br>the CCG and of legal<br>challenge to the<br>procurement decisions<br>taken. | 3          | 3                | 9     | Standards of Business<br>Conduct Policy and<br>Procurement Policy updated.<br>Registers of Interests<br>extended to incorporate<br>relevant GP practice staff.<br>Declarations of interest tabled<br>at start of every meeting to<br>enable updating.<br>Minutes clearly record how<br>any declared conflicts have<br>been managed. | Head of<br>Governance<br>& Assurance<br>(Primary<br>Care<br>Commissioni<br>ng<br>Committee) | Risk<br>Assessment | 2          | 3             | 6     | 03/19                 | Contracting and<br>Quality.<br>May 2017<br>The CCG has a<br>Primary Care<br>Team to support<br>management of<br>delegated<br>commissioning;<br>this includes<br>individuals with<br>the responsibility<br>for Primary Care<br>Contracting and<br>Quality.<br>March 2019<br>No change. IA<br>review Jan 19<br>provided<br>significant<br>assurance<br>opinion. Annual<br>refresh of<br>declarations<br>currently<br>underway.<br>September 2018<br>Issues raised by<br>Internal Audit | 09/19                      |
|              |            |   |            |                  |       | PCCC has Lay Chair and Lay  |   |                    |            |               |       |                       | have been<br>addressed. No   |                            |

|     |        |                  | In         | itial R<br>Score |       |  |                           |                   |            | esid<br>sk So |       |                       |  |                            |
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| Ref | Domain | Risk Description | Likelihood | Consequence      | Score | Mitigation/Treatment   | Lead Owner<br>of the risk | Source of<br>Risk | Likelihood | Consequence   | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
|     |        |                  |            |                  |       | & Exec majority, and GP<br>members are non-voting.<br>Register of Procurement<br>decisions established to<br>record how any conflicts have<br>been managed.<br>Guidance provided to minute<br>takers on recording decisions<br>re managing conflicts of<br>interest. |                           |                   |            |               |       |                       | further update at<br>this stage.<br>March 2018<br>Annual internal<br>audit review of<br>conflicts of<br>interest provided<br>significant<br>assurance and<br>raised just 3 low<br>risk actions which<br>are currently<br>being addressed.<br>January 2018<br>Unchanged since<br>the last update<br>December 2017<br>CCG continues to<br>comply. So FBC<br>Policy has been<br>updated again to<br>reflect minor<br>changes to the<br>statutory<br>guidance.<br>Arrangements for<br>managing<br>conflicts in<br>procurement<br>clarified and |                            |

|              |        |   | In         | itial R<br>Score |       |  |                           |                   |            | esidı<br>sk Sc |       |                       |  |                            |
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| Ref          | Domain | Risk Description                                | Likelihood | Consequence      | Score | Mitigation/Treatment                                     | Lead Owner<br>of the risk | Source of<br>Risk | Likelihood | Consequence    | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
|              |        |   |            |                  |       |  |                           |                   |            |                |       |                       | strengthened<br>through GB<br>agreeing a<br>'decision tree' in<br>November 2017.<br>PCCC ToR now<br>specify that the<br>Committee will be<br>the decision<br>making body<br>where GB cannot<br>take decisions<br>due to conflicts.<br>June 2017<br>Third lay member<br>now in post and<br>attending<br>meetings of<br>PCCC.<br>March 2017<br>Third Lay now<br>recruited and will<br>commence on<br>1.4.17. Internal<br>Audit has found<br>CCG fully or<br>partially compliant<br>across all areas. |                            |
| CCG<br>16/02 |        | If GP Practices opt to<br>cease provision under | 2          | 4                | 8     | Impact could be mitigated by<br>local provision e.g. BHF | Head of<br>Delivery       |                   | 1          | 4              | 4     | 04/19                 | March 2019<br>Reprocurement of   | 10/19                      |

|     |        |  | In         | itial R<br>Score |       |  |  |                   |            | esidi<br>sk Sc |       |                       |   |                            |
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| Ref | Domain | Risk Description   | Likelihood | Consequence      | Score | Mitigation/Treatment   | Lead Owner<br>of the risk  | Source of<br>Risk | Likelihood | Consequence    | Score | Date Risk<br>Assessed | Progress/<br>Update   | Date for re-<br>assessment |
|     |        | their Primary Medical<br>Services Contract<br>there is a risk that the<br>CCG could not source<br>appropriate provision<br>of services in all<br>localities in Barnsley. |            |                  |       | APMS Contracts allow<br>increased diversity of<br>provision. | (Integrated<br>Primary and<br>Out of<br>Hospital<br>Care)<br>(Primary<br>Care<br>Commissioni<br>ng<br>Committee) |                   |            |                |       |                       | the emergency<br>framework has<br>secured 2 new<br>providers enables<br>wider access to<br>utilise. Existing<br>providers were<br>also successful in<br>the procurement.<br><b>February 2019:</b><br>The 2 new staff<br>members are now<br>in post to support<br>the CCG in<br>managing its<br>delegated<br>responsibilities.<br><b>September 2018</b><br>Barnsley CCG<br>approved the<br>emergency<br>provider<br>framework in May<br>2018 which would<br>support the CCG<br>in appointing a<br>provider should<br>any practice opt<br>to stop provision<br>under the PMS<br>contract. |                            |

|              |        |   | In         | itial R<br>Scor |       |   |  |                    |            | esidi<br>sk Sc |       |                       |  |                            |
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| Ref          | Domain | Risk Description  | Likelihood | Consequence     | Score | Mitigation/Treatment  | Lead Owner<br>of the risk  | Source of<br>Risk  | Likelihood | Consequence    | Score | Date Risk<br>Assessed | Progress/<br>Update  | Date for re-<br>assessment |
| CCG<br>15/06 |        | There is a risk that if<br>the CCG does not<br>effectively engage<br>with the public,<br>member practices<br>and other<br>stakeholders on<br>matters relating to<br>the delegated<br>commissioning of<br>primary care<br>(including redesign of<br>service delivery), the<br>CCG's reputation<br>with its key<br>stakeholders could<br>therefore be affected. | 2          | 3               | 6     | The CCG has a well-<br>established and effective<br>PPE function, as well as<br>robust governance supporting<br>the function.<br>The CCG considered its<br>strategic capacity & capability<br>as part of the successful<br>application process.<br>The CCG is a member of the<br>Consultation Institute and as<br>such uses learning, best<br>practice and advice service to<br>support any consultation<br>activity. | Head of<br>Communicati<br>ons &<br>Engagement<br>(Primary<br>Care<br>Commissioni<br>ng<br>Committee) | Risk<br>Assessment | 1          | 3              | 3     | 02/19                 | March 2018 –<br>position remains<br>as below<br>January 2018<br>The risk remains<br>in place. CCG<br>would follow<br>NHSE Policy and<br>Guidance Manual<br>to secure<br>emergency<br>provision<br>February 2019<br>No changes to<br>report<br>March 2018<br>No changes to<br>report<br>February 2018<br>NHS England has<br>assessed the<br>CCG as Good<br>against the new<br>patient and<br>community<br>engagement<br>indicator | 02/20                      |